



*Progress is everyone's business*

**Goldman Sachs**

2010 Annual Report



# The Goldman Sachs Business Principles

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## **Our clients' interests always come first.**

Our experience shows that if we serve our clients well, our own success will follow.

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## **Our assets are our people, capital and reputation.**

If any of these is ever diminished, the last is the most difficult to restore. We are dedicated to complying fully with the letter and spirit of the laws, rules and ethical principles that govern us. Our continued success depends upon unswerving adherence to this standard.

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## **Our goal is to provide superior returns to our shareholders.**

Profitability is critical to achieving superior returns, building our capital, and attracting and keeping our best people. Significant employee stock ownership aligns the interests of our employees and our shareholders.

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## **We take great pride in the professional quality of our work.**

We have an uncompromising determination to achieve excellence in everything we undertake. Though we may be involved in a wide variety and heavy volume of activity, we would, if it came to a choice, rather be best than biggest.

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## **We stress creativity and imagination in everything we do.**

While recognizing that the old way may still be the best way, we constantly strive to find a better solution to a client's problems. We pride ourselves on having pioneered many of the practices and techniques that have become standard in the industry.

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## **We make an unusual effort to identify and recruit the very best person for every job.**

Although our activities are measured in billions of dollars, we select our people one by one. In a service business, we know that without the best people, we cannot be the best firm.

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## **We offer our people the opportunity to move ahead more rapidly than is possible at most other places.**

Advancement depends on merit and we have yet to find the limits to the responsibility our best people are able to assume. For us to be successful, our men and women must reflect the diversity of the communities and cultures in which we operate. That means we must attract, retain and motivate people from many backgrounds and perspectives. Being diverse is not optional; it is what we must be.

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## **We stress teamwork in everything we do.**

While individual creativity is always encouraged, we have found that team effort often produces the best results. We have no room for those who put their personal interests ahead of the interests of the firm and its clients.

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## **The dedication of our people to the firm and the intense effort they give their jobs are greater than one finds in most other organizations.**

We think that this is an important part of our success.

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## **We consider our size an asset that we try hard to preserve.**

We want to be big enough to undertake the largest project that any of our clients could contemplate, yet small enough to maintain the loyalty, the intimacy and the esprit de corps that we all treasure and that contribute greatly to our success.

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## **We constantly strive to anticipate the rapidly changing needs of our clients and to develop new services to meet those needs.**

We know that the world of finance will not stand still and that complacency can lead to extinction.

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## **We regularly receive confidential information as part of our normal client relationships.**

To breach a confidence or to use confidential information improperly or carelessly would be unthinkable.

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## **Our business is highly competitive, and we aggressively seek to expand our client relationships.**

However, we must always be fair competitors and must never denigrate other firms.

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## **Integrity and honesty are at the heart of our business.**

We expect our people to maintain high ethical standards in everything they do, both in their work for the firm and in their personal lives.

*Progress* can take many forms: the capital that powers an innovation, the foresight that results in a new business, or the results that enable society to grow and prosper. At Goldman Sachs, we define progress in terms of how our people help move things forward for clients and communities. *Progress* is everyone's business.

## *Fellow Shareholders:*

2010 was a period of strong performance for Goldman Sachs in the context of a challenging year. We contended with uncertainty about the outlook for the global economy, questions about the future of regulation and significant scrutiny of our industry and Goldman Sachs. Despite these considerable challenges, our results were driven by two related and critical factors: (1) our clients, who turned to Goldman Sachs for advice and execution across a broad set of global businesses and (2) the focused commitment and dedication of our people to serving our clients' needs and to strengthening our culture of teamwork and excellence.

For 2010, the firm generated net revenues of \$39.2 billion with net earnings of \$8.4 billion. Diluted earnings per common share were \$13.18 and our return on average common shareholders' equity was 13.1 percent, excluding the U.K. bank payroll tax, the SEC settlement and the impairment of our New York Stock Exchange Designated Market Maker rights. Book value per common share increased 10 percent during 2010, and has grown from \$20.94 at the end of our first year as a public company in 1999 to \$128.72, a compounded annual growth rate of 18 percent over this period.

## **The Business Standards Committee**

When we wrote to you last year, few would have predicted what the firm would experience and have to work through in 2010. The SEC charge, a high-profile congressional hearing and extraordinary press attention punctuated a period of scrutiny and criticism. Having faced those challenges, we also believe that few would have predicted that Goldman Sachs would execute for our clients and otherwise perform like we have. We want to thank our shareholders for believing in Goldman Sachs, our clients for supporting us and our people for their steadfastness and teamwork.

Still, we have heard the criticisms loudly and clearly. At the very least, we must have presented ourselves in a way that made us susceptible to being criticized. And, as the year progressed, it became increasingly clear that there was a disconnect between how we as a firm viewed ourselves and how the broader public perceived our role and activities in the market. We recognized this as an opportunity to initiate a process of introspection and thorough self-assessment to consider how we can and should improve.

Through the Business Standards Committee (BSC), we examined what we do and how we do it. As part of this process, we drew on the important input of more than 200 clients who were surveyed through non-attributable, in-depth, in-person discussions conducted by an independent consulting firm.

We made recommendations for change spanning client service, conflicts and business selection, structured products, transparency and disclosure, committee governance and training and professional development.

One particular area of interest for our shareholders has been the changes we made in our financial reporting and disclosure. First, we reorganized our reporting segments to provide greater clarity and visibility on the critical importance of our client franchise and client facilitation to our results. Second, we are supplementing our balance sheet with a more simplified presentation that generally allocates assets to our businesses and shows the firm's excess liquidity position. Third, we are describing in greater detail our overall risk management structure, culture and processes. And, lastly, we are providing additional disclosure related to credit risk, operational risk and capital adequacy.

More generally, we also have increased our engagement with a broad range of constituencies to communicate the roles we play on behalf of our clients and services we provide to support economic growth and opportunity.



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LEFT:  
Lloyd C. Blankfein  
*Chairman and  
Chief Executive Officer*

RIGHT:  
Gary D. Cohn  
*President and  
Chief Operating Officer*  
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When we look back on 2010, we believe that what will have the most important and lasting impact on Goldman Sachs and what we will be most proud of is the work of the Business Standards Committee and what it represents—a fundamental re-commitment to our clients; a re-commitment to reputational excellence associated with everything the firm does; a re-commitment to transparency of our business performance and risk management practices; a re-commitment to strong, accountable processes that re-emphasize the importance of appropriate behavior and doing the right thing; and a re-commitment to making Goldman Sachs a better institution.

In the life of every institution, there are important moments in which its mission and processes can and should be re-invigorated. To this end, we know our people are already acting on the BSC's recommendations and embracing their spirit.

The work of the BSC and the priority on having the highest quality business standards and practices are a powerful basis from which we are able to focus on the future—to identify the opportunities where we can most effectively serve our clients and use our skills and experience to support our mission of allocating capital in order to fund growth and innovation.

## Our Mission

As we write to you in early 2011, the global economy appears to be improving—recovery is beginning to take hold. While economies continue to face a number of challenges, especially in the labor market, we are seeing client activity across our businesses picking up. Many of the CEOs we advise around the world are expressing greater confidence in the rate of future growth and are more oriented to making capital expenditures and other investments.

Goldman Sachs plays important roles as an advisor and financier to help companies raise capital to grow existing businesses and invest in new ones. These roles are part of a process that is at the heart of stimulating economic growth and stability.

Additionally, as a market maker and risk manager, we help governments, corporations and investing institutions buy and sell financial instruments in order to realize their investment objectives. As an asset manager, we help companies, pension funds, mutual funds, individual investors and others preserve and grow their financial assets.

In many respects, our job is to match the capital of our investing clients—who aim to grow the savings of millions of people—with the needs of our corporate and government clients—who rely on financing to generate growth, create jobs and deliver products and services. On either side of this equation, we often will assume and manage risks from our clients so that they can concentrate on their underlying businesses.

Economies need strong, healthy financial institutions to do their critical part to help spur growth and innovation. Goldman Sachs is ready to support and help galvanize capital raising, investment, strategic planning and, more broadly, economic activity.

## Trends, Growth and Opportunities

The global economy, financial markets and the financial services industry continue to deal with the significant effects of the financial crisis. However, we believe it is important to recognize the structural trends that remain unshaken and consider how Goldman Sachs is positioned so that it can continue to meet our goal of generating industry leading returns. While the nature of our business does not lend itself to predictable earnings on a quarterly basis, over the long term, we remain committed to providing our shareholders with returns on equity at or near the top of our industry while continuing to grow book value and earnings per share.

Goldman Sachs' ability to address and tap into important economic and financial trends through our roles as advisor, financier, market maker and asset manager will be critical to fulfilling our mission to help spur growth and perform strongly as a firm.

These continuing trends include technological advancement, certain macro-economic and demographic developments and the rise of the BRICs and other growth markets. There has also been a necessary and important focus on regulation, which will affect the industry. At this point, however, it is impossible to say to what extent with any degree of precision.

We believe the core and durable elements of these trends are beneficial and play to the strengths of our firm. In the case of financial regulation, for example, institutions will be required to hold more, high-quality capital, and we are well-positioned in that regard. In considering the rise of the BRICs, rapid income growth and development will power the expansion of the global capital markets. Our strengths—responding to change nimbly, making long-term investments in our global franchise and attracting and retaining talented people—give us the best foundation from which we can position the firm to realize the opportunities that will ultimately emerge.

## *Regulation*

The Dodd-Frank legislation and new capital and liquidity requirements under Basel 3 are two of the more significant outcomes from the recent focus on enhancing financial stability. Given regulatory implementation is only just beginning, we don't yet know in detail how the new rules will ultimately impact the industry. The broad contours of new regulation, however, are clear: improve the safety and soundness of the global financial system, increase the transparency of derivatives markets, limit certain investing activities and reduce the consequences of a failure of a large financial institution.

In terms of the safety and soundness of the financial system, Basel 3 guidelines have focused on bolstering the capital and liquidity profiles of financial institutions to better respond to shocks. With the global shift towards higher levels of capital and liquidity, we believe our conservative financial profile leaves us well positioned to meet new regulatory requirements. We have significantly bolstered our Basel 1 Tier 1 common ratio over the past two years through earnings and capital raises. Over 90 percent of our total shareholders' equity is in the form of common equity.

We also continue to maintain a very liquid balance sheet, with our global liquidity pool during 2010 averaging \$168 billion or nearly 20 percent of our total assets. While the Basel Liquidity Coverage Ratio has yet to be finalized, we believe we are comfortably in excess of its minimum requirements. We will take advantage of our strong position to continue to invest in long-term growth opportunities and return excess capital to shareholders as appropriate.

As part of reducing systemic risk relating to the trading of OTC derivatives, there has been a lot of focus on central clearing platforms. We have long been supportive of central clearing because we believe it will improve the safety of the system by reducing counterparty risk—running more derivatives exposures through the risk management and multilateral netting of clearing houses will reduce the risk of firms being too interconnected to fail. This also will contribute to greater transparency, particularly for regulators.

While we believe that central clearing platforms are very important, it is equally important that they be well-run, with the right risk management, governance and regulatory oversight. A central clearing house may reduce counterparty risk; it certainly will not eliminate it. In fact, because clearing houses represent a concentration of financial activity, they may become an even greater locus for systemic risk if not managed well—exacerbating a problem they were meant to solve. And, in the end, it is the capital of clearing members that ultimately underpins the strength of the clearing house.

In terms of activity restrictions, the Volcker Rule will restrict proprietary trading activities and many fund investments. These businesses, historically, have not been a substantial driver of the firm's performance. In response to the new rule, we have already liquidated substantially all of the positions that had been held within Goldman Sachs Principal Strategies, our long/short proprietary trading desk, and we have commenced the liquidation of the positions that had been held by our Global Macro Proprietary Trading Desk, which traded in the fixed income markets.

As regulators move to implement the Volcker Rule, it will be important that market making—buying and selling on behalf of our clients—is not materially impacted. If activities essential to market making were to be viewed as proprietary and impermissible, then financial intermediaries will be unable to commit their capital, which, at best, would reduce market liquidity and increase the costs of transactions.

With respect to our merchant bank, its core activity—investing for clients—will continue to be integral to our overall strategy. As an investment bank, we are asked by our clients to be an advisor, financier and supplier of equity, mezzanine and debt capital. We can still meet this client need with investment funds under the Volcker Rule, but with less of our own money invested.

### *Technology*

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A second critical trend is technological innovation, which has had a lasting impact on the structure and efficiency of global capital markets. In short, technology is a core part of our product offering and client experience. Our ability to respond quickly and effectively to address our clients' needs with customized systems, products and services helps differentiate the firm.

With that in mind, it is difficult to overstate the importance of investing in this area. Technology is our largest division with over 8,000 people, more than double the size it was in 2000.

While there is significant uncertainty over how new regulation will impact individual businesses or market structure more broadly, what is certain is that technology will play a central role. As such, we will continue to focus on building off our best-in-class systems and accelerating the transition of certain businesses to either more high-touch or low-touch operating models. A particular technological competitive advantage for Goldman Sachs is that we have only one central risk system, which is partially a byproduct of not having done multiple, major acquisitions that often require merging and retrofitting platforms.

Regulation of the OTC derivatives market will drive greater transparency and automation. Conventional wisdom suggests that greater transparency pressures margins and reduces profitability. While transparency can reduce margins, it also introduces new opportunities in the form of greater client participation and product innovation. Both of these trends ultimately drive increased volumes and revenues.

Realizing that no two markets evolve in exactly the same way, we can draw parallels between the current OTC derivative markets and our past experiences in both Equities and Foreign Exchange. In the equity markets, a series of events began in the late 1990s with changes to NASDAQ order handling rules, followed by decimalization in 2000 and improvements to price execution and discovery in 2005.

Over time, commission rates and spreads declined and volumes rose significantly. We invested in technology to drive operating efficiencies and generate market share gains. At the same time, our Equities headcount declined from peak levels of nearly 5,000 during the tech bubble to roughly 2,500 today. In addition, opportunities for new product innovation and tailored hedging solutions for clients are often a function of lower transaction costs for the underlying instruments.

We saw similar trends in our FX business, where today 98 percent of interdealer spot FX is traded electronically across a diverse set of execution venues. And, over the past five years, our G10 franchise volumes have doubled and revenues have increased nearly 70 percent, while headcount is largely flat. As a result, pre-tax margins are more than one and one-half times higher.

### *Economic and Demographic Trends*

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Despite the significant upheavals caused by the financial crisis, the expansion of the global economy continues. Our research estimates that Global GDP will grow by four percent per annum over the next 10 years, principally driven by growth markets. The trend of urbanization also continues, for example, with 400 million people projected to move into Chinese urban centers by 2050. A growing global middle class will likely result in an increasing demand for commodities. Not surprisingly, there has been a significant expansion of commodity rich economies like the Middle East and Russia.

In developed economies, like Japan, aging populations will continue to increase the level of pension assets. In addition, pools of capital in sovereign wealth funds in both developed and emerging economies are expected to grow from \$3 trillion to \$10 trillion of assets in the next decade. These concentrated pools of capital will drive business opportunities for Goldman Sachs.

### *The Growth Markets*

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We view the BRICs and other growth markets as one of the most significant opportunities for our global franchise. If one thinks back to the sentiment right after the worst of the financial crisis passed, many commentators began to wonder if investors had put too much faith in the ability of growth markets, including China, to withstand particularly difficult economic conditions. In fact, some growth markets started to see significant outflows of capital.

Today, it is clear that the BRICs and other growth economies are anchors for the global economy. As tumultuous and significant as the financial crisis was, we continue to believe that this will be the century of the BRICs and other growth markets. If anything, our view of the BRICs was validated by how well they performed during the financial crisis.



Over the last few years, we've generated roughly 50 percent of our revenues from the Americas, 30 percent from Europe, and 20 percent from Asia. We believe this revenue mix positions Goldman Sachs as one of the most diverse of our U.S. peers. Another way to look at our revenue composition is to differentiate between "developed markets" such as the U.S. and Continental Europe, and "growth markets" such as China and Brazil. While reflecting a higher contribution from growth markets in recent years, revenues in the growth markets since 2006 have represented 12 percent of total firmwide revenues—with much more room to grow.

We believe that both GDP growth and the relative fiscal stability of many growth countries are trends that should drive revenue opportunities across all of our businesses. In China and India, income growth and rapid urbanization will drive significant infrastructure demand. This projected investment exceeds \$4 trillion in the next decade, and much of it can be financed domestically. Companies in growth markets are also becoming more relevant global players. In China, for instance, the volume of cross-border deals has grown more than five times since 2005.

In addition, we've seen an extraordinary increase in debt and equity underwriting volumes from growth markets in the past 10 years as clients seek out financing solutions to support their growth. Over the past five years, we've seen nearly three times the number of capital raisings in India than we saw in the previous 10.

The need to fund growth in China has also created an extremely active local equity market. Total market capitalization of Chinese companies has grown at a compound annual rate of 33 percent from 2002 through 2010, and its global share is expected to more than double to 28 percent over the next 20 years. There are almost as many Asian companies with one billion dollar plus market capitalization as there are such companies in the U.S. and Europe combined.

Stable and growing capital markets also drive opportunities for our market making businesses. In Latin America, the number of our trading clients has increased nearly 25 times over the last 10 years.

Finally, growth markets contain large and growing pools of capital. Two hundred of the largest institutions in Asia excluding Japan manage \$14 trillion of assets, but only 15 percent are current Goldman Sachs clients. Growth markets also present important opportunities for our private wealth management business. In Latin America alone there are over 10,000 families with investable assets in excess of \$30 million.

Similar to developed markets, our success in growth markets has been contingent upon our ability to attract and retain strong talent. Since 2003, our headcount in growth markets has increased by a compound annual growth rate of 32 percent, while our firmwide headcount has grown by only seven percent. Nearly 7,000 people, or roughly 20 percent of our headcount, are domiciled in growth markets.

In 2010, we recruited from 120 universities in growth markets, and 15 percent of 2010 new hires are from these economies versus eight percent just five years ago. We are gratified that Goldman Sachs continues to be an employer of choice in these markets and around the world. Globally, in 2010, nearly 90 percent of the full-time undergraduates and graduates as well as summer recruits who received an offer from Goldman Sachs accepted that offer.

## Corporate Engagement

Finally, we are pleased to report significant progress over the course of 2010 across our strategic, public engagement initiatives. Taken together, these initiatives represent one of the largest corporate philanthropic programs ever. Size, however, is not a substitute for impact. We believe that these programs will produce positive outcomes over many years. We are confident that they will help thousands of individuals to have a better chance of reaching their potential or securing their future. They also galvanize our people to act and get involved. They represent an effective model of corporate engagement—leveraging the firm’s skills, business and ability to bring different constituencies together and create new partnerships. Lastly, creative and meaningful initiatives help us to recruit and retain talented people who are committed to making a difference in every aspect of their lives.

### *10,000 Women*

As we approach the third anniversary of *10,000 Women*, the program is today well on its way to providing a business and management education to thousands of underserved women globally. Binding together a global network of over 70 world-class partners and operating in 22 countries—from China to India, from Afghanistan to the Americas, throughout Africa and the Middle East—over 3,000 women have participated in the program to date. We are very pleased that *10,000 Women* is having a real impact in the countries where it operates: six months after graduation, nearly 71 percent of alumnae have increased revenues and over 50 percent have added new jobs.

### *10,000 Small Businesses*

*10,000 Small Businesses*, a \$500 million, five-year program aimed at catalyzing economic growth and job creation potential in the United States, has already reached nearly 200 small businesses, with partnerships established in New York, Los Angeles, Long Beach, New Orleans and Houston. Inaugural classes have graduated from LaGuardia Community College in Queens, New York, Los Angeles City College and Long Beach Community College District. To help more small businesses get the capital they need to grow, we are partnering with Community Development Financial Institutions (CDFIs) to provide loans to small businesses. We are pleased to be working with the National Development Council, Seedco Financial Services, Inc., Valley Economic Development Center, Inc. and Hope Enterprise Corporation and look forward to joining with additional CDFIs to create more access to capital.

And, consistent with the priority of pairing our people with our programs, over 150 of our own people have engaged directly with small business owners, reviewing business plans, providing financial analysis and offering strategic advice. We also have launched the program in the United Kingdom, specifically in Leeds and Manchester. This is the first initiative of its kind to bring together small businesses and social enterprises to offer a business education, mentoring and networking to drive economic growth.

### *Goldman Sachs Gives*

*Goldman Sachs Gives*, our donor-advised fund established in 2007, was infused with \$500 million in 2009 and \$320 million in 2010. Compensation was reduced to fund these charitable contributions. *Goldman Sachs Gives* is already creating impact in four strategic areas—increasing educational opportunities, building and stabilizing communities, honoring service and veterans and creating jobs and economic growth. In 2010, over \$210 million has been distributed to nonprofit organizations across the four areas above including over \$40 million in support of need-based financial aid, scholarships, and other educational programs. Examples of commitments made in 2010 include: \$20 million to the Harlem Children’s Zone, an innovative and successful model for breaking the cycle of generational poverty, focusing on a comprehensive “cradle to college” approach; and, \$20 million to support a network of nonprofits helping wounded and disabled veterans return to civilian life through job placement, readiness, family support and counseling.


### **Conclusion**

As in the past, our shareholder returns will continue to be dependent on: (1) the pace and sustainability of global economic growth; (2) the degree to which our clients are active in the capital markets; (3) the broad set of opportunities available to the firm and our ability to act upon them; and (4) the strength of our culture, driven by talented, innovative and team-oriented individuals. Looking forward, we are confident that Goldman Sachs is well-positioned to adapt and grow as economies, markets and our clients’ needs evolve.

As we think about our industry in the last 30 years, it has often fought change fearing it was revolution as opposed to evolution. The world evolves, and for the financial services industry, the combination of economic forces, regulation and technology will mandate change producing more efficient markets, more competitive firms and more resilient economies. Some will fight change given the uncertainty that comes with it, but embracing change early has been fundamental to Goldman Sachs’ success.

In the last dozen years, Goldman Sachs has responded to a number of developments. We went from being an advisor to an integrated, larger scale provider of advice, financing and co-investment; from a largely domestic firm to a global one; from a smaller, private firm to a public Fortune 50 company.

Being nimble is a very large part of our culture and our success story. Staying close to our clients and listening to their evolving needs reinforces our willingness to accept and adapt to change. Of course, it is impossible to predict the future. That is why our enduring commitment to our client franchise and the hard work, commitment and collaboration of our people will remain cornerstones of our long-term success.



Lloyd C. Blankfein  
*Chairman and Chief Executive Officer*



Gary D. Cohn  
*President and Chief Operating Officer*

*Progress for Poland's Largest Life Insurer*

## Positioning for Growth



Andrzej Klesyk  
*President and Member  
of Management Board,  
PZU SA*



Warsaw-based PZU SA, the largest insurance company in Central and Eastern Europe, is a leader in life insurance, property/casualty insurance and pension fund management, and serves approximately 16 million clients. In 2010, Goldman Sachs helped to complete a successful IPO that launched PZU on the path to becoming an independent company. The IPO was an important part of Poland's privatization program, and generated funds for the Polish state to reinvest in the growth and development of the country's economy. At the same time, PZU's largest nongovernment shareholder, a Dutch financial services company, was able to sell shares through the IPO and thus reduce its stake in the insurer.

Goldman Sachs, as one of the lead bookrunners, played a key role in executing the IPO in a way that would meet the objectives of PZU, the government and the major shareholder. To gain the interest of top investors, we helped PZU management to communicate to investors the company's strong franchise and its potential for profitable growth. We accomplished this in a challenging market environment characterized by global concerns about several European economies. Our efforts led to strong momentum for the offering, and ultimately, at the time of pricing, to the largest IPO in Europe since 2007—and the largest ever in Central Europe. This IPO was a significant step in PZU's growth objectives in an effort to further establish itself as a leader in the Central European insurance sector. As part of our commitment to Central and Eastern Europe and consistent with the strategy to focus on growth markets, Goldman Sachs International established in 2010 an office in Warsaw, Poland.





## Supporting Job Creation



FROM LEFT TO RIGHT:  
*Standing:* Emmett McCann, Highstar Capital; Mark Montgomery, Ports America Chesapeake CEO; Christopher Lee, Founder and Managing Partner of Highstar Capital and Chris Beall, Highstar Capital.  
*Sitting:* James Burchetta and Brent Tasugi, both Highstar Capital.



Ports America Group (PAG) is one of the largest independent port terminal operators in the U.S. In 2010, with Goldman Sachs' assistance, Ports America Chesapeake (PAC), a PAG subsidiary, joined with the State of Maryland in a unique public-private partnership to expand a major container ship terminal at the Port of Baltimore. The project involved Baltimore's Seagirt Marine Terminal (Seagirt), one of the leading cargo facilities on the east coast of the U.S. With the widening of the Panama Canal set to be completed in 2014, state and port officials believed that

Seagirt, given its natural deep-water harbor, would be well positioned to capture a share of the increased trade from larger container ships, creating economic opportunities and employment. To be competitive with other ports, however, Seagirt needed a major infrastructure upgrade; the challenge became how to fund this upgrade without issuing debt during a time of economic hardship.

Working with PAC and Highstar Capital, the infrastructure private equity investor that owns PAG, Goldman Sachs helped structure a transaction whereby PAC would lease and operate Seagirt for 50 years, while also committing 100 percent of the financing to upgrade the terminal. Goldman Sachs assisted PAC in raising \$249 million for the project through a series of investment-grade tax-exempt bonds issued by a state agency. Maryland was able to use \$140 million of the proceeds from this financing for other transportation investments. Another novel feature of the transaction was that, while the state agency issued the bonds, PAC is solely responsible for paying the debt service—so Maryland bears no cost for the financing.

Public-private partnerships such as this have become proven tools in revitalizing critical infrastructure and channeling investment into sustainable economic growth. The result: the Port of Baltimore will have a state-of-the-art container facility, Maryland will receive substantial lease fees and economic benefits, and nearly 6,000 jobs will be created.

## A New Beginning



Mark Tucker  
*Group Chief Executive  
and President,  
AIA Group Limited*



One of the largest and oldest life insurers in Asia, AIA Group Limited (AIA) provides protection, savings and investment products for holders of over 23 million policies in the Asia Pacific region. In 2010, AIA listed its shares on the Hong Kong Stock Exchange, giving investors, for the first time, the opportunity for a direct investment in the leading franchise in Asia's fast-growing life insurance market. Goldman Sachs served as joint global coordinator and joint bookrunner for this offering.

The firm played a key role in helping AIA to emphasize the value of its franchise, its unique presence and scale in the region via a series of presentations to investors in Asia, Europe and the U.S. At \$20.5 billion, AIA was the largest IPO ever listed on a single stock exchange, the third largest IPO globally and the world's largest IPO in the insurance sector.

Goldman Sachs' expertise guides clients such as AIA through the world's capital markets. The result was a successful IPO that reinforced AIA's position as a leader in the Asian insurance sector, while helping American International Group, its parent company, repay its governmental obligations and position it for long-term growth.







## Enabling Exploration



Marcio R. Mello  
*Chief Executive Officer,  
HRT Participações em  
Petróleo S.A.*



HRT Participações em Petróleo S.A. (HRT) had an ambitious plan: to explore and develop oil fields in the Solimões Basin of Brazil, its home country, as well as offshore exploration areas in the Walvis and Orange basins of Namibia. To finance its plan, the company turned to Goldman Sachs, which helped HRT raise more than \$1.5 billion through an IPO in October 2010.

The company, founded as a G&G petroleum service company in 2004, originally specialized in geological, geochemical and geophysical studies and related services for most of the major oil companies in the world. In 2009, HRT saw the opportunity to expand into exploration itself, acquired several exploration areas in the Solimões Basin and off the coast of Namibia, and set about creating the infrastructure to explore and develop these extensive sedimentary basins. For its Brazilian prospects and leads, in particular, HRT will employ several innovative approaches, using petroleum system modeling, horizontal drilling technology and flexible pipelines that will minimize the impact on the environmentally sensitive Amazon rainforest. The IPO seemed like the next natural step in the company's transformation.

In marketing what was essentially a new exploration company, Goldman Sachs highlighted HRT's combination of strong, proven management and the potential of a significant natural resource investment in a rapidly growing economy.

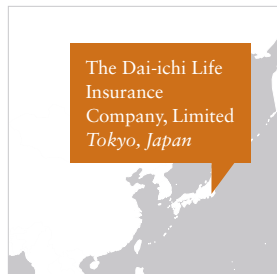
The IPO enabled HRT to begin funding its business transformation, providing the capital needed to support the exploration, drilling and production process. HRT expects to drill 10 to 12 wells in Brazil in 2011 and three wells in Namibia in 2012. This will hopefully lead to economic progress for Brazil as well, helping meet the country's increasing need for high-quality light crude oil while creating a large number of jobs to support this major exploration effort.

*Progress for a Major Japanese Life Insurer*

## Supporting International Expansion



Koichiro Watanabe  
President and  
Representative Director,  
The Dai-ichi Life Insurance  
Company, Limited



The Dai-ichi Life Insurance Company, Limited (Dai-ichi Life) has been a leader in the life insurance industry in Japan since 1902. While the traditional life insurance market in Japan has generally not expanded in recent years, Dai-ichi Life has grown by leveraging strong franchises in fast-growing product areas, such as medical insurance and annuities sold through banks. Through acquisitions and alliances, Dai-ichi Life has also extended its operations into growing markets in Asia, including Vietnam, India, Thailand and Australia. In 2010, Dai-ichi Life sought our help to convert from a mutual, policyholder-owned company to a publicly-owned corporation. The resulting IPO was a key part of management's strategic plan to expand internationally by creating publicly traded shares that can be used for acquisitions beyond Japan's shores.

Goldman Sachs served as joint bookrunner for the international component of the IPO. Building on our strong presence in Japan, we assembled a transaction team across the firm globally to bring the IPO to the market. The result was an \$11.2 billion offering listed on the Tokyo Stock Exchange in April 2010, with investor interest from global institutions as well as Japanese retail and institutional investors. The transaction was the largest IPO in Japan since 1998.

The offering has already helped Dai-ichi Life to expand internationally, including through its recently announced plans to acquire the remaining shares of its affiliated company in Australia that it did not already own in late 2010. Longer term, the IPO will help Dai-ichi Life strengthen its access to capital, enter high-potential markets and diversify revenues, benefiting its new shareholders.

第一生命

THE DAI-ICHI  
MUTUAL  
LIFE INSURANCE  
COMPANY

## Empowering Potential



Investing in women-owned businesses is a powerful force for long-term economic growth. The *10,000 Women* initiative, launched by Goldman Sachs in 2008, is a \$100 million, five-year program to provide 10,000 underserved women around the world with a business and management education that they can put to work building opportunities for themselves, their families and their communities.

Rosana Silva e Souza combined her entrepreneurial spirit with skills gained from the *10,000 Women* program to build a successful metal fabrication company in Brazil. Born in a poor rural village, Rosana began working at the age of 10. Later, a job as an assistant at a large metal fabrication company sparked a business idea. Joining with two partners, and selling her car to pay for the start-up costs, she founded Universo Inox to make steel sinks. She eventually bought out her partners and began to close some large sales.

Realizing that she needed to build her company on solid management skills, as well as on her intuition and drive, Rosana turned to *10,000 Women*. Through the program and its academic partner Fundação Dom Cabral, Rosana gained knowledge in areas such as financial management, marketing and business planning. Since graduating, she has expanded into new product areas, begun exporting to Europe, and increased revenues by 30 percent. Rosana now employs more than 20 people from the surrounding farm community, and dreams of starting a school to give them the educational opportunity that she nearly missed.

Today, *10,000 Women* is working with women entrepreneurs like Rosana in more than 20 countries, including Afghanistan, Brazil, China, Egypt, India and Rwanda. Around the world, a network of more than 70 academic and nongovernmental organization partners offers courses in practical business skills such as business plan writing, accounting, marketing, contract negotiation and accessing capital, along with mentoring and postgraduate support. Goldman Sachs people volunteer their time and effort to help the women by offering their support and guidance.







## Creating a Greener Cleaning Business



In 2009, Goldman Sachs created the *10,000 Small Businesses* initiative with the goal of unlocking the potential of entrepreneurs to create jobs and economic opportunity across the U.S. The \$500 million initiative is supported by grants from The Goldman Sachs Foundation and loan capital from Goldman Sachs.

Goldman Sachs, through the *10,000 Small Businesses* initiative, brings together three needed resources to help small business owners grow—practical business management education, access to capital, and mentoring. The program is executed in cities across the country through a network of community colleges and community development financial institutions that offer business training and access to capital. Mentoring and technical advice are provided by Goldman Sachs volunteers and local business leaders.

In 2006, Saudia Davis decided to follow her dream of starting her own company. Inspired by the memory of her grandmother, a house cleaner whose death from cancer Saudia attributed to a life of working with harsh cleaning chemicals, Saudia opened an environmentally friendly cleaning service. Saudia's Brooklyn, N.Y.-based company, Greenhouse Eco-Cleaning, uses no toxic agents and checks the allergies of clients and their pets to avoid using materials that might aggravate those conditions.

Saudia found that building her business would require not only a dream, but also a solid foundation of management skills. She turned to *10,000 Small Businesses* and its local partner LaGuardia Community College, where she received training in areas such as accounting, operations and marketing. More importantly, the program gave her a perspective on all of the elements needed to create a thriving business, while Seedco Financial Services, Inc., the program's NYC capital access partner, provided a working capital loan. Since starting the program, she has more than doubled her employee base, from five to 13 people.

America's small businesses like Saudia's are responsible for creating nearly two-thirds of the new jobs in the U.S. But they face many obstacles along the way. *10,000 Small Businesses* is designed to help them overcome those obstacles and drive growth, prosperity and economic progress.

## Finding a New Purpose



Goldman Sachs people have long volunteered their time, energy and financial resources to aid worthy causes and our local communities. To further that tradition, we established *Goldman Sachs Gives*, a charitable organization funded by the firm and by donations from our current and former partners to support the global not-for-profit community. *Goldman Sachs Gives* was expanded through donations from the firm of \$500 million in 2009 and \$320 million in 2010. Compensation was reduced to fund these contributions, and the firm asks its participating managing directors to make recommendations regarding potential charitable recipients for the contributions.

*Goldman Sachs Gives* is primarily focused on four key areas: creating jobs and economic growth, building and stabilizing communities, increasing educational opportunities, and honoring service and veterans.

Helping disabled veterans return to civilian life is the role of The Mission Continues, a nonprofit organization that is working with *Goldman Sachs Gives* to build a network of veterans' service organizations. The Mission Continues offers veterans job training and placement, personal and professional development, and family support and counseling to aid the transition from military to civilian life. Another important initiative is the Fellowship Program, which offers returning veterans paid fellowships to help them use their skills to serve their communities.

Retired Major Anthony Smith is a fellow of The Mission Continues. Deployed in Iraq, he was hit by a rocket-propelled grenade, suffering the loss of his right arm, wounds to his hip, leg muscles and right kidney, and impairment of his vision and hearing. The Fellowship Program gave Anthony a new purpose: to serve his Arkansas community by mentoring young people and teaching them martial arts. Anthony hopes that his experience in the Fellowship Program will allow him to reengage with the community and eventually pursue his dream of developing his own martial arts and fitness center for low-income families.





*Progress for a City*

## Investing in Salt Lake City

In Salt Lake City, Utah, Goldman Sachs has become a major employer and corporate citizen. With a quality talent pool and attractive business climate, Salt Lake City is home to more than 1,100 Goldman Sachs employees and is the third-largest Goldman Sachs office in the Americas. In 2011, the Salt Lake City office is expected to grow to nearly 1,500 people and move into a new LEED certified building in the heart of the city. Goldman Sachs' presence in the downtown area is expected to be a catalyst for downtown development. The plan to occupy approximately 154,500 square feet in 2011 represents a significant milestone from Goldman Sachs' beginnings in Salt Lake City 11 years ago. Over the past few years, the Goldman Sachs office in Salt Lake City has continued to grow and take on more functions and responsibilities. Today, the Salt Lake City office has employees that work in Operations, Technology, Finance, Human Capital Management, Global Investment Research and Asset Management, all functions that directly serve the firm's business and clients globally.

FROM LEFT TO RIGHT *Standing:* Kevin Braddy, David Cheney, Roger Gardiner, Patricia Hall, David Smith  
*Sitting:* Susan Balogh, Christina Alter, Tim Hodge, Kim Abrams, David Lang, Trish Coughlin



### *Progress for Prime Brokerage Clients*

## Protecting Client Assets

In the U.K., Goldman Sachs created an innovative approach to safekeeping clients' assets. Prime brokers typically hold assets in custody for clients. Following the financial crisis, some clients sought to diversify the custody of such assets. In response, Goldman Sachs International established Montague Place Custody Services (MPCS), an independent entity regulated by the Financial Services Authority. MPCS provides for the custody of client assets in an independent entity, with its own office space, technology, infrastructure and dedicated employees. The clients' assets are held via a comprehensive global network of sub-custodians and agent banks. Montague Place reflects our commitment to providing clients with a best-in-class solution to an industry problem and to reinforcing their confidence in Goldman Sachs.

FROM LEFT TO RIGHT: Denise Wyllie, James Paradise, William Douglas, Matthew Clark



*Progress for Investors*

## Investing in Growth Markets

Goldman Sachs Asset Management (GSAM) has continued to expand throughout the world, leveraging its global expertise to deliver best-in-class products for investors. A particular focus of our growth strategy for Asia has been Korea, where GSAM has built a significant presence since 2007 through acquisitions, alliances and product expansion. GSAM Korea launched 12 offshore funds in 2010, with a number of onshore funds set to launch in the coming year. Central to the effort was the development of a market-leading domestic equity capability. The strong performance of the GSAM Korea Equity fund was recognized with the prestigious fund of the year award in its class by the Maeil Business Newspaper, a leading local media publication. The combination of strong reported performance and breadth of the platform is proving a draw to local distributors. This will enable us to jointly develop products for Korean clients and to further build our reputation as a leading asset manager and investment advisor in this market.

FROM LEFT TO RIGHT: Eun Ja Lee, Kevin Cho, Shin Ae Park, Sun Hee Oh, Terence Lim, Kevin Ohn



*Progress for Electronic Trading*

## Enhancing Foreign Exchange Trading Technology

The Goldman Sachs Electronic Trading Foreign Exchange (FX) Technology team is committed to building world-class solutions for clients who trade in the FX markets. At the heart of our e-FX business is REDI Trader™, an electronic platform that enables trades in over 150 currency pairs. REDI Trader provides clients with 24-hour access to Goldman Sachs' liquidity, research, market commentary and analytics. It also provides a dynamic, real-time view of the FX market, showing pricing, volume and other trends in a graphical format that allows clients to make more informed trading decisions. Our goal is to continue to enhance our e-FX offering to make trading more efficient, improve execution and expand the range of products available to our clients.

FROM LEFT TO RIGHT: Denis Roux, Christine Smyth, Sinead Strain, Corrie Elston

# Our Business Standards

Goldman Sachs' culture has always been the cornerstone of our performance. As our industry and our firm emerged from a challenging period, we made it a top priority to undertake a thorough self-assessment of our culture and our business practices.

On May 7, 2010, we announced the creation of the Business Standards Committee to conduct an extensive review of our business standards and practice. The Committee's findings—including 39 specific recommendations that touched upon every major business, region and activity of the firm—were announced on January 11, 2011. These recommendations have been approved by the firm's senior management and Board of Directors and implementation is well under way.

We believe the Committee's recommendations will strengthen our culture in an increasingly complex environment. We must renew our commitment to our Business Principles—and above all, to client service and a constant focus on the reputational consequences of every action we take. In light of our responsibilities to the financial markets, our stakeholders, regulators and the public at large, our approach must be: not just “can we” undertake a given business activity, but “should we.”

A cross-section of the committee's 39 recommendations are presented and grouped into broad priorities for improvement.

The full Committee report can be found at [www.goldmansachs.com/businessstandards](http://www.goldmansachs.com/businessstandards)

## Strengthening Client Relationships

Our clients must be at the heart of the firm's decision-making, thinking and committee governance, both formally and informally. *Key recommendations include:*

- Establishing a new Client and Business Standards Committee to place our client franchise at the center of our decision-making processes.
- Detailing the firm's specific professional responsibilities to our clients which depend on the nature of the relationship, role and the specific activity we are asked to undertake. We act as an advisor, fiduciary, market maker and underwriter across various businesses and it is important to articulate clearly both to our people and to clients the specific responsibilities we assume in each case.
- Designing and implementing a comprehensive firmwide program to strengthen client interactions and relationships and to enhance our client franchise.
- Strengthening evaluation criteria for all employees in client-facing roles to achieve an appropriate long-term, client-focused orientation.

## Strengthening Reputational Excellence

Goldman Sachs has one reputation. It can be affected by any number of decisions and activities across the firm. Every employee has an equal obligation to raise issues or concerns, no matter how small, to protect the firm's reputation. We must ensure that our focus on our reputation is as grounded, consistent and pervasive as our focus on commercial success. *Key recommendations include:*

- Implementing a comprehensive training and professional development program on our Business Principles, core client service values and role-specific client responsibilities.
- Strengthening our standards for the identification, review, approval and documentation of structured products and the framework for evaluating their suitability for various client segments.
- Implementing enhanced disclosure and origination standards for each business unit that is responsible for originating structured product securities.



- Moving certain underwriting and origination activities from the Securities Division to the Financing Group in the Investment Banking Division, and implementing enhanced and consistent policies and procedures on disclosure, approval processes and other controls.
- Providing plain language explanations to our clients about the firm's conflicts resolution and business selection processes, including describing activities we may continue to conduct while we are advising or financing a particular client.
- Updating and strengthening the Code of Business Conduct and Ethics and requiring employees to certify their compliance.

## Strengthening Committee Governance

The firm's committee governance structure must encourage ownership and accountability for client service, all business activities and reputational risk management and be oriented to action and decision-making.

*Key recommendations include:*

- Restructuring the firm's existing committee governance:
  - Establishing a new Client and Business Standards Committee to place our client franchise at the center of our decision-making processes and to reflect the important interrelationships between clients, business practices and reputational risk management.
  - Establishing corresponding divisional and regional Client and Business Standards Committees to enhance accountability for all our business activities.
  - Establishing a Firmwide New Activity Committee to consolidate and strengthen existing processes for approving new products and activities and to assess the important question of not just “can we” undertake a given business opportunity, but “should we.”
  - Establishing a Firmwide Suitability Committee to oversee standard setting for client, product and transaction suitability across the firm.
- Forming an Event Review Group to perform timely, focused reviews of incidents or other matters of concern arising from the firm's day-to-day business activities or in our industry more broadly.
- Establishing and maintaining a formal policy framework for committee best practices, processes and procedures governing all aspects of committee operations, including charters, regular meeting agendas, minutes and statements of action.

## Enhancing Transparency of Communication and Disclosure

We recognize the need to better explain our business activities and how these activities relate to our performance and to our mission to serve clients. *Key recommendations to improve and increase our financial disclosure include:*

- Reorganizing our revenue reporting from three existing segments into four to provide greater clarity and visibility on the importance of our client franchise activities and client facilitation to our revenues.
- Providing a simplified balance sheet showing assets by business unit/activity as well as the firm's excess liquidity position.
- Describing in greater detail our overall risk management structure, culture and processes.
- Providing additional disclosure related to credit risk, operational risk and capital adequacy.

## Strengthening Training and Professional Development

We must provide training and professional development to strengthen our culture, reinforce our core values and implement and embed the recommendations in this report into our daily practices. *Key recommendations include:*

- Creating a global program, led by our Chairman and CEO, to explain the Committee's recommendations, underline the importance of client service, our business standards and reputational risk management and reinforce the key attributes of our culture to the firm's 2,200 participating and extended managing directors. The “Chairman's Forum on Clients and Business Standards” will represent a large investment of time for our senior management team over the course of 2011.
- Implementing training and professional development programs tailored to each division to clarify the different roles their professionals have with clients and the client-specific responsibilities associated with each of those roles.
- Increasing emphasis on evaluation criteria relating to reputational risk management in the firm's annual performance review and compensation, and other incentive and recognition processes.
- Increasing the focus on leadership, culture and values as part of the employee annual promotion, performance review and compensation processes.

## Our Business

The Goldman Sachs Group, Inc. is a leading global investment banking, securities and investment management firm that provides a wide range of financial services to a substantial and diversified client base that includes corporations, financial institutions, governments and high-net-worth individuals. Founded in 1869, the firm is headquartered in New York and maintains offices in all major financial centers around the world.

We report our activities in the following four business segments:

### Investment Banking

We provide a broad range of investment banking services to a diverse group of corporations, financial institutions, investment funds and governments. Services include advisory assignments with respect to mergers and acquisitions, divestitures, corporate defense activities, risk management, restructurings and spin-offs, and debt and equity underwriting of public offerings and private placements, as well as derivative transactions directly related to these activities.

#### Investment Banking—Net Revenues (in millions)

2010	\$4,810
2009	\$4,984
2008	\$5,453

### Institutional Client Services

We facilitate client transactions and make markets in fixed income, equity, currency and commodity products, primarily with institutional clients such as corporates, financial institutions, investment funds and governments. We also make markets and clear client transactions on major stock, options and futures exchanges worldwide and provide financing, securities lending and prime brokerage services to institutional clients.

#### Institutional Client Services—Net Revenues (in millions)

2010	\$21,796
2009	\$32,719
2008	\$22,345

### Investing & Lending

We invest in and originate loans to provide financing to clients. These investments and loans are typically longer-term in nature. We make investments, directly and indirectly through funds that we manage, in debt securities, loans, public and private equity securities, real estate, consolidated investment entities and power generation facilities.

#### Investing & Lending—Net Revenues (in millions)

2010	\$7,541
2009	\$2,863
2008	\$(10,821)

### Investment Management

We provide investment management services and offer investment products (primarily through separately managed accounts and commingled vehicles, such as mutual funds and private investment funds) across all major asset classes to a diverse set of institutional and individual clients. We also offer wealth advisory services, including portfolio management and financial counseling, and brokerage and other transaction services to high-net-worth individuals and families.

#### Investment Management—Net Revenues (in millions)

2010	\$5,014
2009	\$4,607
2008	\$5,245

# Financial Highlights

	As of or for the Year Ended		
	December 2010	December 2009	November 2008
<i>\$ and share amounts in millions, except per share amounts</i>			
<b>Operating Results</b>			
Net revenues	\$ 39,161	\$ 45,173	\$ 22,222
Pre-tax earnings	12,892	19,829	2,336
Net earnings	8,354	13,385	2,322
Net earnings applicable to common shareholders	7,713	12,192	2,041
<b>Common Share Data</b>			
Diluted earnings per common share	\$ 13.18	\$ 22.13	\$ 4.47
Average diluted common shares outstanding	585.3	550.9	456.2
Dividends declared per common share	\$ 1.40	\$ 1.05	\$ 1.40
Book value per common share	128.72	117.48	98.68
Tangible book value per common share <sup>1</sup>	118.63	108.42	88.27
Ending stock price	168.16	168.84	78.99
<b>Financial Condition and Other Operating Data</b>			
Total assets	\$911,332	\$848,942	\$884,547
Other secured financings (long-term)	13,848	11,203	17,458
Unsecured long-term borrowings	174,399	185,085	168,220
Total shareholders' equity	77,356	70,714	64,369
Leverage ratio <sup>2</sup>	11.8x	12.0x	13.7x
Adjusted leverage ratio <sup>3</sup>	7.6x	7.8x	8.3x
Debt to equity ratio	2.3x	2.6x	2.6x
Return on average common shareholders' equity	11.5%	22.5%	4.9%
<b>Selected Data</b>			
Total staff	35,700	32,500	34,500
Assets under management <i>(in billions)</i>	\$ 840	\$ 871	\$ 779

1. Tangible common shareholders' equity equals total shareholders' equity less preferred stock, goodwill and identifiable intangible assets. Tangible book value per common share is computed by dividing tangible common shareholders' equity by the number of common shares outstanding, including restricted stock units granted to employees with no future service requirements. See "Financial Information—Management's Discussion and Analysis—Equity Capital—Other Capital Metrics" for further information about our calculation of tangible common shareholders' equity.

2. The leverage ratio equals total assets divided by total shareholders' equity.

3. The adjusted leverage ratio equals adjusted assets divided by total shareholders' equity. See "Financial Information—Management's Discussion and Analysis—Balance Sheet and Funding Sources—Balance Sheet Analysis and Metrics" for further information about adjusted assets and our calculation of the adjusted leverage ratio.

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# Management's Discussion and Analysis

## Introduction

The Goldman Sachs Group, Inc. (Group Inc.) is a leading global investment banking, securities and investment management firm that provides a wide range of financial services to a substantial and diversified client base that includes corporations, financial institutions, governments and high-net-worth individuals. Founded in 1869, the firm is headquartered in New York and maintains offices in all major financial centers around the world.

Over the past year, our Business Standards Committee performed an extensive review of our business and delivered recommendations designed to ensure that our business standards and practices are of the highest quality, that they meet or exceed the expectations of our clients, regulators and other stakeholders, and that they contribute to overall financial stability and economic opportunity. These recommendations have been approved by our senior management and the Board of Directors of Group Inc. (Board) and implementation has already begun. In the fourth quarter of 2010, consistent with management's view of the firm's activities and the recommendations of our Business Standards Committee, we reorganized our three previous business segments into four new business segments: Investment Banking, Institutional Client Services, Investing & Lending and Investment Management. Prior periods are presented on a comparable basis. See "Results of Operations" below for further information about our business segments.

When we use the terms "Goldman Sachs," "the firm," "we," "us" and "our," we mean Group Inc., a Delaware corporation, and its consolidated subsidiaries. References herein to our Annual Report on Form 10-K are to our Annual Report on Form 10-K for the fiscal year ended December 31, 2010.

All references to 2010, 2009 and 2008, unless specifically stated otherwise, refer to our fiscal years ended, or the dates, as the context requires, December 31, 2010, December 31, 2009 and November 28, 2008, respectively. Any reference to a future year refers to a fiscal year ending on December 31 of that year. All references to December 2008, unless specifically stated otherwise, refer to our fiscal one month ended, or the date, as the context requires, December 26, 2008. Certain reclassifications have been made to previously reported amounts to conform to the current presentation.

In this discussion and analysis of our financial condition and results of operations, we have included information that may constitute "forward-looking statements" within the meaning

of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements are not historical facts, but instead represent only our beliefs regarding future events, many of which, by their nature, are inherently uncertain and outside our control. This information includes statements other than historical information or statements of current condition and may relate to our future plans and objectives and results, among other things, and may also include statements about the objectives and effectiveness of our risk management and liquidity policies, statements about trends in or growth opportunities for our businesses, statements about our future status, activities or reporting under U.S. or non-U.S. banking and financial regulation, and statements about our investment banking transaction backlog. By identifying these statements for you in this manner, we are alerting you to the possibility that our actual results and financial condition may differ, possibly materially, from the anticipated results and financial condition indicated in these forward-looking statements. Important factors that could cause our actual results and financial condition to differ from those indicated in these forward-looking statements include, among others, those discussed below under "Certain Risk Factors That May Affect Our Businesses" as well as "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K and "Cautionary Statement Pursuant to the U.S. Private Securities Litigation Reform Act of 1995" in Part I, Item 1 of our Annual Report on Form 10-K.

## Executive Overview

Our diluted earnings per common share were \$13.18 for the year ended December 2010, compared with \$22.13 for the year ended December 2009. Return on average common shareholders' equity (ROE)<sup>1</sup> was 11.5% for 2010, compared with 22.5% for 2009. Excluding the impact of the \$465 million U.K. bank payroll tax, the \$550 million SEC settlement and the \$305 million impairment of our New York Stock Exchange (NYSE) Designated Market Maker (DMM) rights, diluted earnings per common share were \$15.22<sup>2</sup> and ROE was 13.1%<sup>2</sup> for 2010.

1. See "Results of Operations—Financial Overview" below for further information about our calculation of ROE.

2. We believe that presenting our results excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment is meaningful, as excluding these items increases the comparability of period-to-period results. See "Results of Operations—Financial Overview" below for further information about our calculation of diluted earnings per common share and ROE excluding the impact of these items.

Book value per common share increased by approximately 10% to \$128.72 and tangible book value per common share<sup>1</sup> increased by approximately 9% to \$118.63 compared with the end of 2009. Under Basel 1, our Tier 1 capital ratio<sup>2</sup> was 16.0% and our Tier 1 common ratio<sup>2</sup> was 13.3% as of December 2010. Our total assets were \$911 billion as of December 2010, 7% higher compared with the end of 2009.

The firm generated net revenues of \$39.16 billion and net earnings of \$8.35 billion for 2010, despite a challenging operating environment. These results reflected significantly lower net revenues in Institutional Client Services and slightly lower net revenues in Investment Banking compared with 2009. These decreases were partially offset by significantly higher net revenues in Investing & Lending and higher net revenues in Investment Management. The results of each of our business segments are discussed below.

### Institutional Client Services

The decrease in Institutional Client Services reflected significantly lower net revenues in Fixed Income, Currency and Commodities Client Execution and, to a lesser extent, Equities. During 2010, Fixed Income, Currency and Commodities Client Execution operated in a challenging environment characterized by lower client activity levels, which reflected broad market concerns including European sovereign debt risk and uncertainty over regulatory reform, as well as tighter bid/offer spreads. The decrease in net revenues compared with a particularly strong 2009 primarily reflected significantly lower results in interest rate products, credit products, commodities and, to a lesser extent, currencies. These decreases were partially offset by higher net revenues in mortgages.

The decline in Equities compared with 2009 primarily reflected significantly lower net revenues in equities client execution, principally due to significantly lower results in derivatives and shares. Commissions and fees were also lower than 2009, primarily reflecting lower client activity levels. In addition, securities services net revenues were significantly lower compared with 2009, primarily reflecting tighter securities lending spreads, principally due to the impact of changes in the composition of customer balances, partially offset by the impact of higher average customer balances.

1. We believe that tangible book value per common share is meaningful because it is one of the measures that we and investors use to assess capital adequacy. See "Equity Capital—Other Capital Metrics" below for further information about our calculation of tangible book value per common share.

2. See "Equity Capital—Consolidated Regulatory Capital Ratios" below for further information about our Tier 1 capital ratio and Tier 1 common ratio.

During 2010, although equity markets were volatile during the first half of the year, equity prices generally improved and volatility levels declined in the second half of the year.

### Investment Banking

The decrease in Investment Banking reflected lower net revenues in our Underwriting business, partially offset by higher net revenues in Financial Advisory. The decline in Underwriting reflected lower net revenues in equity underwriting, principally due to a decline in client activity in comparison to 2009, which included significant capital-raising activity by financial institution clients. Net revenues in debt underwriting were essentially unchanged compared with 2009. The increase in Financial Advisory primarily reflected an increase in client activity.

### Investing & Lending

During 2010, an increase in global equity markets and tighter credit spreads provided a favorable backdrop for our Investing & Lending business. Results in Investing & Lending for 2010 primarily reflected a gain of \$747 million from our investment in the ordinary shares of Industrial and Commercial Bank of China Limited (ICBC), a net gain of \$2.69 billion from other equity securities and a net gain of \$2.60 billion from debt securities and loans.

### Investment Management

The increase in Investment Management primarily reflected higher incentive fees across our alternative investment products. Management and other fees also increased, reflecting favorable changes in the mix of assets under management, as well as the impact of appreciation in the value of client assets. During 2010, assets under management decreased 4% to \$840 billion, primarily reflecting outflows in money market assets, consistent with industry trends.

Our business, by its nature, does not produce predictable earnings. Our results in any given period can be materially affected by conditions in global financial markets, economic conditions generally and other factors. For a further discussion of the factors that may affect our future operating results, see "Certain Risk Factors That May Affect Our Businesses" below as well as "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K.

## Business Environment

Global economic conditions generally improved in 2010, as real gross domestic product (GDP) grew in most major economies following declines in 2009, and growth in emerging markets was strong. However, certain unfavorable conditions emerged during the second quarter of 2010 that made the environment more challenging for our businesses, including broad market concerns over European sovereign debt risk and uncertainty regarding financial regulatory reform, sharply higher equity volatility levels, lower global equity prices and wider corporate credit spreads. During the second half of 2010, some of these conditions reversed, as equity volatility levels decreased, global equity prices generally recovered and corporate credit spreads narrowed. In addition, the U.S. Federal Reserve announced quantitative easing measures during the fourth quarter of 2010 in order to stimulate economic growth and protect against the risk of deflation. Industry-wide announced mergers and acquisitions volumes increased, while industry-wide debt offerings volumes decreased compared with 2009. A significant increase in initial public offerings volumes compared with 2009 offset declines in common stock follow-on offerings and convertible offerings volumes, as 2009 included significant capital-raising activity by financial institutions. For a further discussion of how market conditions affect our businesses, see "Certain Risk Factors That May Affect Our Businesses" below as well as "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K.

### Global

The global economy strengthened during 2010, as real GDP increased in most major economies and economic growth in emerging markets accelerated. The global recovery largely reflected an increase in business investment, following a significant decline in 2009. In addition, international trade grew strongly in 2010. Unemployment levels generally stabilized, although the rate of unemployment remained elevated in some economies. During 2010, the U.S. Federal Reserve, the European Central Bank and the Bank of England left interest rates unchanged, while the Bank of Japan reduced its target overnight call rate and the People's Bank of China increased its one-year benchmark lending rate. The price of crude oil increased significantly during 2010. The U.S. dollar strengthened against the Euro and the British pound, but weakened against the Japanese yen.

### United States

In the United States, real GDP increased by an estimated 2.8% in 2010, compared with a decline of 2.6% in 2009. Growth was primarily supported by improved business investment spending, as well as an increase in federal government spending. In addition, consumer spending and business and consumer confidence improved during the year. However, residential investment remained weak. Measures of core inflation decreased during the year, reflecting high levels of unemployment and significant excess production capacity, which caused downward pressure on wages and prices. The U.S. Federal Reserve maintained its federal funds rate at a target range of zero to 0.25% during the year. In addition, the U.S. Federal Reserve announced quantitative easing measures during the fourth quarter of 2010, including its intention to purchase significant amounts of U.S. Treasury debt. The yield on the 10-year U.S. Treasury note fell by 55 basis points to 3.30% during 2010. The NASDAQ Composite Index, the S&P 500 Index and the Dow Jones Industrial Average ended the year higher by 17%, 13% and 11%, respectively.

### Europe

Real GDP in the Eurozone economies increased by an estimated 1.7% in 2010, compared with a decline of 4.0% in 2009. Growth primarily reflected an increase in consumer and government expenditure, as well as the rebuilding of inventories. Exports and imports increased significantly, although the contribution from net trade was not significant. Business investment was weak for the year, but showed signs of recovery in the second half of the year, and surveys of business and consumer confidence improved. However, economic growth in certain Eurozone economies continued to be weighed down by fiscal challenges and banking sector concerns. In addition, concerns about sovereign debt risk in certain Eurozone economies intensified, contributing to higher volatility and funding pressures. The European Central Bank and certain governments in the Eurozone took a range of policy measures to address these issues. Measures of core inflation remained low and the European Central Bank maintained its main refinancing operations rate at 1.00% during the year. In the United Kingdom, real GDP increased by an estimated 1.3% for 2010, compared with a decrease of 4.9% in 2009. The Bank of England maintained its official bank rate at 0.50% during the year. Long-term government bond yields in both the Eurozone and the U.K. decreased during 2010. The Euro and British pound depreciated by 7% and 3%, respectively, against the U.S. dollar during 2010.

The DAX Index and the FTSE 100 Index increased by 16% and 9%, respectively, while the Euro Stoxx 50 Index and the CAC 40 Index declined by 6% and 3%, respectively, compared with the end of 2009.

### Asia

In Japan, real GDP increased by an estimated 3.9% in 2010, compared with a decrease of 6.3% in 2009. Growth primarily reflected a significant increase in exports, as well as an increase in consumer spending. Measures of inflation remained negative during 2010. The Bank of Japan reduced its target overnight call rate from 0.10% to a range of zero to 0.10% and the yield on 10-year Japanese government bonds fell by 17 basis points to 1.13%. The Japanese yen appreciated by 13% against the U.S. dollar. The Nikkei 225 Index decreased 3% during the year. In China, real GDP growth was an estimated 10.3% in 2010, up from 9.2% in 2009. Economic growth was broad-based, with significant increases in exports, retail spending and business investment. Measures of inflation increased during 2010, reflecting continued growth in demand. The People's Bank of China raised its one-year benchmark lending rate by 50 basis points during the year to 5.81% and the Chinese yuan appreciated by 3% against the U.S. dollar. The Shanghai Composite Index decreased by 14% during 2010, partially due to concerns over the effect of tighter policy on economic growth. In India, real GDP growth was an estimated 8.5% in 2010, up from 7.5% in 2009. Growth primarily reflected an increase in domestic demand, partially offset by the impact of lower net exports. The rate of wholesale inflation increased during the year. The Indian rupee appreciated by 3% against the U.S. dollar. Equity markets in Hong Kong ended the year higher and equity markets in India and South Korea increased significantly during 2010.

### Other Markets

In Brazil, real GDP increased by an estimated 7.6% in 2010, compared with a decline of 0.6% in 2009. The increase in real GDP primarily reflected an increase in domestic demand. The Brazilian real strengthened against the U.S. dollar. Brazilian equity prices ended the year slightly higher compared with the end of 2009. In Russia, real GDP increased by an estimated 4.0% in 2010, compared with a decline of 7.9% in 2009. Rising oil prices led to a significant improvement in investment growth, following a decline in 2009. The Russian ruble was essentially unchanged against the U.S. dollar and Russian equity prices ended the year significantly higher compared with 2009.

## Critical Accounting Policies

### Fair Value

**Fair Value Hierarchy.** Financial instruments owned, at fair value and Financial instruments sold, but not yet purchased, at fair value (i.e., inventory), as well as certain other financial assets and financial liabilities, are reflected in our consolidated statements of financial condition at fair value (i.e., marked-to-market), with related gains or losses generally recognized in our consolidated statements of earnings. The use of fair value to measure financial instruments is fundamental to our risk management practices and is our most critical accounting policy.

The fair value of a financial instrument is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. In determining fair value, the hierarchy under U.S. generally accepted accounting principles (U.S. GAAP) gives (i) the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (level 1 inputs), (ii) the next priority to inputs other than level 1 inputs that are observable either directly or indirectly (level 2 inputs), and (iii) the lowest priority to inputs that cannot be observed in market activity (level 3 inputs). Assets and liabilities are classified in their entirety based on the lowest level of input that is significant to their fair value measurement.

The fair values for substantially all of our financial assets and financial liabilities, including derivatives, are based on observable prices and inputs and are classified in levels 1 and 2 of the hierarchy. Certain level 2 financial instruments may require appropriate discounts (i.e., valuation adjustments) for factors such as:

- transfer restrictions;
- the credit quality of a counterparty or the firm; and
- other premiums and discounts that a market participant would require to arrive at fair value.

Valuation adjustments are generally based on market evidence.

Instruments categorized within level 3 of the fair value hierarchy, which represent approximately 5% of the firm's total assets, require one or more significant inputs that are not observable. Absent evidence to the contrary, instruments classified within level 3 of the fair value hierarchy are initially valued at transaction price, which is considered to be the best initial estimate of fair value. Subsequent to the transaction



date, we use other methodologies to determine fair value, which vary based on the type of instrument. Estimating the fair value of level 3 financial instruments may require judgments to be made. These judgments include:

- determining the appropriate valuation methodology and/or model for each type of level 3 financial instrument;
- determining model inputs based on an evaluation of all relevant empirical market data, including prices evidenced by market transactions, interest rates, credit spreads, volatilities and correlations; and
- determining appropriate valuation adjustments related to illiquidity or counterparty credit quality.

Regardless of the methodology, valuation inputs and assumptions are only changed when corroborated by substantive evidence.

**Controls Over Valuation of Financial Instruments.** Our control infrastructure is independent of the revenue-producing units and is fundamental to ensuring that all of our financial instruments are appropriately valued at market-clearing levels. In particular, our independent price verification process is critical to ensuring that financial instruments are properly valued.

**Price Verification.** The objective of price verification is to have an informed and independent opinion with regard to the valuation of financial instruments under review. Instruments that have one or more significant inputs which cannot be corroborated by external market data are classified within level 3 of the fair value hierarchy.

In situations where there is a question about a valuation, the ultimate valuation is determined by senior managers in control and support functions that are independent of the revenue-producing units (independent control and support functions). Price verification strategies utilized by our independent control and support functions include:

- **Trade Comparison.** Analysis of trade data (both internal and external where available) is used to determine the most relevant pricing inputs and valuations.
- **External Price Comparison.** Valuations and prices are compared to pricing data obtained from third parties (e.g., broker or dealers, MarkIt, Bloomberg, IDC, TRACE). Data obtained from various sources is compared to ensure consistency and validity. When broker or dealer quotations or third-party pricing vendors are used for valuation or

price verification, greater priority is generally given to executable quotations.

- **Calibration to Market Comparables.** Market-based transactions are used to corroborate the valuation of positions with similar characteristics, risks and components.
- **Relative Value Analyses.** Market-based transactions are analyzed to determine the similarity, measured in terms of risk, liquidity and return, of one instrument relative to another, or for a given instrument, of one maturity relative to another.
- **Collateral Analyses.** Margin disputes on derivatives are examined and investigated to determine the impact, if any, on our valuations.
- **Execution of Trades.** Where appropriate, trading desks are instructed to execute trades in order to provide evidence of market-clearing levels.
- **Backtesting.** Valuations are corroborated by comparison to values realized upon sales.

See Notes 5 through 8 to the consolidated financial statements for further information about fair value measurements.

**Review of Net Revenues.** Independent control and support functions ensure adherence to our pricing policy through a combination of daily procedures, one of which is the process of validating and understanding results by attributing and explaining net revenues by the underlying factors. Through this process we independently validate net revenues, identify and resolve potential fair value or trade booking issues on a timely basis and ensure that risks are being properly categorized and quantified.

**Review of Valuation Models.** Quantitative professionals within our Market Risk Management department (Market Risk Management) perform an independent model approval process. This process incorporates a review of a diverse set of model and trade parameters across a broad range of values (including extreme and/or improbable conditions) in order to critically evaluate:

- a model's suitability for valuation and risk management of a particular instrument type;
- the model's accuracy in reflecting the characteristics of the related product and its significant risks;
- the suitability and properties of the numerical algorithms incorporated in the model;

- the model's consistency with models for similar products; and
- the model's sensitivity to input parameters and assumptions.

New or changed models are reviewed and approved. Models are evaluated and re-approved annually to assess the impact of any changes in the product or market and any market developments in pricing theories.

See "Market Risk Management" and "Credit Risk Management" for a further discussion of how we manage the risks inherent in our businesses.

**Level 3 Financial Assets at Fair Value.** The table below presents financial assets measured at fair value and the amount of such assets that are classified within level 3 of the fair value hierarchy.

<i>in millions</i>	As of December 2010		As of December 2009	
	Total at Fair Value	Level 3 Total	Total at Fair Value	Level 3 Total
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 11,262	\$ —	\$ 9,111	\$ —
U.S. government and federal agency obligations	84,928	—	78,336	—
Non-U.S. government obligations	40,675	—	38,858	—
Mortgage and other asset-backed loans and securities:				
Loans and securities backed by commercial real estate	6,200	2,819	6,203	4,620
Loans and securities backed by residential real estate loan portfolios <sup>1</sup>	9,404	2,373	6,704	1,880
Bank loans and bridge loans	1,438	1,285	1,370	1,364
Corporate debt securities	18,039	9,905 <sup>2</sup>	19,345	9,560 <sup>2</sup>
State and municipal obligations	24,719	2,737	26,368	2,235
Other debt obligations	2,792	754	2,759	1,114
Equities and convertible debentures	3,232	1,274	2,914	2,235
Commodities	67,833	11,060	71,474	11,871
Total cash instruments	13,138	—	3,707	—
Derivatives	283,660	32,207	267,149	34,879
Financial instruments owned, at fair value	73,293	12,772	75,253	11,596
Securities segregated for regulatory and other purposes	356,953	44,979	342,402	46,475
Securities purchased under agreements to resell	36,182	—	18,853	—
Securities borrowed	188,355	100	144,279	—
Receivables from customers and counterparties	48,822	—	66,329	—
	7,202	298	1,925	—
<b>Total</b>	<b>\$637,514</b>	<b>\$45,377</b>	<b>\$573,788</b>	<b>\$46,475</b>

1. Consists of acquired portfolios of distressed loans, primarily backed by commercial and residential real estate.

2. Includes certain mezzanine financing, leveraged loans arising from capital market transactions and other corporate bank debt.

### Goodwill and Identifiable Intangible Assets

**Goodwill.** Goodwill is the cost of acquired companies in excess of the fair value of net assets, including identifiable intangible assets, at the acquisition date. The reorganization of the firm's segments in 2010 resulted in the reallocation of assets, including goodwill, and liabilities across our reporting units. See Notes 13 and 27 to the consolidated financial statements for further information on segments.

Total level 3 assets were \$45.38 billion and \$46.48 billion as of December 2010 and December 2009, respectively. The decrease in level 3 assets during the year ended December 2010 primarily reflected (i) sales and transfers to level 2 of loans and securities backed by commercial real estate; and (ii) net reductions in level 3 financial instruments as a result of the consolidations of certain variable interest entities (VIEs).

This decrease was partially offset by an increase in derivatives primarily due to unrealized gains on credit derivatives, principally resulting from changes in level 2 inputs.

See Notes 5 through 8 to the consolidated financial statements for further information about fair value measurements.

We test the goodwill in each of our reporting units for impairment at least annually, by comparing the estimated fair value of each reporting unit with its estimated net book value. We derive the fair value based on valuation techniques we believe market participants would use (i.e., observable price-to-earnings multiples and price-to-book multiples). We derive the net book value by estimating the amount of shareholders' equity required to support the activities of each reporting

unit. Estimating the fair value of our reporting units requires management to make judgments. Critical inputs include (i) projected earnings, (ii) estimated long-term growth rates and (iii) cost of equity. Our last annual impairment test was performed during our 2010 fourth quarter and no impairment was identified. See Note 13 to the consolidated financial statements for the carrying value of our goodwill by operating segment.

**Identifiable Intangible Assets.** We amortize our identifiable intangible assets over their estimated lives or, in the case of insurance contracts, in proportion to estimated gross profits or premium revenues. Identifiable intangible assets are tested for impairment whenever events or changes in circumstances suggest that an asset's or asset group's carrying value may not be fully recoverable.

An impairment loss, generally calculated as the difference between the estimated fair value and the carrying value of an asset or asset group, is recognized if the sum of the estimated undiscounted cash flows relating to the asset or asset group is less than the corresponding carrying value. See Note 13 to the consolidated financial statements for the carrying value and estimated remaining lives of our identifiable intangible assets by major asset class and the carrying value of our identifiable intangible assets by operating segment.

A prolonged period of market weakness could adversely impact our businesses and impair the value of our identifiable intangible assets. In addition, certain events could indicate a potential impairment of our identifiable intangible assets, including (i) changes in trading volumes or market structure that could adversely affect our NYSE DMM business (see discussion below), (ii) an adverse action or assessment by a regulator, (iii) adverse actual experience on the contracts in our variable annuity and life insurance business, (iv) decreases in cash receipts from television broadcast royalties or (v) decreases in revenues from commodity-related customer contracts and relationships. Management judgment is required to evaluate whether indications of potential impairment have occurred, and to test intangibles for impairment if required.

**NYSE DMM Rights.** During the fourth quarter of 2010, as a result of continuing weak operating results in our NYSE DMM business, we tested our NYSE DMM rights for impairment in accordance with Financial Accounting Standards Board Accounting Standards Codification

(ASC) 360. Because the carrying value of our NYSE DMM rights exceeded the projected undiscounted cash flows over the estimated remaining useful life of our NYSE DMM rights, we determined that the rights were impaired. We recorded an impairment loss of \$305 million, which was included in our Institutional Client Services segment in the fourth quarter of 2010. This impairment loss represented the excess of the carrying value of our NYSE DMM rights over their estimated fair value. We estimated this fair value, which is a level 3 measurement, using a relative value analysis which incorporated a comparison to another DMM portfolio that was transacted between third parties. As of December 2010, the carrying value of our NYSE DMM rights was \$76 million.

## Use of Estimates

The use of generally accepted accounting principles requires management to make certain estimates and assumptions. In addition to the estimates we make in connection with fair value measurements and the accounting for goodwill and identifiable intangible assets, the use of estimates and assumptions is also important in determining provisions for potential losses that may arise from litigation and regulatory proceedings and tax audits.

We estimate and provide for potential losses that may arise out of litigation and regulatory proceedings to the extent that such losses are probable and can be reasonably estimated. In accounting for income taxes, we estimate and provide for potential liabilities that may arise out of tax audits to the extent that uncertain tax positions fail to meet the recognition standard under ASC 740. See Note 26 to the consolidated financial statements for further information about accounting for income taxes.

Significant judgment is required in making these estimates and our final liabilities may ultimately be materially different. Our total estimated liability in respect of litigation and regulatory proceedings is determined on a case-by-case basis and represents an estimate of probable losses after considering, among other factors, the progress of each case or proceeding, our experience and the experience of others in similar cases or proceedings, and the opinions and views of legal counsel. See Note 30 to the consolidated financial statements for information on certain judicial, regulatory and legal proceedings.

## Results of Operations

The composition of our net revenues has varied over time as financial markets and the scope of our operations have changed. The composition of net revenues can also vary over the shorter term due to fluctuations in U.S. and global economic and market conditions. See "Certain Risk Factors

That May Affect Our Businesses" below and "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for a further discussion of the impact of economic and market conditions on our results of operations.

## Financial Overview

The table below presents an overview of our financial results.

	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<i>\$ in millions, except per share amounts</i>				
Net revenues	\$39,161	\$45,173	\$22,222	\$ 183
Pre-tax earnings/(loss)	12,892	19,829	2,336	(1,258)
Net earnings/(loss)	8,354	13,385	2,322	(780)
Net earnings/(loss) applicable to common shareholders	7,713	12,192	2,041	(1,028)
Diluted earnings/(loss) per common share	13.18	22.13	4.47	(2.15)
Return on average common shareholders' equity <sup>1</sup>	11.5%	22.5%	4.9%	N.M.
Diluted earnings per common share, excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment <sup>2</sup>	\$ 15.22	N/A	N/A	N/A
Return on average common shareholders' equity, excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment <sup>2</sup>	13.1%	N/A	N/A	N/A

1. ROE is computed by dividing net earnings applicable to common shareholders by average monthly common shareholders' equity. The table below presents our average common shareholders' equity.

	Average for the			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<i>in millions</i>				
Total shareholders' equity	\$74,257	\$ 65,527	\$47,167	\$ 63,712
Preferred stock	(6,957)	(11,363)	(5,157)	(16,477)
<b>Common shareholders' equity</b>	<b>\$67,300</b>	<b>\$ 54,164</b>	<b>\$42,010</b>	<b>\$ 47,235</b>

2. We believe that presenting our results excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment is meaningful, as excluding these items increases the comparability of period-to-period results. The tables below present the calculation of net earnings applicable to common shareholders, diluted earnings per common share and average common shareholders' equity excluding the impact of these amounts.

<i>in millions, except per share amounts</i>	Year Ended December 2010
Net earnings applicable to common shareholders	\$7,713
Impact of the U.K. bank payroll tax	465
Pre-tax impact of the SEC settlement	550
Tax impact of the SEC settlement	(6)
Pre-tax impact of the NYSE DMM rights impairment	305
Tax impact of the NYSE DMM rights impairment	(118)
Net earnings applicable to common shareholders, excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment	\$8,909
Divided by: average diluted common shares outstanding	585.3
<b>Diluted earnings per common share, excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment</b>	<b>\$15.22</b>

<i>in millions</i>	Average for the Year Ended December 2010
Total shareholders' equity	\$74,257
Preferred stock	(6,957)
Common shareholders' equity	67,300
Impact of the U.K. bank payroll tax	359
Impact of the SEC settlement	293
Impact of the NYSE DMM rights impairment	14
<b>Common shareholders' equity, excluding the impact of the U.K. bank payroll tax, the SEC settlement and the NYSE DMM rights impairment</b>	<b>\$67,966</b>

## Net Revenues

**2010 versus 2009.** Net revenues were \$39.16 billion for 2010, 13% lower than 2009, reflecting significantly lower net revenues in Institutional Client Services and slightly lower net revenues in Investment Banking. These decreases were partially offset by significantly higher net revenues in Investing & Lending and higher net revenues in Investment Management.

- Institutional Client Services.** The decrease in Institutional Client Services reflected significantly lower net revenues in Fixed Income, Currency and Commodities Client Execution and, to a lesser extent, Equities. During 2010, Fixed Income, Currency and Commodities Client Execution operated in a challenging environment characterized by lower client activity levels, which reflected broad market concerns including European sovereign debt risk and uncertainty over regulatory reform, as well as tighter bid/offer spreads. The decrease in net revenues compared with a particularly strong 2009 primarily reflected significantly lower results in interest rate products, credit products, commodities and, to a lesser extent, currencies. These decreases were partially offset by higher net revenues in mortgages, as 2009 included approximately \$1 billion of losses on commercial mortgage-related products.

The decline in Equities compared with 2009 primarily reflected significantly lower net revenues in equities client execution, principally due to significantly lower results in derivatives and shares. Commissions and fees were also lower than 2009, primarily reflecting lower client activity levels. In addition, securities services net revenues were significantly lower compared with 2009, primarily reflecting tighter securities lending spreads, principally due to the impact of changes in the composition of customer balances, partially offset by the impact of higher average customer balances. During 2010, although equity markets were volatile during the first half of the year, equity prices generally improved and volatility levels declined in the second half of the year.

- Investment Banking.** The decrease in Investment Banking reflected lower net revenues in our Underwriting business, partially offset by higher net revenues in Financial Advisory. The decline in Underwriting reflected lower net revenues in equity underwriting, principally due to a decline in client activity in comparison to 2009, which included significant capital-raising activity by financial institution clients. Net revenues in debt underwriting were essentially unchanged compared with 2009. The increase in Financial Advisory primarily reflected an increase in client activity.

- **Investing & Lending.** During 2010, an increase in global equity markets and tighter credit spreads provided a favorable backdrop for our Investing & Lending business. Results in Investing & Lending for 2010 primarily reflected a gain of \$747 million from our investment in the ordinary shares of ICBC, a net gain of \$2.69 billion from other equity securities and a net gain of \$2.60 billion from debt securities and loans. In 2009, results in Investing & Lending primarily reflected a gain of \$1.58 billion from our investment in the ordinary shares of ICBC, a net gain of \$1.05 billion from debt securities and loans, and a net loss of \$596 million from other equity securities.

- **Investment Management.** The increase in Investment Management primarily reflected higher incentive fees across our alternative investment products. Management and other fees also increased, reflecting favorable changes in the mix of assets under management, as well as the impact of appreciation in the value of client assets. During 2010, assets under management decreased 4% to \$840 billion, primarily reflecting outflows in money market assets, consistent with industry trends.

**2009 versus 2008.** Net revenues were \$45.17 billion in 2009, more than double the amount in 2008, reflecting significantly improved results in Investing & Lending, as well as significantly higher net revenues in Institutional Client Services. These increases were partially offset by lower net revenues in Investment Management and Investment Banking.

- **Investing & Lending.** The increase in Investing & Lending primarily reflected net gains from debt securities and loans and from our investment in the ordinary shares of ICBC, compared with net losses in 2008, as well as lower net losses from other equity securities. In 2009, results in Investing & Lending primarily reflected a gain of \$1.58 billion from our investment in the ordinary shares of ICBC, a net gain of \$1.05 billion from debt securities and loans and a net loss of \$596 million from other equity securities. During 2009, our Investing & Lending results reflected a recovery in global credit and equity markets following significant weakness during 2008. However, continued weakness in commercial real estate markets negatively impacted our results during 2009. In 2008, results in Investing & Lending primarily reflected a loss of \$446 million from our investment in the ordinary shares of ICBC, a net loss of \$6.33 billion from debt securities and loans and a net loss of \$5.95 billion from other equity securities.

- **Institutional Client Services.** The increase in Institutional Client Services reflected a very strong performance in Fixed Income, Currency and Commodities Client Execution. During 2009, Fixed Income, Currency and Commodities Client Execution operated in an environment characterized by strong client-driven activity, particularly in more liquid products. In addition, asset values generally improved and corporate credit spreads tightened significantly for most of the year. Net revenues in Fixed Income, Currency and Commodities Client Execution were significantly higher compared with 2008, reflecting particularly strong performances in credit products, mortgages and interest rate products, which were each significantly higher than 2008. Net revenues in commodities were also particularly strong and were higher than 2008, while net revenues in currencies were strong, but lower than a particularly strong 2008. During 2009, mortgages included approximately \$1 billion of losses on commercial mortgage-related products. Fixed Income, Currency and Commodities Client Execution results in 2008 included a loss of approximately \$3.1 billion (net of hedges) related to non-investment-grade credit origination activities. In addition, results in mortgages in 2008 included net losses of approximately \$900 million on residential mortgage-related products and approximately \$600 million on commercial mortgage-related products.

Net revenues in Equities for 2009 were lower compared with a particularly strong 2008, reflecting significant decreases in securities services and commissions and fees. The decrease in securities services primarily reflected the impact of lower customer balances, reflecting lower hedge fund industry assets and reduced leverage. The decrease in commissions and fees primarily reflected lower average market levels in Europe and Asia, as well as lower transaction volumes compared with 2008. These decreases were partially offset by strong results in equities client execution, primarily reflecting higher net revenues in derivatives and shares. During 2009, Equities operated in an environment characterized by a significant increase in global equity prices and a significant decline in volatility levels.

- **Investment Management.** The decrease in Investment Management primarily reflected the impact of changes in the composition of assets managed, principally due to equity market depreciation during the fourth quarter of 2008, as well as lower incentive fees. During 2009, assets under management increased \$73 billion to \$871 billion, due to \$76 billion of market appreciation, primarily in fixed income and equity assets, partially offset by \$3 billion of net outflows. Outflows in money market assets were offset by inflows in fixed income assets.

- **Investment Banking.** The decrease in Investment Banking reflected significantly lower net revenues in Financial Advisory, partially offset by higher net revenues in our Underwriting business. The decrease in Financial Advisory reflected a decline in industry-wide completed mergers and acquisitions. The increase in Underwriting reflected higher net revenues in equity underwriting, primarily reflecting an increase in industry-wide equity and equity-related offerings, including significant capital-raising activity by financial institution clients during 2009. Net revenues in debt underwriting were lower than 2008, primarily reflecting significantly lower net revenues from leveraged finance activity, partially offset by significantly higher net revenues from investment-grade and municipal activity.

**One Month Ended December 2008.** Net revenues were \$183 million for the month of December 2008. These results reflected a continuation of the difficult operating environment experienced during our fiscal fourth quarter of 2008, particularly across global equity and credit markets.

- **Investing & Lending.** Investing & Lending recorded negative net revenues of \$1.63 billion for the month of December 2008. During the month of December, continued weakness in global equity and credit markets negatively impacted results in our Investing & Lending business. Results for December 2008 primarily reflected net losses of \$1.08 billion from equity securities (excluding ICBC) and \$856 million from debt securities and loans, partially offset by a gain of \$228 million from our investment in the ordinary shares of ICBC.
- **Institutional Client Services.** Net revenues in Institutional Client Services were \$1.33 billion for the month of December 2008. During the month of December, market opportunities were favorable for certain of our Fixed Income, Currency and Commodities Client Execution product areas, as interest rate products, commodities and currencies each produced strong results. However, the environment for Fixed Income, Currency and Commodities Client Execution also reflected continued weakness in the broader credit markets, as results in credit products included a loss of approximately \$1 billion (net of hedges) related to non-investment-grade credit origination activities, primarily reflecting a writedown of approximately \$850 million related to the bridge and bank loan facilities held in LyondellBasell Finance Company. In addition, results in mortgages included a loss of approximately \$400 million on commercial mortgage-related products.

Results in Equities reflected lower commission volumes, as well as lower client execution net revenues from derivatives compared with average monthly levels in 2008. Net revenues in securities services were also lower compared with average monthly levels in 2008, reflecting a decline in total average customer balances, partially offset by the impact of favorable changes in the composition of securities lending balances. During the month of December, Equities operated in an environment characterized by continued weakness in global equity markets and continued high levels of volatility.

- **Investment Banking.** Net revenues in Investment Banking were \$138 million for the month of December 2008 and reflected very low levels of activity in industry-wide completed mergers and acquisitions, as well as continued challenging market conditions across equity and leveraged finance markets, which adversely affected our Underwriting business.
- **Investment Management.** Net revenues in Investment Management were \$343 million for the month of December 2008. During the calendar month of December, assets under management increased \$19 billion to \$798 billion, due to \$13 billion of market appreciation, primarily in fixed income and equity assets, and \$6 billion of net inflows. Net inflows reflected inflows in money market assets, partially offset by outflows in fixed income, equity and alternative investment assets.

### Net Interest Income

**2010 versus 2009.** Net revenues for 2010 included net interest income of \$5.50 billion, 26% lower than 2009. The decrease compared with 2009 was primarily due to lower average fixed income assets, most notably U.S. federal agency obligations, higher interest expense related to our long-term borrowings and tighter securities lending spreads.

**2009 versus 2008.** Net revenues for 2009 included net interest income of \$7.41 billion, 73% higher than 2008. The increase compared with 2008 was primarily due to lower interest expense on our long-term and short-term borrowings, partially offset by tighter spreads on collateralized financing activity, as well as lower average customer margin lending balances and financial instruments owned, at fair value.

**One Month Ended December 2008.** Net revenues included net interest income of \$685 million for the month of December 2008. The increase compared with average monthly net interest income in 2008 was primarily due to higher average fixed income assets, most notably U.S. federal agency obligations.

## Operating Expenses

Our operating expenses are primarily influenced by compensation, headcount and levels of business activity. Compensation and benefits includes salaries, discretionary compensation, amortization of equity awards and other items such as benefits. Discretionary

compensation is significantly impacted by, among other factors, the level of net revenues, prevailing labor markets, business mix, the structure of our share-based compensation programs and the external environment.

The table below presents our operating expenses and total staff.

\$ in millions	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Compensation and benefits	\$15,376	\$16,193	\$10,934	\$ 744
U.K. bank payroll tax	465	–	–	–
Brokerage, clearing, exchange and distribution fees	2,281	2,298	2,998	165
Market development	530	342	485	16
Communications and technology	758	709	759	62
Depreciation and amortization	1,889	1,734	1,262	111
Occupancy	1,086	950	960	82
Professional fees	927	678	779	58
Other expenses	2,957	2,440	1,709	203
Total non-compensation expenses	10,428	9,151	8,952	697
<b>Total operating expenses</b>	<b>\$26,269</b>	<b>\$25,344</b>	<b>\$19,886</b>	<b>\$ 1,441</b>
Total staff at period-end <sup>1</sup>	35,700	32,500	34,500	33,300
Total staff at period-end including consolidated entities held for investment purposes <sup>2</sup>	38,700	36,200	39,200	38,000

1. Includes employees, consultants and temporary staff.

2. Compensation and benefits and non-compensation expenses related to consolidated entities held for investment purposes are included in their respective line items in the consolidated statements of earnings. Consolidated entities held for investment purposes are entities that are held strictly for capital appreciation, have a defined exit strategy and are engaged in activities that are not closely related to our principal businesses.

**2010 versus 2009.** Operating expenses were \$26.27 billion for 2010, 4% higher than 2009. Compensation and benefits expenses were \$15.38 billion for 2010, a 5% decline compared with \$16.19 billion for 2009, due to lower net revenues. The ratio of compensation and benefits to net revenues for 2010 was 39.3%<sup>1</sup> (which excludes the impact of the \$465 million U.K. bank payroll tax), compared with 35.8% for 2009. Total staff increased 10% during 2010. Total staff including consolidated entities held for investment purposes increased 7% during 2010.

During 2010, the United Kingdom enacted legislation that imposed a non-deductible 50% tax on certain financial institutions in respect of discretionary bonuses in excess of £25,000 awarded under arrangements made between December 9, 2009 and April 5, 2010 to “relevant banking employees.” Our operating expenses for 2010 included \$465 million related to this tax.

1. We believe that presenting our ratio of compensation and benefits to net revenues excluding the impact of the U.K. bank payroll tax is meaningful, as excluding this item increases the comparability of period-to-period results.

\$ in millions	Year Ended December 2010
Compensation and benefits (which excludes the impact of the \$465 million U.K. bank payroll tax)	\$15,376
Ratio of compensation and benefits to net revenues	39.3%
Compensation and benefits, including the impact of the \$465 million U.K. bank payroll tax	\$15,841
Ratio of compensation and benefits to net revenues, including the impact of the \$465 million U.K. bank payroll tax	40.5%



Non-compensation expenses were \$10.43 billion for 2010, 14% higher than 2009. This increase was primarily attributable to the impact of net provisions for litigation and regulatory proceedings of \$682 million, including \$550 million related to the SEC settlement (see Note 30 to the consolidated financial statements for further information), and an impairment of our NYSE DMM rights of \$305 million, each during 2010. The remainder of the increase compared with 2009 generally reflected higher professional fees, market development expenses and occupancy expenses. These increases were partially offset by the impact of significantly higher real estate impairment charges during 2009 related to our consolidated entities held for investment purposes, as well as higher charitable contributions during 2009. The real estate impairment charges, which were measured based on discounted cash flow analyses, are included in our Investing & Lending segment and reflected weakness in the commercial real estate markets. Charitable contributions were approximately \$420 million during 2010, primarily including \$25 million to The Goldman Sachs Foundation and \$320 million to Goldman Sachs Gives, our donor-advised fund. Compensation was reduced to fund the charitable contribution to Goldman Sachs Gives. The firm asks its participating managing directors to make recommendations regarding potential charitable recipients for this contribution.

**2009 versus 2008.** Operating expenses were \$25.34 billion for 2009, 27% higher than 2008. Compensation and benefits expenses of \$16.19 billion were higher compared with 2008, due to higher net revenues. Our ratio of compensation and benefits to net revenues for 2009 was 35.8%, down from 48.0% (excluding severance costs of approximately \$275 million in the fourth quarter of 2008) for 2008. Total staff decreased 2% during 2009. Total staff including consolidated entities held for investment purposes decreased 5% during 2009.

Non-compensation expenses were \$9.15 billion for 2009, 2% higher than 2008. The increase compared with 2008 reflected the impact of charitable contributions of approximately

\$850 million during 2009, primarily including \$310 million to The Goldman Sachs Foundation and \$500 million to Goldman Sachs Gives. Compensation was reduced to fund the charitable contribution to Goldman Sachs Gives. The firm asks its participating managing directors to make recommendations regarding potential charitable recipients for this contribution. Depreciation and amortization expenses also increased compared with 2008 and included real estate impairment charges of approximately \$600 million related to consolidated entities held for investment purposes during 2009. The real estate impairment charges, which were measured based on discounted cash flow analyses, are included in our Investing & Lending segment and reflected weakness in the commercial real estate markets, particularly in Asia. These increases were partially offset by the impact of lower brokerage, clearing, exchange and distribution fees, principally reflecting lower transaction volumes in Equities, and the impact of reduced staff levels and expense reduction initiatives during 2009.

**One Month Ended December 2008.** Operating expenses were \$1.44 billion for the month of December 2008. Compensation and benefits expenses were \$744 million. No discretionary compensation was accrued for the month of December. Total staff decreased 3% compared with the end of fiscal year 2008. Total staff including consolidated entities held for investment purposes decreased 3% compared with the end of fiscal year 2008.

Non-compensation expenses of \$697 million for the month of December 2008 were generally lower than average monthly levels in 2008, primarily reflecting lower levels of business activity. Total non-compensation expenses included \$68 million of net provisions for a number of litigation and regulatory proceedings.

#### Provision for Taxes

The effective income tax rate for 2010, excluding the impact of the \$465 million U.K. bank payroll tax and the \$550 million SEC settlement, substantially all of which is non-deductible,

was 32.7%<sup>1</sup>, essentially unchanged from 2009. Including the impact of these amounts, the effective income tax rate was 35.2% for 2010.

The effective income tax rate for 2009 was 32.5%, compared with approximately 1% for 2008. The increase in the effective income tax rate for 2009 compared with 2008 was primarily due to changes in the geographic earnings mix and a decrease in permanent benefits as a percentage of higher earnings. The effective income tax rate for 2009 represented a return to a geographic earnings mix that is more in line with our historic earnings mix. During 2008, we incurred losses in various U.S. and non-U.S. entities whose income/(losses) are subject to tax

in the U.S. We also had profitable operations in certain non-U.S. entities that are taxed at their applicable local tax rates, which are generally lower than the U.S. rate.

The effective income tax rate for the month of December 2008 was 38.0%.

Effective January 1, 2010, the rules related to the deferral of U.S. tax on certain non-repatriated active financing income expired. During December 2010, the rules were extended retroactively through December 31, 2011. If these rules are not extended beyond December 2011, the expiration may materially increase our effective income tax rate beginning in 2012.

1. We believe that presenting our effective income tax rate excluding the impact of the U.K. bank payroll tax and the SEC settlement, substantially all of which is non-deductible, is meaningful, as excluding these items increases the comparability of period-to-period results. The table below presents the calculation of the effective income tax rate excluding the impact of these amounts.

<i>\$ in millions</i>	Year Ended December 2010		
	Pre-tax earnings	Provision for taxes	Effective income tax rate
As reported	\$12,892	\$4,538	35.2%
Add back:			
Impact of the U.K. bank payroll tax	465	-	
Impact of the SEC settlement	550	6	
<b>As adjusted</b>	<b>\$13,907</b>	<b>\$4,544</b>	<b>32.7%</b>

## Segment Operating Results

The table below presents the net revenues, operating expenses and pre-tax earnings/(loss) of our segments.

<i>in millions</i>		Year Ended			One Month Ended
		December 2010	December 2009	November 2008	December 2008
<b>Investment Banking</b>	Net revenues	\$ 4,810	\$ 4,984	\$ 5,453	\$ 138
	Operating expenses	3,511	3,482	3,269	170
	Pre-tax earnings/(loss)	\$ 1,299	\$ 1,502	\$ 2,184	\$ (32)
<b>Institutional Client Services</b>	Net revenues	\$21,796	\$32,719	\$ 22,345	\$ 1,332
	Operating expenses	14,291	13,691	10,294	736
	Pre-tax earnings	\$ 7,505	\$19,028	\$ 12,051	\$ 596
<b>Investing &amp; Lending</b>	Net revenues	\$ 7,541	\$ 2,863	\$(10,821)	\$(1,630)
	Operating expenses	3,361	3,523	2,719	204
	Pre-tax earnings/(loss)	\$ 4,180	\$ (660)	\$(13,540)	\$(1,834)
<b>Investment Management</b>	Net revenues	\$ 5,014	\$ 4,607	\$ 5,245	\$ 343
	Operating expenses	4,051	3,673	3,528	263
	Pre-tax earnings	\$ 963	\$ 934	\$ 1,717	\$ 80
<b>Total</b>	<b>Net revenues</b>	<b>\$39,161</b>	<b>\$45,173</b>	<b>\$ 22,222</b>	<b>\$ 183</b>
	<b>Operating expenses<sup>1</sup></b>	<b>26,269</b>	<b>25,344</b>	<b>19,886</b>	<b>1,441</b>
	<b>Pre-tax earnings/(loss)</b>	<b>\$12,892</b>	<b>\$19,829</b>	<b>\$ 2,336</b>	<b>\$(1,258)</b>

1. Includes the following expenses that have not been allocated to our segments: (i) charitable contributions of \$345 million and \$810 million for the years ended December 2010 and December 2009, respectively; (ii) net provisions for a number of litigation and regulatory proceedings of \$682 million, \$104 million, \$(4) million and \$68 million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively; and (iii) real estate-related exit costs of \$28 million, \$61 million and \$80 million for the years ended December 2010, December 2009 and November 2008, respectively.

Net revenues in our segments include allocations of interest income and interest expense to specific securities, commodities and other positions in relation to the cash generated by, or funding requirements of, such underlying positions. See Note 27 to the consolidated financial statements for further information about our business segments.

The cost drivers of Goldman Sachs taken as a whole—compensation, headcount and levels of business activity—are broadly similar in each of our business segments. Compensation and benefits expenses within our segments reflect, among other factors, the overall performance of Goldman Sachs as well as the performance of individual businesses. Consequently, pre-tax margins in one segment of our business may be

significantly affected by the performance of our other business segments. A discussion of segment operating results follows.

### Investment Banking

Our Investment Banking segment is comprised of:

**Financial Advisory.** Includes advisory assignments with respect to mergers and acquisitions, divestitures, corporate defense activities, risk management, restructurings and spin-offs.

**Underwriting.** Includes public offerings and private placements of a wide range of securities, loans and other financial instruments, and derivative transactions directly related to these client underwriting activities.

The table below presents the operating results of our Investment Banking segment.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Financial Advisory	\$2,062	\$1,897	\$2,663	\$ 73
Equity underwriting	1,462	1,797	1,415	19
Debt underwriting	1,286	1,290	1,375	46
Total Underwriting	2,748	3,087	2,790	65
Total net revenues	4,810	4,984	5,453	138
Operating expenses	3,511	3,482	3,269	170
<b>Pre-tax earnings/(loss)</b>	<b>\$1,299</b>	<b>\$1,502</b>	<b>\$2,184</b>	<b>\$ (32)</b>

The table below presents our financial advisory and underwriting transaction volumes.<sup>1</sup>

<i>in billions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Announced mergers and acquisitions	\$542	\$533	\$914	\$18
Completed mergers and acquisitions	425	591	874	12
Equity and equity-related offerings <sup>2</sup>	66	83	64	2
Debt offerings <sup>3</sup>	229	256	165	19

1. Source: Thomson Reuters. Announced and completed mergers and acquisitions volumes are based on full credit to each of the advisors in a transaction. Equity and equity-related offerings and debt offerings are based on full credit for single book managers and equal credit for joint book managers. Transaction volumes may not be indicative of net revenues in a given period. In addition, transaction volumes for prior periods may vary from amounts previously reported due to the subsequent withdrawal or a change in the value of a transaction.

2. Includes Rule 144A and public common stock offerings, convertible offerings and rights offerings.

3. Includes non-convertible preferred stock, mortgage-backed securities, asset-backed securities and taxable municipal debt. Includes publicly registered and Rule 144A issues. Excludes leveraged loans.

**2010 versus 2009.** Net revenues in Investment Banking were \$4.81 billion for 2010, 3% lower than 2009.

Net revenues in Financial Advisory were \$2.06 billion, 9% higher than 2009, primarily reflecting an increase in client activity. Net revenues in our Underwriting business were \$2.75 billion, 11% lower than 2009, reflecting lower net revenues in equity underwriting, principally due to a decline in client activity in comparison to 2009, which included significant capital-raising activity by financial institution clients. Net revenues in debt underwriting were essentially unchanged compared with 2009.

Our investment banking transaction backlog decreased compared with the end of 2009. Our investment banking transaction backlog represents an estimate of our future net revenues from investment banking transactions where we believe that future revenue realization is more likely than not. The decrease compared with the end of 2009 reflected a decline in estimated net revenues from potential debt and equity underwriting transactions, primarily related to client mandates to underwrite leveraged finance transactions and common stock offerings. This decrease was partially offset by an increase in estimated net revenues from potential advisory transactions.

Operating expenses were \$3.51 billion for 2010, essentially unchanged from 2009. Pre-tax earnings were \$1.30 billion in 2010, 14% lower than 2009.

**2009 versus 2008.** Net revenues in Investment Banking were \$4.98 billion for 2009, 9% lower than 2008.

Net revenues in Financial Advisory were \$1.90 billion for 2009, 29% lower than 2008, reflecting a decline in industry-wide completed mergers and acquisitions. Net revenues in our Underwriting business were \$3.09 billion, 11% higher than 2008, due to higher net revenues in equity underwriting, primarily reflecting an increase in industry-wide equity and equity-related offerings, including significant capital-raising activity by financial institution clients during 2009. Net revenues in debt underwriting were lower than 2008, primarily reflecting significantly lower net revenues from leveraged finance activity, partially offset by significantly higher net revenues from investment-grade and municipal activity.

Our investment banking transaction backlog increased significantly during the twelve months ended December 2009.

The increase was primarily due to potential equity and debt underwriting transactions from client mandates to underwrite initial public offerings and, to a lesser extent, leveraged finance transactions, principally due to increased levels of client activity. The advisory backlog also increased, but was not a material contributor to the change.

Operating expenses were \$3.48 billion for 2009, 7% higher than 2008, due to increased compensation and benefits expenses. Pre-tax earnings were \$1.50 billion in 2009, 31% lower than 2008.

**One Month Ended December 2008.** Net revenues in Investment Banking were \$138 million for the month of December 2008. Net revenues in Financial Advisory were \$73 million, reflecting very low levels of industry-wide completed mergers and acquisitions activity. Net revenues in our Underwriting business were \$65 million, reflecting continued challenging market conditions across equity and leveraged finance markets.

Our investment banking transaction backlog decreased during the one month ended December 2008. The decrease in backlog was primarily due to a decline in potential advisory transactions, principally due to a decline in client activity.

Operating expenses were \$170 million for the month of December 2008. Pre-tax loss was \$32 million for the month of December 2008.

### **Institutional Client Services**

Our Institutional Client Services segment is comprised of:

#### **Fixed Income, Currency and Commodities Client Execution.**

Includes client execution activities related to making markets in interest rate products, credit products, mortgages, currencies and commodities.

**Equities.** Includes client execution activities related to making markets in equity products, as well as commissions and fees from executing and clearing institutional client transactions on major stock, options and futures exchanges worldwide. Equities also includes our securities services business, which provides financing, securities lending and other prime brokerage services to institutional clients, including hedge funds, mutual funds, pension funds and foundations, and generates revenues primarily in the form of interest rate spreads or fees.

The table below presents the operating results of our Institutional Client Services segment.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Fixed Income, Currency and Commodities Client Execution	\$13,707	\$21,883	\$ 9,318	\$ 446
Equities client execution	3,231	5,237	4,950	420
Commissions and fees	3,426	3,680	4,826	239
Securities services	1,432	1,919	3,251	227
Total Equities	8,089	10,836	13,027	886
Total net revenues	21,796	32,719	22,345	1,332
Operating expenses	14,291	13,691	10,294	736
Pre-tax earnings	\$ 7,505	\$19,028	\$12,051	\$ 596

**2010 versus 2009.** Net revenues in Institutional Client Services were \$21.80 billion for 2010, 33% lower than 2009.

Net revenues in Fixed Income, Currency and Commodities Client Execution were \$13.71 billion for 2010, 37% lower than a particularly strong 2009. During 2010, Fixed Income, Currency and Commodities Client Execution operated in a challenging environment characterized by lower client activity levels, which reflected broad market concerns including European sovereign debt risk and uncertainty over regulatory reform, as well as tighter bid/offer spreads. The decrease in net revenues compared with 2009 primarily reflected significantly lower results in interest rate products, credit products, commodities and, to a lesser extent, currencies. These decreases were partially offset by higher net revenues in mortgages, as 2009 included approximately \$1 billion of losses on commercial mortgage-related products.

Certain unfavorable conditions emerged during the second quarter of 2010 that made the environment more challenging for our businesses, resulting in lower client activity levels. These conditions included broad market concerns, such as European sovereign debt risk and uncertainty regarding financial regulatory reform, sharply higher equity volatility levels, lower global equity prices and wider corporate credit spreads. In addition, a more competitive environment drove tighter bid/offer spreads. During the second half of 2010, some of these conditions reversed as equity volatility levels decreased, global equity prices recovered and corporate credit spreads narrowed. However, lower client activity levels, reflecting broad market concerns, including European sovereign debt risk and uncertainty over regulatory reform, continued to negatively impact our results. If these concerns were to continue over the long term, net revenues in Fixed Income, Currency and Commodities Client Execution would likely continue to be negatively impacted.

Net revenues in Equities were \$8.09 billion for 2010, 25% lower than 2009, primarily reflecting significantly lower net revenues in equities client execution, principally due to significantly lower results in derivatives and shares. Commissions and fees were also lower than 2009, primarily reflecting lower client activity levels. In addition, securities services net revenues were significantly lower compared with 2009, primarily reflecting tighter securities lending spreads, principally due to the impact of changes in the composition of customer balances, partially offset by the impact of higher average customer balances. During 2010, although equity markets were volatile during the first half of the year, equity prices generally improved and volatility levels declined in the second half of the year.

Operating expenses were \$14.29 billion for 2010, 4% higher than 2009, due to the impact of the U.K. bank payroll tax, as well as an impairment of our NYSE DMM rights of \$305 million. These increases were partially offset by lower compensation and benefits expenses, resulting from lower levels of discretionary compensation. Pre-tax earnings were \$7.51 billion in 2010, 61% lower than 2009.

**2009 versus 2008.** Net revenues in Institutional Client Services were \$32.72 billion for 2009, 46% higher compared with 2008.

Net revenues in Fixed Income, Currency and Commodities Client Execution were \$21.88 billion for 2009, significantly higher compared with 2008. During 2009, Fixed Income, Currency and Commodities Client Execution operated in an environment characterized by strong client-driven activity, particularly in more liquid products. In addition, asset values generally improved and corporate credit spreads tightened significantly for most of the year. The increase in net revenues compared with 2008 reflected particularly strong performances in credit products, mortgages and interest rate

products, which were each significantly higher than 2008. Net revenues in commodities were also particularly strong and were higher than 2008, while net revenues in currencies were strong, but lower than a particularly strong 2008. During 2009, mortgages included approximately \$1 billion of losses on commercial mortgage-related products. Fixed Income, Currency and Commodities Client Execution results in 2008 included a loss of approximately \$3.1 billion (net of hedges) related to non-investment-grade credit origination activities. In addition, results in mortgages in 2008 included net losses of approximately \$900 million on residential mortgage-related products and approximately \$600 million on commercial mortgage-related products.

Net revenues in Equities were \$10.84 billion for 2009, 17% lower than a particularly strong 2008, reflecting significant decreases in securities services and commissions and fees. The decrease in securities services primarily reflected the impact of lower customer balances, reflecting lower hedge fund industry assets and reduced leverage. The decrease in commissions and fees primarily reflected lower average market levels in Europe and Asia, as well as lower transaction volumes compared with 2008. These decreases were partially offset by strong results in equities client execution, primarily reflecting higher net revenues in derivatives and shares. During 2009, Equities operated in an environment characterized by a significant increase in global equity prices and a significant decline in volatility levels.

Operating expenses were \$13.69 billion for 2009, 33% higher than 2008, due to increased compensation and benefits expenses, resulting from higher net revenues. This increase was partially offset by lower brokerage, clearing, exchange and distribution fees, principally reflecting lower transaction volumes in Equities. Pre-tax earnings were \$19.03 billion in 2009, 58% higher than 2008.

**One Month Ended December 2008.** Institutional Client Services net revenues were \$1.33 billion for the month of December 2008.

Fixed Income, Currency and Commodities Client Execution recorded net revenues of \$446 million for the month of December 2008. During the month of December, market opportunities were favorable for certain of our Fixed Income, Currency and Commodities Client Execution product areas, as interest rate products, commodities and currencies each produced strong results. However, the environment for Fixed Income, Currency and Commodities Client Execution also reflected continued weakness in the broader credit markets, as results in credit products included a loss of approximately \$1 billion (net of hedges) related to non-investment-grade credit origination activities, primarily reflecting a writedown of approximately \$850 million related to the bridge and bank loan facilities held in LyondellBasell Finance Company. In addition, results in mortgages included a loss of approximately \$400 million on commercial mortgage-related products.

Net revenues in Equities were \$886 million for the month of December 2008. These results reflected lower commission volumes, as well as lower client execution net revenues from derivatives compared with average monthly levels in 2008. Net revenues in securities services were also lower compared with average monthly levels in 2008, reflecting a decline in total average customer balances, partially offset by the impact of favorable changes in the composition of securities lending balances. During the month of December, Equities operated in an environment characterized by continued weakness in global equity markets and continued high levels of volatility.

Operating expenses were \$736 million for the month of December 2008. Pre-tax earnings were \$596 million for the month of December 2008.

### Investing & Lending

Investing & Lending includes our investing activities and the origination of loans to provide financing to clients. These investments and loans are typically longer-term in nature. We make investments, directly and indirectly through funds that we manage, in debt securities, loans, public and private equity securities, real estate, consolidated investment entities and power generation facilities.

The table below presents the operating results of our Investing & Lending segment.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
ICBC	\$ 747	\$1,582	\$ (446)	\$ 228
Equity securities (excluding ICBC)	2,692	(596)	(5,953)	(1,076)
Debt securities and loans	2,597	1,045	(6,325)	(856)
Other <sup>1</sup>	1,505	832	1,903	74
Total net revenues	7,541	2,863	(10,821)	(1,630)
Operating expenses	3,361	3,523	2,719	204
<b>Pre-tax earnings/(loss)</b>	<b>\$4,180</b>	<b>\$ (660)</b>	<b>\$(13,540)</b>	<b>\$(1,834)</b>

1. Primarily includes results related to our consolidated entities held for investment purposes.

**2010 versus 2009.** Investing & Lending recorded net revenues of \$7.54 billion for 2010. During 2010, an increase in global equity markets and tighter credit spreads provided a favorable backdrop for our Investing & Lending business. Results for 2010 primarily reflected a gain of \$747 million from our investment in the ordinary shares of ICBC, a net gain of \$2.69 billion from other equity securities and a net gain of \$2.60 billion from debt securities and loans.

Operating expenses were \$3.36 billion for 2010, 5% lower than 2009, due to the impact of significantly higher real estate impairment charges during 2009 related to consolidated entities held for investment purposes, as well as decreased compensation and benefits expenses, resulting from lower levels of discretionary compensation. Pre-tax earnings were \$4.18 billion in 2010, compared with a pre-tax loss of \$660 million for 2009.

**2009 versus 2008.** Investing & Lending recorded net revenues of \$2.86 billion for 2009. These results primarily reflected a gain of \$1.58 billion from our investment in the ordinary shares of ICBC, a net gain of \$1.05 billion from debt securities and loans and a net loss of \$596 million from other equity securities. During 2009, our Investing & Lending results reflected a recovery in global credit and equity markets following significant weakness during 2008. However, continued weakness in commercial real estate markets negatively impacted our results during 2009. In 2008, results in Investing & Lending primarily reflected a loss of \$446 million from our investment in the ordinary shares of ICBC, a net loss of \$6.33 billion from debt securities and loans and a net loss of \$5.95 billion from other equity securities.

Operating expenses were \$3.52 billion for 2009, 30% higher than 2008, due to increased compensation and benefits expenses, resulting from higher net revenues. Pre-tax loss was \$660 million in 2009 compared with a pre-tax loss of \$13.54 billion in 2008.

**One Month Ended December 2008.** Investing & Lending recorded negative net revenues of \$1.63 billion for the month of December 2008. During the month of December, continued weakness in global equity and credit markets negatively impacted results in our Investing & Lending business. Results for December 2008 primarily reflected net losses of \$1.08 billion from equity securities (excluding ICBC) and \$856 million from debt securities and loans, partially offset by a gain of \$228 million from our investment in the ordinary shares of ICBC.

Operating expenses were \$204 million for the month of December 2008. Pre-tax loss was \$1.83 billion for the month of December 2008.

### Investment Management

Investment Management provides investment management services and offers investment products (primarily through separately managed accounts and commingled vehicles, such as mutual funds and private investment funds) across all major asset classes to a diverse set of institutional and individual clients. Investment Management also offers wealth advisory services, including portfolio management and financial counseling, and brokerage and other transaction services to high-net-worth individuals and families.

Assets under management typically generate fees as a percentage of net asset value, which vary by asset class and are affected by investment performance as well as asset inflows and redemptions. In certain circumstances, we are also entitled to receive incentive fees based on a percentage of a fund's return or when the return exceeds a specified benchmark or other performance targets. Incentive fees are recognized when all material contingencies are resolved.

## Management's Discussion and Analysis

The table below presents the operating results of our Investment Management segment.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Management and other fees	\$3,956	\$3,860	\$4,346	\$320
Incentive fees	527	180	301	2
Transaction revenues	531	567	598	21
Total net revenues	5,014	4,607	5,245	343
Operating expenses	4,051	3,673	3,528	263
<b>Pre-tax earnings</b>	<b>\$ 963</b>	<b>\$ 934</b>	<b>\$1,717</b>	<b>\$ 80</b>

Assets under management include only those client assets where we earn a fee for managing assets on a discretionary basis. This includes assets in our mutual funds, hedge funds, private equity funds and separately managed accounts for institutional and individual investors. Assets under management do not include

the self-directed assets of our clients, including brokerage accounts, or interest-bearing deposits held through our bank depository institution subsidiaries. The table below presents our assets under management by asset class.

<i>in billions</i>	As of		
	December 31, 2010	December 31, 2009	November 30, 2008
Alternative investments <sup>1</sup>	\$148	\$146	\$146
Equity	144	146	112
Fixed income	340	315	248
Total non-money market assets	632	607	506
Money markets	208	264	273
<b>Total assets under management</b>	<b>\$840</b>	<b>\$871</b>	<b>\$779</b>

1. Primarily includes hedge funds, private equity, real estate, currencies, commodities and asset allocation strategies.

The table below presents a summary of the changes in our assets under management.

<i>in billions</i>	Year Ended		
	December 31, 2010	December 31, 2009	November 30, 2008
Balance, beginning of year	\$871	\$798 <sup>1</sup>	\$ 868
Net inflows/(outflows)			
Alternative investments	(1)	(5)	8
Equity	(21)	(2)	(55)
Fixed income	7	26	14
Total non-money market net inflows/(outflows)	(15)	19	(33)
Money markets	(56)	(22)	67
Total net inflows/(outflows)	(71)	(3)	34
Net market appreciation/(depreciation)	40	76	(123)
<b>Balance, end of year</b>	<b>\$840</b>	<b>\$871</b>	<b>\$ 779</b>

1. Includes market appreciation of \$13 billion and net inflows of \$6 billion during the calendar month of December 2008.



**2010 versus 2009.** Net revenues in Investment Management were \$5.01 billion for 2010, 9% higher than 2009, primarily reflecting higher incentive fees across our alternative investment products. Management and other fees also increased, reflecting favorable changes in the mix of assets under management, as well as the impact of appreciation in the value of client assets. During 2010, assets under management decreased 4% to \$840 billion, primarily reflecting outflows in money market assets, consistent with industry trends.

Operating expenses were \$4.05 billion for 2010, 10% higher than 2009, primarily reflecting increased staff levels and the impact of growth initiatives. Pre-tax earnings were \$963 million in 2010, 3% higher than 2009.

**2009 versus 2008.** Net revenues in Investment Management were \$4.61 billion for 2009, 12% lower than 2008, primarily reflecting the impact of changes in the composition of assets managed, principally due to equity market depreciation during the fourth quarter of 2008, as well as lower incentive fees. During 2009, assets under management increased \$73 billion to \$871 billion, due to \$76 billion of market appreciation, primarily in fixed income and equity assets, partially offset by \$3 billion of net outflows. Outflows in money market assets were offset by inflows in fixed income assets.

Operating expenses were \$3.67 billion for 2009, 4% higher than 2008, due to higher levels of discretionary compensation. Pre-tax earnings were \$934 million in 2009, 46% lower than 2008.

**One Month Ended December 2008.** Net revenues in Investment Management were \$343 million for the month of December 2008. During the calendar month of December, assets under management increased \$19 billion to \$798 billion, due to \$13 billion of market appreciation, primarily in fixed income and equity assets, and \$6 billion of net inflows. Net inflows reflected inflows in money market assets, partially offset by outflows in fixed income, equity and alternative investment assets.

Operating expenses were \$263 million for the month of December 2008. Pre-tax earnings were \$80 million for the month of December 2008.

### Geographic Data

See Note 27 to the consolidated financial statements for a summary of our total net revenues, pre-tax earnings and net earnings by geographic region.

### Regulatory Reform

On July 21, 2010, the U.S. Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank Act) was enacted. The Dodd-Frank Act significantly restructures the financial regulatory regime under which we operate. The implications of the Dodd-Frank Act for our businesses will depend to a large extent on the provisions of required future rulemaking by the Board of Governors of the Federal Reserve System (Federal Reserve Board), the Federal Deposit Insurance Corporation (FDIC), the SEC, the U.S. Commodity Futures Trading Commission (CFTC) and other agencies, as well as the development of market practices and structures under the regime established by the legislation and the rules adopted pursuant to it. However, we expect that there will be two principal areas of impact for us:

- the prohibition on “proprietary trading” and the limitation on the sponsorship of, and investment in, hedge funds and private equity funds by banking entities, including bank holding companies; and
- increased regulation of and restrictions on over-the-counter (OTC) derivatives markets and transactions.

In addition, the legislation creates a new systemic risk oversight body to oversee and coordinate the efforts of the primary U.S. financial regulatory agencies in establishing regulations to address financial stability concerns, including more stringent supervisory requirements and prudential standards applicable to systemically important financial institutions. Legal and regulatory changes under consideration in other jurisdictions could also have an impact on our activities in markets outside the United States. See “Business—Regulation” in Part I, Item 1 of our Annual Report on Form 10-K for more information.

In light of the Dodd-Frank Act, during 2010, we liquidated substantially all of the positions that had been held within Principal Strategies in our former Equities operating segment, as this was a proprietary trading business. In addition, during the first quarter of 2011, we commenced the liquidation of the positions that had been held by the global macro proprietary trading desk in our former Fixed Income, Currency and Commodities operating segment. Net revenues from Principal Strategies and our global macro proprietary trading desk were not material for the year ended December 2010. The full impact of the Dodd-Frank Act and other regulatory reforms on our businesses, our clients and the markets in which we operate

will depend on the manner in which the relevant authorities develop and implement the required rules and the reaction of market participants to these regulatory developments over the next several years. We will continue to assess our business, risk management, and compliance practices to conform to developments in the regulatory environment.

## Balance Sheet and Funding Sources

### Balance Sheet Management

One of our most important risk management disciplines is our ability to manage the size and composition of our balance sheet. While our asset base changes due to client activity, market fluctuations and business opportunities, the size and composition of our balance sheet reflect (i) our overall risk tolerance, (ii) our ability to access stable funding sources and (iii) the amount of equity capital we hold.

Although our balance sheet fluctuates on a day-to-day basis, our total assets and adjusted assets at quarterly and year-end dates are generally not materially different from those occurring within our reporting periods.

In order to ensure appropriate risk management, we seek to maintain a liquid balance sheet and have processes in place to dynamically manage our assets and liabilities which include:

- quarterly planning;
- business-specific limits;
- monitoring of key metrics; and
- scenario analyses.

**Quarterly Planning.** We prepare a quarterly balance sheet plan that combines our projected total assets and composition of assets with our expected funding sources and capital levels for the upcoming quarter. The objectives of this quarterly planning process are:

- to develop our near-term balance sheet projections, taking into account the general state of the financial markets and expected client-driven and firm-driven activity levels;
- to ensure that our projected assets are supported by an adequate level and tenor of funding and that our projected capital and liquidity metrics are within management guidelines; and

- to allow business risk managers and managers from our independent control and support functions to objectively evaluate balance sheet limit requests from business managers in the context of the firm's overall balance sheet constraints. These constraints include the firm's liability profile and equity capital levels, maturities and plans for new debt and equity issuances, share repurchases, deposit trends and secured funding transactions.

To prepare our quarterly balance sheet plan, business risk managers and managers from our independent control and support functions meet with business managers to review current and prior period metrics and discuss expectations for the upcoming quarter. The specific metrics reviewed include asset and liability size and composition, aged inventory, limit utilization, risk and performance measures and capital usage.

Our consolidated quarterly plan, including our balance sheet plans by business, funding and capital projections, and projected capital and liquidity metrics, is reviewed by the Finance Committee. See "Overview and Structure of Risk Management."

**Business-Specific Limits.** The Finance Committee sets asset and liability limits for each business and aged inventory limits for certain financial instruments as a disincentive to hold inventory over longer periods of time. These limits are set at levels which are close to actual operating levels in order to ensure prompt escalation and discussion among business managers and managers in our independent control and support functions on a routine basis. The Finance Committee reviews and approves balance sheet limits on a quarterly basis and may also approve changes in limits on an ad hoc basis in response to changing business needs or market conditions.

**Monitoring of Key Metrics.** We monitor key balance sheet metrics daily both by business and on a consolidated basis, including asset and liability size and composition, aged inventory, limit utilization, risk measures and capital usage. In our consolidated balance sheet, we allocate assets to businesses and review and analyze movements resulting from new business activity as well as market fluctuations.

**Scenario Analyses.** We conduct scenario analyses to determine how we would manage the size and composition of our balance sheet and maintain appropriate funding, liquidity and capital positions in a variety of situations:

- These scenarios cover one-year and two-year time horizons using various macro-economic and firm-specific assumptions. We use these analyses to assist us in developing longer-term funding plans, including the level of unsecured debt issuances, the size of our secured funding program and the amount and composition of our equity capital. We also consider any potential future constraints, such as limits on our ability to grow our asset base in the absence of appropriate funding.
- Through our Internal Capital Adequacy Assessment Process (ICAAP) and our resolution and recovery planning, we further analyze how we would manage our balance sheet through the duration of a severe crisis and we develop plans for mitigating actions to access funding, generate liquidity, and/or redeploy equity capital, as appropriate.

### Balance Sheet Allocation

In addition to preparing our consolidated statement of financial condition in accordance with U.S. GAAP, we prepare a balance sheet that generally allocates assets to our businesses. We believe that presenting our assets on this basis is meaningful because it is consistent with the way management views and manages risks associated with the firm's assets and better enables investors to assess the liquidity of the firm's assets. The table below presents a summary of this balance sheet allocation.

<i>in millions</i>	As of December 2010
Excess liquidity (Global Core Excess)	\$174,776
Other cash	7,565
<b>Excess liquidity and cash</b>	<b>182,341</b>
<b>Secured client financing</b>	<b>279,291</b>
Inventory	260,406
Secured financing agreements	70,921
Receivables	32,396
Institutional Client Services	363,723
ICBC	7,589
Equity (excluding ICBC)	22,972
Debt	24,066
Receivables and other	3,291
Investing & Lending	57,918
<b>Total inventory and related assets</b>	<b>421,641</b>
<b>Other assets</b>	<b>28,059</b>
<b>Total assets</b>	<b>\$911,332</b>

The following is a description of the captions in the table above.

**Excess Liquidity and Cash.** We maintain substantial excess liquidity to meet a broad range of potential cash outflows and collateral needs in the event of a stressed environment. See "Liquidity Risk" below for details on the composition and sizing of our excess liquidity pool or "Global Core Excess" (GCE). In addition to our excess liquidity, we maintain other operating cash balances, primarily for use in specific currencies, entities, or jurisdictions where we do not have immediate access to parent company liquidity.

**Secured Client Financing.** We provide collateralized financing for client positions, including margin loans secured by client collateral, securities borrowed, and resale agreements primarily collateralized by government obligations. As a result of client activities, we are required to segregate cash and securities to satisfy regulatory requirements. Our secured client financing arrangements, which are generally short-term, are accounted for at fair value or at amounts that approximate fair value, and include daily margin requirements to mitigate counterparty credit risk.

**Institutional Client Services.** In Institutional Client Services, we maintain inventory positions to facilitate market-making in fixed income, equity, currency and commodity products. Additionally, as part of client market-making activities, we enter into resale or securities borrowing arrangements to obtain securities which we can use to cover transactions in which we or our clients have sold securities that have not yet been purchased. The receivables in Institutional Client Services primarily relate to securities transactions.

**Investing & Lending.** In Investing & Lending, we make investments and originate loans to provide financing to clients. These investments and loans are typically longer-term in nature. We make investments, directly and indirectly through funds that we manage, in debt securities, loans, public and private equity securities, real estate and other investments.

**Other Assets.** Other assets are generally less liquid, non-financial assets, including property, leasehold improvements and equipment, goodwill and identifiable intangible assets, income tax-related receivables, equity-method investments and miscellaneous receivables.

The table below presents the reconciliation of this balance sheet allocation to our U.S. GAAP balance sheet. In the tables below, total assets for Institutional Client Services and Investing & Lending represent the inventory and related assets. These amounts differ from total assets by business

segment disclosed in Note 27 to the consolidated financial statements because total assets disclosed in Note 27 include allocations of our excess liquidity and other cash, secured client financing and other assets.

<i>in millions</i>	As of December 2010					
	Excess Liquidity and Cash <sup>1</sup>	Secured Client Financing	Institutional Client Services	Investing & Lending	Other Assets	Total Assets
Cash and cash equivalents	\$ 39,788	\$ —	\$ —	\$ —	\$ —	\$ 39,788
Cash and securities segregated for regulatory and other purposes	—	53,731	—	—	—	53,731
Securities purchased under agreements to resell and federal funds sold	62,854	102,537	22,866	98	—	188,355
Securities borrowed	37,938	80,313	48,055	—	—	166,306
Receivables from brokers, dealers and clearing organizations	—	3,702	6,698	37	—	10,437
Receivables from customers and counterparties	—	39,008	25,698	2,997	—	67,703
Financial instruments owned, at fair value	41,761	—	260,406	54,786	—	356,953
Other assets	—	—	—	—	28,059	28,059
<b>Total assets</b>	<b>\$182,341</b>	<b>\$279,291</b>	<b>\$363,723</b>	<b>\$57,918</b>	<b>\$28,059</b>	<b>\$911,332</b>

1. Includes unencumbered cash, U.S. government obligations, U.S. agency obligations, highly liquid U.S. agency mortgage-backed obligations, and French, German, United Kingdom and Japanese government obligations.

**Less Liquid Inventory Composition.** We seek to maintain a liquid balance sheet comprised of assets that can be readily funded on a secured basis. However, we do hold certain financial instruments that may be more difficult to fund on a secured basis, especially during times of market stress. We focus on funding these assets with longer contractual maturities to reduce the need to refinance in periods of market stress and generally hold higher levels of total capital for these assets than for more liquid types of financial instruments. The table below presents our aggregate holdings in these categories of financial instruments.

<i>in millions</i>	As of December	
	2010	2009
Mortgage and other asset-backed loans and securities	\$17,042	\$14,277
Bank loans and bridge loans <sup>1</sup>	18,039	19,345
Emerging market debt securities	3,931	2,957
High-yield and other debt obligations	11,553	12,028
Private equity investments and real estate fund investments <sup>2</sup>	14,807	14,633
Emerging market equity securities	5,784	5,193
ICBC ordinary shares <sup>3</sup>	7,589	8,111
SMFG convertible preferred stock <sup>4</sup>	—	933
Other restricted public equity securities	116	203
Other investments in funds <sup>5</sup>	3,212	2,911

1. Includes funded commitments and inventory held in connection with our origination, investing and market-making activities.

2. Includes interests in funds that we manage. Such amounts exclude assets related to consolidated investment funds of \$889 million and \$919 million as of December 2010 and December 2009, respectively, for which Goldman Sachs does not bear economic exposure. Excludes \$792 million as of December 2010, related to VIEs consolidated upon adoption of Accounting Standards Update No. 2009-17, "Consolidations (Topic 810)—Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities," for which Goldman Sachs does not bear economic exposure.

3. Includes interests of \$4.73 billion and \$5.13 billion as of December 2010 and December 2009, respectively, held by investment funds managed by Goldman Sachs.

4. During the first quarter of 2010, we converted our remaining Sumitomo Mitsui Financial Group, Inc. (SMFG) preferred stock investment into common stock and delivered the common stock to close out our remaining hedge position.

5. Includes interests in other investment funds that we manage.

See Notes 4 through 6 to the consolidated financial statements for further information about the financial instruments we hold.

### Balance Sheet Analysis and Metrics

As of December 2010, total assets on our consolidated statement of financial condition were \$911.33 billion, an increase of \$62.39 billion from December 2009. This increase is primarily due to (i) an increase in collateralized agreements of \$20.44 billion and an increase in cash and securities segregated for regulatory and other purposes of \$17.07 billion, both primarily due to an increase in client-driven activity, and (ii) an increase in financial instruments owned, at fair value of \$14.55 billion, primarily due to increases in physical commodities and U.S. government and federal agency obligations.

As of December 2010, total liabilities on our consolidated statement of financial condition were \$833.98 billion, an increase of \$55.75 billion from December 2009. This increase is primarily due to (i) an increase in securities sold under agreements to repurchase of \$33.99 billion, primarily due to an increase in secured funding of our financial instruments owned, at fair value, and an increase in client-driven activity, (ii) an increase in other secured financings of \$14.24 billion, primarily due to client-driven activity and (iii) an increase in financial instruments sold, but not yet purchased, at fair value of \$11.70 billion, primarily due to increases in non-U.S. government obligations and equities and convertible debentures.

As of December 2010, our total securities sold under agreements to repurchase, accounted for as collateralized financings, were \$162.35 billion, which was 2% higher and 10% higher than the daily average amount of repurchase agreements during the quarter ended and year ended December 2010, respectively. As of December 2010, the increase in our repurchase agreements relative to the daily average during the quarter and year was due to an increase in client-driven activity at the end of the year and an increase in firm financing activities. As of December 2009 our total securities sold under agreements to repurchase, accounted for as collateralized financings, were \$128.36 billion, which was 2% lower and 8% lower than the daily average amount of repurchase agreements during the quarter ended and year ended December 2009, respectively. The level of our repurchase agreements fluctuates between and within periods, primarily due to providing clients with access to highly liquid collateral, such as U.S. government, federal agency and investment-grade sovereign obligations through collateralized financing activities.

The table below presents information on our assets, shareholders' equity and leverage ratios.

<i>\$ in millions, except per share amounts</i>	As of December	
	2010	2009
Total assets	\$911,332	\$848,942
Adjusted assets	588,927	551,071
Total shareholders' equity	77,356	70,714
Leverage ratio	11.8x	12.0x
Adjusted leverage ratio	7.6x	7.8x
Debt to equity ratio	2.3x	2.6x

**Adjusted assets.** Adjusted assets equals total assets less (i) low-risk collateralized assets generally associated with our secured client financing transactions and federal funds sold and (ii) cash and securities we segregate for regulatory and other purposes.

The table below presents the reconciliation of total assets to adjusted assets.

<i>in millions</i>	As of December	
	2010	2009
Total assets	\$ 911,332	\$ 848,942
Deduct: Securities borrowed	(166,306)	(189,939)
Securities purchased under agreements to resell and federal funds sold	(188,355)	(144,279)
Add: Financial instruments sold, but not yet purchased, at fair value	140,717	129,019
Less derivative liabilities	(54,730)	(56,009)
Subtotal	85,987	73,010
Deduct: Cash and securities segregated for regulatory and other purposes	(53,731)	(36,663)
<b>Adjusted assets</b>	<b>\$ 588,927</b>	<b>\$ 551,071</b>

**Leverage ratio.** The leverage ratio equals total assets divided by total shareholders' equity and measures the proportion of equity and debt the firm is using to finance assets. This ratio is different from the Tier 1 leverage ratio included in "Equity Capital—Consolidated Regulatory Capital Ratios" below, and further described in Note 20 to the consolidated financial statements.

**Adjusted leverage ratio.** The adjusted leverage ratio equals adjusted assets divided by total shareholders' equity. We believe that the adjusted leverage ratio is a more meaningful measure of our capital adequacy than the leverage ratio because it excludes certain low-risk collateralized assets that are generally supported with little or no capital.

Our adjusted leverage ratio decreased to 7.6x as of December 2010 from 7.8x as of December 2009 primarily because our total shareholders' equity grew at a higher rate than our adjusted assets. Although total assets increased by 7% during the period, this growth was principally comprised of increases in low-risk assets (primarily securities purchased under agreements to resell and cash and securities segregated for regulatory and other purposes), which do not impact our adjusted assets.

**Debt to equity ratio.** The debt to equity ratio equals unsecured long-term borrowings divided by total shareholders' equity.

### Funding Sources

Our primary sources of funding are secured financings, unsecured long-term and short-term borrowings, and deposits. We seek to maintain broad and diversified funding sources globally.

We raise funding through a number of different products, including:

- collateralized financings, such as repurchase agreements, securities loaned and other secured financings;
- long-term unsecured debt through syndicated U.S. registered offerings, U.S. registered and 144A medium-term note programs, offshore medium-term note offerings and other debt offerings;
- short-term unsecured debt through U.S. and non-U.S. commercial paper and promissory note issuances and other methods; and
- demand and savings deposits through cash sweep programs and time deposits through internal and third-party broker networks.

We generally distribute our funding sources through our own sales force to a large, diverse creditor base in a variety of markets in the Americas, Europe and Asia. We believe

that our relationships with our creditors are critical to our liquidity. Our creditors include banks, governments, securities lenders, pension funds, insurance companies, mutual funds and individuals. We have imposed various internal guidelines to monitor creditor concentration across our primary funding programs.

**Secured Funding.** We fund a significant amount of our inventory on a secured basis. We believe secured funding is more stable than unsecured financing because it is less sensitive to changes in our credit quality due to the nature of the collateral we post to our lenders. However, because the terms or availability of secured funding, particularly short-dated funding, can deteriorate rapidly in a difficult environment, we generally do not rely on short-dated secured funding unless it is collateralized with highly liquid securities such as government obligations.

Substantially all of our other secured funding is executed for tenors of one month or greater. Additionally, we monitor counterparty concentration and hold a portion of our GCE for refinancing risk associated with all secured funding transactions. We seek longer terms for secured funding collateralized by lower-quality assets because these funding transactions may pose greater refinancing risk.

The weighted average maturity of our secured funding, excluding funding collateralized by highly liquid securities eligible for inclusion in our GCE, exceeded 100 days as of December 2010.

A majority of our secured funding for securities not eligible for inclusion in the GCE is executed through term repurchase agreements and securities lending contracts. We also raise financing through other types of collateralized financings, such as secured loans and notes.

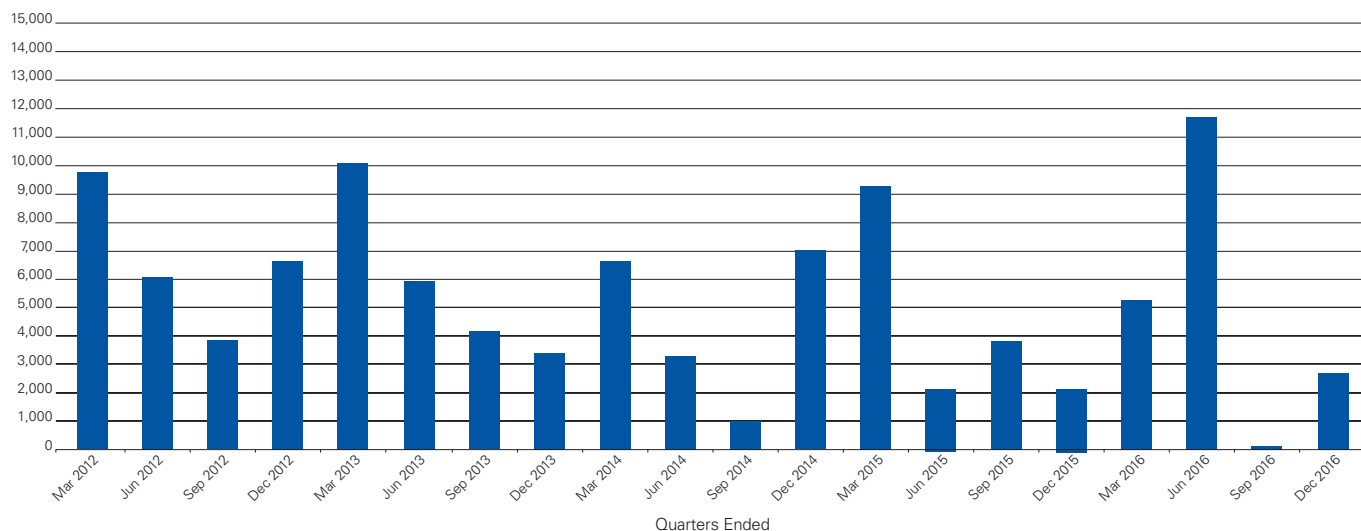
**Unsecured Long-Term Borrowings.** We issue unsecured long-term borrowings as a source of capital to meet our long-term financing requirements and to finance a portion of our GCE.

We issue in different tenors, currencies, and products to maximize the diversification of our investor base. The table

below presents our quarterly unsecured long-term borrowings maturity profile through 2016 as of December 2010.

**Unsecured Long-Term Borrowings Maturity Profile**

\$ in millions



The weighted average maturity of our unsecured long-term borrowings as of December 2010 was approximately seven years. To mitigate refinancing risk, we seek to limit the principal amount of debt maturing on any one day or during any week or year. We enter into interest rate swaps to convert a substantial portion of our long-term borrowings into floating-rate obligations in order to minimize our exposure to interest rates.

**Temporary Liquidity Guarantee Program (TLGP).** As of December 2010, we had \$19.01 billion of senior unsecured debt outstanding (comprised of \$10.43 billion of short-term and \$8.58 billion of long-term) guaranteed by the FDIC under the TLGP, all of which will mature on or prior to June 15, 2012. We have not issued long-term debt under the TLGP since March 2009 and the program has expired for new issuances.

**Unsecured Short-Term Borrowings.** A significant portion of our short-term borrowings were originally long-term debt that is scheduled to mature within one year of the reporting date. We use short-term borrowings to finance liquid assets and for other cash management purposes. We primarily issue commercial paper, promissory notes, and other hybrid instruments. We prefer issuing promissory notes, in which we do not make a market, over commercial paper, which we may

repurchase prior to maturity through the ordinary course of business as a market maker.

As of December 2010, our unsecured short-term borrowings, including the current portion of unsecured long-term borrowings, were \$47.84 billion. See Note 15 to the consolidated financial statements for further information about our unsecured short-term borrowings.

**Deposits.** As of December 2010, our bank depository institution subsidiaries had \$38.57 billion in customer deposits, including \$8.50 billion of certificates of deposit and other time deposits with a weighted average maturity of three years, and \$30.07 billion of other deposits, substantially all of which were from cash sweep programs. We utilize deposits to finance lending activities in our bank subsidiaries and to support potential outflows, such as lending commitments.

Goldman Sachs Bank USA (GS Bank USA) has access to funding through the Federal Reserve Bank discount window. While we do not rely on this funding in our liquidity planning and stress testing, we maintain policies and procedures necessary to access this funding and test discount window borrowing procedures.

## Equity Capital

The level and composition of our equity capital are determined by multiple factors including our consolidated regulatory capital requirements and ICAAP, and may also be influenced by other factors such as rating agency guidelines, subsidiary capital requirements, the business environment, conditions in the financial markets and assessments of potential future losses due to adverse changes in our business and market environments. In addition, we maintain a contingency capital plan which provides a framework for analyzing and responding to an actual or perceived capital shortfall.

Our consolidated regulatory capital requirements are determined by the Federal Reserve Board, as described below. Our ICAAP incorporates an internal risk-based capital assessment designed to identify and measure material risks associated with our business activities, including market risk, credit risk and operational risk, in a manner that is closely aligned with our risk management practices. Our internal risk-based capital assessment is supplemented with the results of stress tests.

As of December 2010, our total shareholders' equity was \$77.36 billion (consisting of common shareholders' equity of \$70.40 billion and preferred stock of \$6.96 billion).

As of December 2009, our total shareholders' equity was \$70.71 billion (consisting of common shareholders' equity of \$63.76 billion and preferred stock of \$6.96 billion). In addition to total shareholders' equity, we consider our \$5.00 billion of junior subordinated debt issued to trusts to be part of our equity capital, as it qualifies as capital for regulatory and certain rating agency purposes. See "— Consolidated Regulatory Capital Ratios" below for information regarding the impact of regulatory developments.

### Consolidated Regulatory Capital

The Federal Reserve Board is the primary regulator of Group Inc., a bank holding company and a financial holding company under the U.S. Bank Holding Company Act of 1956. As a bank holding company, we are subject to consolidated regulatory capital requirements that are computed in accordance with the Federal Reserve Board's capital adequacy regulations currently applicable to bank holding companies (Basel 1). These capital requirements, which are based on the Capital Accord of the Basel Committee on Banking Supervision (Basel Committee), are expressed as capital ratios that compare measures of capital to risk-weighted assets (RWAs). See Note 20 to the consolidated financial statements for additional information regarding the firm's RWAs. The firm's capital levels are

also subject to qualitative judgments by its regulators about components, risk weightings and other factors.

Federal Reserve Board regulations require bank holding companies to maintain a minimum Tier 1 capital ratio of 4% and a minimum total capital ratio of 8%. The required minimum Tier 1 capital ratio and total capital ratio in order to be considered a "well-capitalized" bank holding company under the Federal Reserve Board guidelines are 6% and 10%, respectively. Bank holding companies may be expected to maintain ratios well above the minimum levels, depending upon their particular condition, risk profile and growth plans. The minimum Tier 1 leverage ratio is 3% for bank holding companies that have received the highest supervisory rating under Federal Reserve Board guidelines or that have implemented the Federal Reserve Board's risk-based capital measure for market risk. Other bank holding companies must have a minimum Tier 1 leverage ratio of 4%.

### Consolidated Regulatory Capital Ratios

The table below presents information about our regulatory capital ratios.

<i>\$ in millions</i>	As of December	
	2010	2009
Common shareholders' equity	\$ 70,399	\$ 63,757
Less: Goodwill	(3,495)	(3,543)
Less: Disallowable intangible assets	(2,027)	(1,377)
Less: Other deductions <sup>1</sup>	(5,601)	(6,152)
<b>Tier 1 Common Capital</b>	<b>59,276</b>	52,685
Preferred stock	6,957	6,957
Junior subordinated debt issued to trusts	5,000	5,000
<b>Tier 1 Capital</b>	<b>71,233</b>	64,642
Qualifying subordinated debt <sup>2</sup>	13,880	14,004
Less: Other deductions <sup>1</sup>	(220)	(176)
<b>Tier 2 Capital</b>	<b>13,660</b>	13,828
<b>Total Capital</b>	<b>\$ 84,893</b>	\$ 78,470
<b>Risk-Weighted Assets<sup>3</sup></b>	<b>\$444,290</b>	\$431,890
<b>Tier 1 Capital Ratio</b>	<b>16.0%</b>	15.0%
<b>Total Capital Ratio</b>	<b>19.1%</b>	18.2%
<b>Tier 1 Leverage Ratio<sup>3</sup></b>	<b>8.0%</b>	7.6%
<b>Tier 1 Common Ratio<sup>4</sup></b>	<b>13.3%</b>	12.2%

1. Principally includes equity investments in non-financial companies and the cumulative change in the fair value of our unsecured borrowings attributable to the impact of changes in our own credit spreads, disallowed deferred tax assets, and investments in certain nonconsolidated entities.

2. Substantially all of our subordinated debt qualifies as Tier 2 capital for Basel 1 purposes.

3. See Note 20 to the consolidated financial statements for additional information about the firm's RWAs and Tier 1 leverage ratio.

4. The Tier 1 common ratio equals Tier 1 common capital divided by RWAs. We believe that the Tier 1 common ratio is meaningful because it is one of the measures that we and investors use to assess capital adequacy.



Our Tier 1 capital ratio increased to 16.0% as of December 2010 from 15.0% as of December 2009. The growth in our Tier 1 capital during the year ended December 2010 was principally due to an increase in our shareholders' equity, which was partially offset by an increase in our RWAs. Our Tier 1 leverage ratio increased to 8.0% as of December 2010 from 7.6% as of December 2009, reflecting an increase in our Tier 1 capital, principally due to an increase in our shareholders' equity, which was partially offset by an increase in average adjusted total assets.

We are currently working to implement the requirements set out in the Federal Reserve Board's Capital Adequacy Guidelines for Bank Holding Companies: Internal Ratings-Based and Advanced Measurement Approaches, which are based on the advanced approaches under the Revised Framework for the International Convergence of Capital Measurement and Capital Standards issued by the Basel Committee as applicable to us as a bank holding company (Basel 2). U.S. banking regulators have incorporated the Basel 2 framework into the existing risk-based capital requirements by requiring that internationally active banking organizations, such as us, transition to Basel 2 following the successful completion of a parallel run.

In addition, the Basel Committee has undertaken a program of substantial revisions to its capital guidelines. In particular, the changes in the "Basel 2.5" guidelines will result in increased capital requirements for market risk; additionally, the Basel 3 guidelines issued by the Basel Committee in December 2010 revise the definition of Tier 1 capital, introduce Tier 1 common equity as a regulatory metric, set new minimum capital ratios (including a new "capital conservation buffer," which must be composed exclusively of Tier 1 common equity and will be in addition to the other capital ratios), introduce a Tier 1 leverage ratio within international guidelines for the first time, and make substantial revisions to the computation of RWAs for credit exposures. Implementation of the new requirements is expected to take place over an extended transition period, starting at the end of 2011 (for Basel 2.5) and end of 2012 (for Basel 3). Although the U.S. federal banking agencies have now issued proposed rules that are intended to implement certain aspects of the Basel 2.5 guidelines, they have not yet addressed all aspects of those guidelines or the Basel 3 changes. In addition, both the Basel Committee and U.S. banking regulators implementing the Dodd-Frank Act have indicated that they will impose more stringent capital standards on systemically important financial institutions. Although the criteria for treatment as a systemically important financial institution have not yet been determined, it is probable that they will apply to us. Therefore, the regulations ultimately

applicable to us may be substantially different from those that have been published to date.

The Dodd-Frank Act will subject us at a firmwide level to the same leverage and risk-based capital requirements that apply to depository institutions and directs banking regulators to impose additional capital requirements as disclosed above. The Federal Reserve Board will be required to begin implementing the new leverage and risk-based capital regulation by January 2012. As a consequence of these changes, Tier 1 capital treatment for our junior subordinated debt issued to trusts and our cumulative preferred stock will be phased out over a three-year period beginning on January 1, 2013. The interaction between the Dodd-Frank Act and the Basel Committee's proposed changes adds further uncertainty to our future capital requirements.

A number of other governmental entities and regulators, including the U.S. Treasury, the European Union and the Financial Services Authority in the United Kingdom, have also proposed or announced changes which will result in increased capital requirements for financial institutions.

As a consequence of these developments, we expect minimum capital ratios required to be maintained under Federal Reserve Board regulations will be increased and changes in the prescribed calculation methodology are expected to result in higher RWAs and lower capital ratios than those currently computed.

See Note 20 to the consolidated financial statements for additional information about our regulatory capital ratios and the related regulatory requirements.

#### Internal Capital Adequacy Assessment Process

We perform an ICAAP with the objective of ensuring that the firm is appropriately capitalized relative to the risks in our business.

As part of our ICAAP, we perform an internal risk-based capital assessment. Our internal risk-based capital assessment incorporates market risk, credit risk and operational risk. Market risk is calculated by using Value-at-Risk (VaR) calculations supplemented by risk-based add-ons which include risks related to rare events (tail risks). Credit risk utilizes assumptions about our counterparties' probability of default, the size of our losses in the event of a default and the maturity of our counterparties' contractual obligations to us. Operational risk is calculated based on scenarios incorporating multiple types of operational failures. Backtesting is used to gauge the effectiveness of models at capturing and measuring relevant risks.

We evaluate capital adequacy based on the result of our internal risk-based capital assessment, supplemented with the results of stress tests which measure the firm's performance under various market conditions. Our goal is to hold sufficient capital, under our internal risk-based capital framework, to ensure we remain adequately capitalized after experiencing a severe stress event. Our assessment of capital adequacy is viewed in tandem with our assessment of liquidity adequacy and integrated into the overall risk management structure, governance and policy framework of the firm.

We attribute capital usage to each of our businesses based upon our internal risk-based capital and regulatory frameworks and manage the levels of usage based upon the balance sheet and risk limits established.

### Rating Agency Guidelines

The credit rating agencies assign credit ratings to the obligations of Group Inc., which directly issues or guarantees substantially all of the firm's senior unsecured obligations. GS Bank USA has also been assigned long-term issuer ratings as well as ratings on its long-term and short-term bank deposits. In addition, credit rating agencies have assigned ratings to debt obligations of certain other subsidiaries of Group Inc.

The level and composition of our equity capital are among the many factors considered in determining our credit ratings. Each agency has its own definition of eligible capital and methodology for evaluating capital adequacy, and assessments are generally based on a combination of factors rather than a single calculation. See "Liquidity Risk—Credit Ratings" for further information about our credit ratings.

### Subsidiary Capital Requirements

Many of our subsidiaries, including GS Bank USA and our broker-dealer subsidiaries, are subject to separate regulation and capital requirements in jurisdictions throughout the world. For purposes of assessing the adequacy of its capital, GS Bank USA has established an ICAAP which is similar to that used by Group Inc. GS Bank USA's capital levels and prompt corrective action classification are subject to qualitative judgments by its regulators about components, risk weightings and other factors.

We expect that the capital requirements of several of our subsidiaries will be impacted in the future by the various developments arising from the Basel Committee, the Dodd-Frank Act, and other governmental entities and regulators.

See Note 20 to the consolidated financial statements for information about GS Bank USA's capital ratios under Basel 1 as implemented by the Federal Reserve Board, and for further information about the capital requirements of our other regulated subsidiaries and the potential impact of regulatory reform.

Subsidiaries not subject to separate regulatory capital requirements may hold capital to satisfy local tax guidelines, rating agency requirements (for entities with assigned credit ratings) or internal policies, including policies concerning the minimum amount of capital a subsidiary should hold based on its underlying level of risk. In certain instances, Group Inc. may be limited in its ability to access capital held at certain subsidiaries as a result of regulatory, tax or other constraints. As of December 2010 and December 2009, Group Inc.'s equity investment in subsidiaries was \$71.30 billion and \$65.74 billion, respectively, compared with its total shareholders' equity of \$77.36 billion and \$70.71 billion, respectively.

Group Inc. has guaranteed the payment obligations of GS&Co., GS Bank USA, Goldman Sachs Bank (Europe) PLC and GSEC subject to certain exceptions. In November 2008, we contributed subsidiaries into GS Bank USA, and Group Inc. agreed to guarantee certain losses, including credit-related losses, relating to assets held by the contributed entities. In connection with this guarantee, Group Inc. also agreed to pledge to GS Bank USA certain collateral, including interests in subsidiaries and other illiquid assets.

Our capital invested in non-U.S. subsidiaries is generally exposed to foreign exchange risk, substantially all of which is managed through a combination of derivatives and non-U.S. denominated debt.

**Preferred Stock.** In October 2008, we issued to Berkshire Hathaway and certain affiliates 50,000 shares of 10% Cumulative Perpetual Preferred Stock, Series G (Series G Preferred Stock), and a five-year warrant to purchase up to 43.5 million shares of common stock at an exercise price of \$115.00 per share, for aggregate proceeds of \$5.00 billion. The allocated carrying values of the warrant and the Series G Preferred Stock (based on their relative fair values on the date of issuance) were \$1.14 billion and \$3.86 billion, respectively.

The Series G Preferred Stock is redeemable at the firm's option, subject to the approval of the Federal Reserve Board, at a redemption value of \$5.50 billion, plus accrued and unpaid dividends. Accordingly, upon a redemption in full at any time in the future of the Series G Preferred Stock, we would recognize a one-time preferred dividend of \$1.64 billion (calculated as the difference between the carrying value and redemption value of the preferred stock), which would be recorded as a reduction to our earnings applicable to common shareholders and to our common shareholders' equity in the period of redemption. Based on our December 2010 average diluted common shares outstanding and basic shares outstanding, the estimated impact to earnings per common share and book value per common share would be a reduction of approximately \$2.80 and \$3.00, respectively, in the period in which the redemption occurs in the future.

### Contingency Capital Plan

Our contingency capital plan outlines the appropriate communication procedures to follow during a crisis period, including internal dissemination of information as well as ensuring timely communication with external stakeholders. It also provides a framework for analyzing and responding to a perceived or actual capital deficiency, including, but not limited to, identification of drivers of a capital deficiency, as well as mitigants and potential actions.

### Equity Capital Management

Our objective is to maintain a sufficient level and optimal composition of equity capital. We principally manage our capital through issuances and repurchases of our common stock. We may also, from time to time, issue or repurchase our preferred stock, junior subordinated debt issued to trusts and other subordinated debt as business conditions warrant and subject to any regulatory approvals. We manage our capital requirements principally by setting limits on balance sheet assets and/or limits on risk, in each case both at the consolidated and business levels. We attribute capital usage to each of our businesses based upon our internal risk-based capital and regulatory frameworks and manage the levels of usage based upon the balance sheet and risk limits established.

**Share Repurchase Program.** We seek to use our share repurchase program to substantially offset increases in share count over time resulting from employee share-based compensation and to help maintain the appropriate level of common equity. The

repurchase program is effected primarily through regular open-market purchases, the amounts and timing of which are determined primarily by our issuance of shares resulting from employee share-based compensation as well as our current and projected capital position (i.e., comparisons of our desired level of capital to our actual level of capital), but which may also be influenced by general market conditions and the prevailing price and trading volumes of our common stock.

As of December 2010, under the Board's existing share repurchase program, we can repurchase up to 35.6 million additional shares of common stock; however, any such repurchases are subject to the approval of the Federal Reserve Board. See "Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities" in Part II, Item 5 of our Annual Report on Form 10-K and Note 19 to the consolidated financial statements for additional information on our repurchase program.

See Notes 16 and 19 to the consolidated financial statements for further information about our preferred stock, junior subordinated debt issued to trusts and other subordinated debt.

### Other Capital Metrics

The table below presents information on our shareholders' equity and book value per common share.

<i>\$ in millions, except per share amounts</i>	As of December	
	2010	2009
Total shareholders' equity	<b>\$77,356</b>	\$70,714
Common shareholders' equity	<b>70,399</b>	63,757
Tangible common shareholders' equity	<b>64,877</b>	58,837
Book value per common share	<b>128.72</b>	117.48
Tangible book value per common share	<b>118.63</b>	108.42

**Tangible common shareholders' equity.** Tangible common shareholders' equity equals total shareholders' equity less preferred stock, goodwill and identifiable intangible assets. Tangible book value per common share is computed by dividing tangible common shareholders' equity by the number of common shares outstanding, including restricted stock units (RSUs) granted to employees with no future service requirements. We believe that tangible common shareholders' equity and tangible book value per common share are meaningful because they are measures that we and investors use to assess capital adequacy.

The table below presents the reconciliation of total shareholders' equity to tangible common shareholders' equity.

<i>in millions</i>	As of December	
	2010	2009
Total shareholders' equity	\$77,356	\$70,714
Deduct: Preferred stock	(6,957)	(6,957)
Common shareholders' equity	70,399	63,757
Deduct: Goodwill and identifiable intangible assets	(5,522)	(4,920)
<b>Tangible common shareholders' equity</b>	<b>\$64,877</b>	<b>\$58,837</b>

#### Book value and tangible book value per common share.

Book value and tangible book value per common share are based on common shares outstanding, including RSUs granted to employees with no future service requirements, of 546.9 million and 542.7 million as of December 2010 and December 2009, respectively.

## Off-Balance-Sheet Arrangements and Contractual Obligations

### Off-Balance-Sheet Arrangements

We have various types of off-balance-sheet arrangements that we enter into in the ordinary course of business. Our involvement in these arrangements can take many different forms, including:

- purchasing or retaining residual and other interests in special purpose entities such as mortgage-backed and other asset-backed securitization vehicles;
- holding senior and subordinated debt, interests in limited and general partnerships, and preferred and common stock in other nonconsolidated vehicles;
- entering into interest rate, foreign currency, equity, commodity and credit derivatives, including total return swaps;
- entering into operating leases; and

#### Type of Off-Balance-Sheet Arrangement

Variable interests and other obligations, including contingent obligations, arising from variable interests in nonconsolidated VIEs  
Leases, letters of credit, and lending and other commitments  
Guarantees  
Derivatives

- providing guarantees, indemnifications, loan commitments, letters of credit and representations and warranties.

We enter into these arrangements for a variety of business purposes, including securitizations. The securitization vehicles that purchase mortgages, corporate bonds, and other types of financial assets are critical to the functioning of several significant investor markets, including the mortgage-backed and other asset-backed securities markets, since they offer investors access to specific cash flows and risks created through the securitization process.

We also enter into these arrangements to underwrite client securitization transactions; provide secondary market liquidity; make investments in performing and nonperforming debt, equity, real estate and other assets; provide investors with credit-linked and asset-repackaged notes; and receive or provide letters of credit to satisfy margin requirements and to facilitate the clearance and settlement process.

Our financial interests in, and derivative transactions with, such nonconsolidated entities are accounted for at fair value, in the same manner as our other financial instruments, except in cases where we apply the equity method of accounting.

When we transfer a security that has very little, if any, default risk under an agreement to repurchase the security where the maturity date of the repurchase agreement matches the maturity date of the underlying security (such that we effectively no longer have a repurchase obligation) and we have relinquished control over the underlying security, we record such transactions as sales. These transactions are referred to as "repos to maturity." We had no such transactions outstanding as of December 2010 or December 2009.

The table below presents where a discussion of our various off-balance-sheet arrangements may be found in this Annual Report. In addition, see Note 3 to the consolidated financial statements for a discussion of our consolidation policies and recent accounting developments that affected these policies effective January 1, 2010.

#### Disclosure in Annual Report

See Note 11 to the consolidated financial statements.  
  
See below and Note 18 to the consolidated financial statements.  
See below and Note 18 to the consolidated financial statements.  
See Notes 4, 5, 7 and 18 to the consolidated financial statements.

## Contractual Obligations

We have certain contractual obligations which require us to make future cash payments. These contractual obligations include our unsecured long-term borrowings, secured long-term financings, time deposits, contractual interest payments and insurance agreements, all of which are included in our consolidated statement of financial condition. Our obligations to make future cash payments also include certain off-balance-

sheet contractual obligations such as purchase obligations, minimum rental payments under noncancelable leases and commitments and guarantees.

The table below presents our contractual obligations, commitments and guarantees as of December 2010.

<i>in millions</i>	2011	2012–2013	2014–2015	2016– Thereafter	Total
<b>Amounts related to on-balance-sheet obligations</b>					
Time deposits <sup>1</sup>	\$ –	\$ 3,000	\$ 1,292	\$ 1,437	\$ 5,729
Secured long-term financings <sup>2</sup>	–	8,994	2,791	2,063	13,848
Unsecured long-term borrowings <sup>3</sup>	–	49,922	35,061	89,416	174,399
Contractual interest payments <sup>4</sup>	6,807	12,287	9,107	30,115	58,316
Insurance liabilities <sup>5</sup>	634	1,105	993	8,226	10,958
Subordinated liabilities issued by consolidated VIEs	20	58	106	1,342	1,526
<b>Amounts related to off-balance-sheet arrangements</b>					
Commitments to extend credit	11,535	27,416	10,104	2,842	51,897
Contingent and forward starting resale and securities borrowing agreements	46,886	–	–	–	46,886
Forward starting repurchase and securities lending agreements	12,509	–	–	–	12,509
Underwriting commitments	835	–	–	–	835
Letters of credit	1,992	218	–	–	2,210
Investment commitments	2,583	5,877	1,860	773	11,093
Minimum rental payments	528	752	590	1,520	3,390
Purchase obligations	241	89	40	19	389
Derivative guarantees	278,204	262,222	42,063	57,413	639,902
Securities lending indemnifications	27,468	–	–	–	27,468
Other financial guarantees	415	1,372	299	788	2,874

1. Excludes \$2.78 billion of time deposits maturing within one year of our financial statement date.

2. The aggregate contractual principal amount of secured long-term financings for which the fair value option was elected, primarily consisting of debt raised through our William Street credit extension program, transfers of financial assets accounted for as financings rather than sales and certain other nonrecourse financings, exceeded their related fair value by \$352 million.

3. Includes an increase of \$8.86 billion to the carrying amount of certain of our unsecured long-term borrowings related to fair value hedges. In addition, the aggregate contractual principal amount of unsecured long-term borrowings (principal and non-principal protected) for which the fair value option was elected exceeded the related fair value by \$349 million.

4. Represents estimated future interest payments related to unsecured long-term borrowings, secured long-term financings and time deposits based on applicable interest rates as of December 2010. Includes stated coupons, if any, on structured notes.

5. Represents estimated undiscounted payments related to future benefits and unpaid claims arising from policies associated with our insurance activities, excluding separate accounts and estimated recoveries under reinsurance contracts.

In the table above:

- Obligations maturing within one year of our financial statement date or redeemable within one year of our financial statement date at the option of the holder are excluded and are treated as short-term obligations.
- Obligations that are repayable prior to maturity at the option of Goldman Sachs are reflected at their contractual maturity dates and obligations that are redeemable prior to maturity at the option of the holder are reflected at the dates such options become exercisable.
- Amounts included in the table do not necessarily reflect the actual future cash flow requirements for these arrangements because commitments and guarantees represent notional amounts and may expire unused or be reduced or cancelled at the counterparty's request.
- Due to the uncertainty of the timing and amounts that will ultimately be paid, our liability for unrecognized tax benefits has been excluded. See Note 26 to the consolidated financial statements for further information about our unrecognized tax benefits.

See Notes 15 and 18 to the consolidated financial statements for further information about our short-term borrowings, and commitments and guarantees.

As of December 2010, our unsecured long-term borrowings were \$174.40 billion, with maturities extending to 2060, and consisted principally of senior borrowings. See Note 16 to the consolidated financial statements for further information about our unsecured long-term borrowings.

As of December 2010, our future minimum rental payments net of minimum sublease rentals under noncancelable leases were \$3.39 billion. These lease commitments, principally for office space, expire on various dates through 2069. Certain agreements are subject to periodic escalation provisions for increases in real estate taxes and other charges. See Note 18 to the consolidated financial statements for further information about our leases.

Our occupancy expenses include costs associated with office space held in excess of our current requirements. This excess space, the cost of which is charged to earnings as incurred, is being held for potential growth or to replace currently occupied space that we may exit in the future. We regularly evaluate our current and future space capacity in relation to current and projected staffing levels. For the year ended December 2010, total occupancy expenses for space held in excess of our current requirements were \$130 million, which includes costs related to the transition to our new headquarters in New York City. In addition, in 2010, we incurred exit costs of \$28 million, related to our office space (included in "Occupancy" and "Depreciation and amortization" in the consolidated statements of earnings). We may incur exit costs in the future to the extent we (i) reduce our space capacity or (ii) commit to, or occupy, new properties in the locations in which we operate and, consequently, dispose of existing space that had been held for potential growth. These exit costs may be material to our results of operations in a given period.

## Overview and Structure of Risk Management

### Overview

We believe that effective risk management is of primary importance to the success of the firm. Accordingly, we have comprehensive risk management processes through which we monitor, evaluate and manage the risks we assume in conducting our activities. These include market, credit, liquidity, operational, legal, regulatory and reputational risk exposures. Our risk management framework is built around three core components: governance, processes and people.

**Governance.** Risk management governance starts with our Board, which plays an important role in reviewing and approving risk management policies and practices, both directly and through its Risk Committee, which consists of all of our independent directors. The Board also receives periodic updates on firmwide risks from our independent control and support functions. Next, at the most senior levels of the firm, our leaders are experienced risk managers, with a sophisticated and detailed understanding of the risks we take. Our senior managers lead and participate in risk-oriented committees, as do the leaders of our independent control and support functions—including those in internal audit, compliance, controllers, credit risk management, human capital management, legal, market risk management, operations, operational risk management, tax, technology and treasury.

The firm's governance structure provides the protocol and responsibility for decision-making on risk management issues and ensures implementation of those decisions. We make extensive use of risk-related committees that meet regularly and serve as an important means to facilitate and foster ongoing discussions to identify, manage and mitigate risks.

We maintain strong communication about risk and we have a culture of collaboration in decision-making among the revenue-producing units, independent control and support functions, committees and senior management. While we believe that the first line of defense in managing risk rests with the managers in our revenue-producing units, we dedicate extensive resources to independent control and support functions in order to ensure a strong oversight structure and an appropriate segregation of duties.

**Processes.** We maintain various processes and procedures that are critical components of our risk management. First and foremost is our daily discipline of marking substantially all of the firm's inventory to current market levels. Goldman Sachs carries its inventory at fair value, with changes in valuation reflected immediately in our risk management systems and in net revenues. We do so because we believe this discipline is one of the most effective tools for assessing and managing risk and that it provides transparent and realistic insight into our financial exposures.

We also apply a rigorous framework of limits to control risk across multiple transactions, products, businesses and markets. This includes setting credit and market risk limits at a variety of levels and monitoring these limits on a daily basis. Limits are typically set at levels that will be periodically exceeded, rather than at levels which reflect our maximum risk appetite. This fosters an ongoing dialogue on risk among revenue-producing units, independent control and support functions, committees and senior management, as well as rapid escalation of risk-related matters. See "Market Risk Management" and "Credit Risk Management" for further information on our risk limits.

Active management of our positions is another important process. Proactive mitigation of our market and credit exposures minimizes the risk that we will be required to take outsized actions during periods of stress.

We also focus on the rigor and effectiveness of the firm's risk systems. The goal of our risk management technology is to get the right information to the right people at the right time, which requires systems that are comprehensive, reliable and timely. We devote significant time and resources to our risk management technology to ensure that it consistently provides us with complete, accurate and timely information.

**People.** Even the best technology serves only as a tool for helping to make informed decisions in real time about the risks we are taking. Ultimately, effective risk management

requires our people to make ongoing portfolio interpretations and adjustments. In both our revenue-producing units and our independent control and support functions, the experience of our professionals, and their understanding of the nuances and limitations of each risk measure, guide the firm in assessing exposures and maintaining them within prudent levels.

### Structure

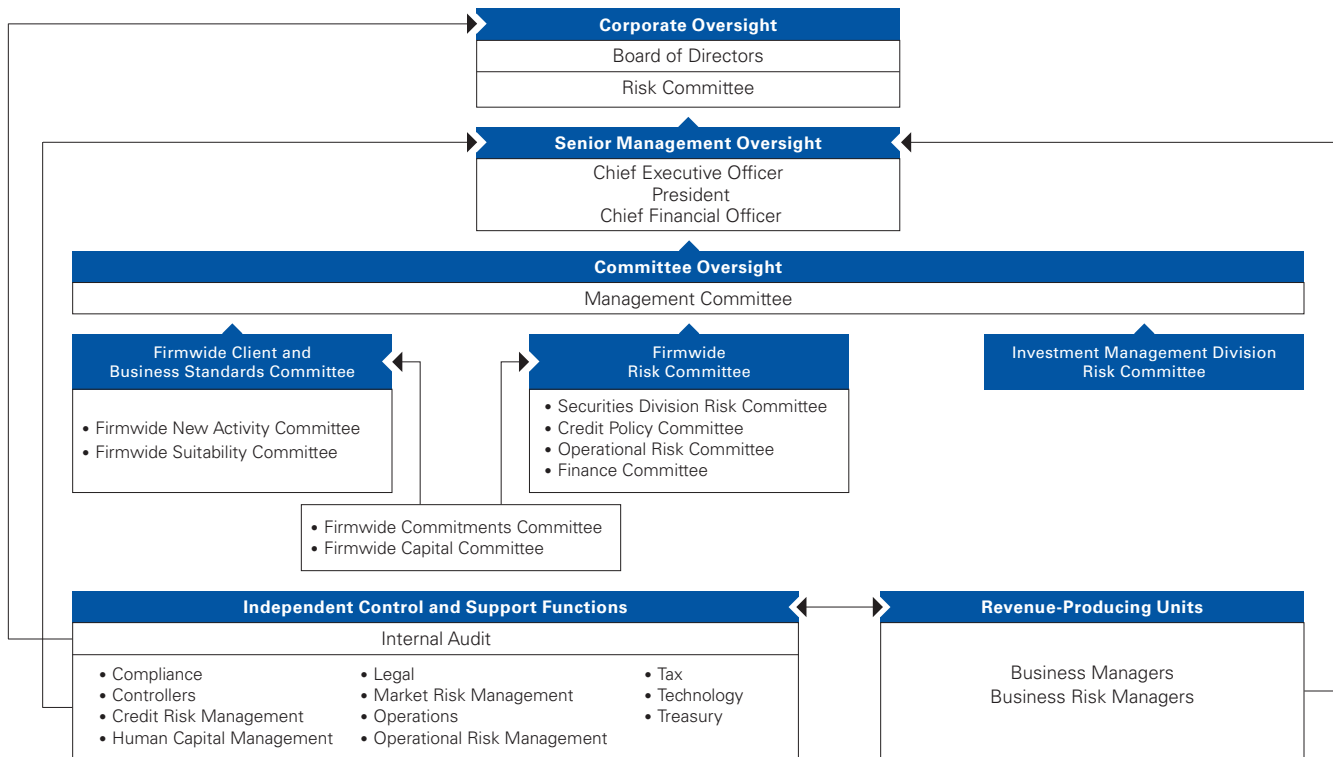
Ultimate oversight of risk is the responsibility of the firm's Board. The Board oversees risk both directly and through its Risk Committee. Within the firm, a series of committees with specific risk management mandates have oversight or decision-making responsibilities for risk management activities. Committee membership generally consists of senior managers from both our revenue-producing units and our independent control and support functions. We have established procedures for these committees to ensure that appropriate information barriers are in place. Our primary risk committees, most of which also have additional sub-committees or working groups, are described below. In addition to these committees, we have other risk-oriented committees which provide oversight for different businesses, activities, products, regions and legal entities.

Membership of the firm's risk committees is reviewed regularly and updated to reflect changes in the responsibilities of the committee members. Accordingly, the length of time that members serve on the respective committees varies as determined by the relevant committee charter or the committee chairs, and based on the responsibilities of the members within the firm.

In addition, independent control and support functions, which report to the chief financial officer, general counsels, chief administrative officer, or in the case of Internal Audit, to the Audit Committee of the Board, are responsible for day-to-day oversight of risk, as discussed in greater detail in the following sections.

The chart below presents an overview of our risk management governance structure, highlighting the oversight of our Board,

our key risk-related committees and the independence of our control and support functions.



**Management Committee.** The Management Committee oversees the global activities of the firm, including all of the firm's independent control and support functions. It provides this oversight directly and through authority delegated to committees it has established. This committee is comprised of the most senior leaders of the firm, and is chaired by the firm's chief executive officer. The Management Committee has established various committees with delegated authority and appoints the chairpersons of these committees (the chairpersons then appoint the other members of the committees). All of these committees (and other committees established by such committees) report, directly or indirectly, to the Management Committee. Most members of the Management Committee are also members of other firmwide, divisional and regional committees. The following are the committees established by the Management Committee that are principally involved in firmwide risk management.

**Firmwide Client and Business Standards Committee.** The Firmwide Client and Business Standards Committee assesses

and makes determinations regarding business standards and practices, reputational risk management, client relationships and client service, and is chaired by the firm's president and chief operating officer. This committee also has responsibility for overseeing the implementation of the recommendations of the Business Standards Committee. This committee has established the following two committees that report to it and is responsible for appointing the chairpersons of these committees and other committee members:

- **Firmwide New Activity Committee.** The Firmwide New Activity Committee is responsible for reviewing new activities and establishing a process to identify and review previously approved activities that are significant and that have changed in complexity and/or structure or present different reputational and suitability concerns over time to consider whether these activities remain appropriate. This committee is co-chaired by the firm's head of operations and the chief administrative officer of our Investment Management Division.



- **Firmwide Suitability Committee.** The Firmwide Suitability Committee is responsible for setting standards and policies for product, transaction and client suitability and providing a forum for consistency across divisions, regions and products on suitability assessments. This committee also reviews suitability matters escalated from other firm committees. This committee is co-chaired by the firm's international general counsel and the chief operating officer of our Investment Management Division.

**Firmwide Risk Committee.** The Firmwide Risk Committee is responsible for the ongoing monitoring and control of the firm's global financial risks. Through both direct and delegated authority, the Firmwide Risk Committee approves firmwide, product, divisional and business-level limits for both market and credit risks, approves sovereign credit risk limits and reviews results of stress tests and scenario analyses. This committee is co-chaired by the firm's chief financial officer and a senior managing director from the firm's executive office. The following four committees report to the Firmwide Risk Committee, which is responsible for appointing the chairperson of each of these committees, who then appoints the other committee members:

- **Securities Division Risk Committee.** The Securities Division Risk Committee sets market risk limits, subject to overall firmwide risk limits, for our Fixed Income, Currency and Commodities Client Execution and Equities Client Execution businesses based on a number of risk measures, including VaR, stress tests, scenario analyses, and inventory levels. This committee is chaired by the chief risk officer of our Securities Division.
- **Credit Policy Committee.** The Credit Policy Committee establishes and reviews broad credit policies and parameters that are implemented by our Credit Risk Management department (Credit Risk Management). This committee is chaired by the firm's chief credit officer.
- **Operational Risk Committee.** The Operational Risk Committee provides oversight of the ongoing development and implementation of our operational risk policies, framework and methodologies, and monitors the effectiveness of operational risk management. This committee is chaired by the chief risk officer of GS Bank USA.
- **Finance Committee.** The Finance Committee has oversight of firmwide liquidity, the size and composition of our balance sheet and capital base, and our credit ratings. This committee regularly reviews our liquidity, balance sheet, funding position and capitalization, and makes adjustments in light of current events, risks and exposures, and

regulatory requirements. This committee is also responsible for reviewing and approving balance sheet limits and the size of our GCE. This committee is co-chaired by the firm's chief financial officer and the firm's global treasurer.

The following committees report jointly to the Firmwide Risk Committee and the Firmwide Client and Business Standards Committee, which also appoint the chairpersons of these committees (who then appoint the members of the committees).

- **Firmwide Capital Committee.** The Firmwide Capital Committee provides approval and oversight of debt-related underwriting transactions, including related commitments of the firm's capital. This committee aims to ensure that business and reputational standards for underwritings and capital commitments are maintained on a global basis. This committee is chaired by the global head of the firm's Financing Group and head of the firm's independent control and support functions in Europe, Middle East and Africa.
- **Firmwide Commitments Committee.** The Firmwide Commitments Committee reviews the firm's underwriting and distribution activities with respect to equity and equity-related product offerings, and sets and maintains policies and procedures designed to ensure that legal, reputational, regulatory and business standards are maintained on a global basis. In addition to reviewing specific transactions, this committee periodically conducts general strategic reviews of sectors and products and establishes policies in connection with transaction practices. This committee is co-chaired by the head of our Latin America Group and the head of the firm's independent control and support functions in Europe, Middle East and Africa.

**Investment Management Division Risk Committee.** The Investment Management Division Risk Committee is responsible for the ongoing monitoring and control of global market, counterparty credit and liquidity risks associated with the activities of our investment management businesses. The head of Investment Management Division risk management is the chair of this committee and appoints the other members.

## Liquidity Risk

Liquidity is of critical importance to financial institutions. Most of the recent failures of financial institutions have occurred in large part due to insufficient liquidity. Accordingly, the firm has in place a comprehensive and conservative set of liquidity and funding policies to address both firm-specific and

broader industry or market liquidity events. Our principal objective is to be able to fund the firm and to enable our core businesses to continue to generate revenues, even under adverse circumstances.

We manage liquidity risk according to the following principles:

**Excess Liquidity.** We maintain substantial excess liquidity to meet a broad range of potential cash outflows and collateral needs in a stressed environment.

**Asset-Liability Management.** We assess anticipated holding periods for our assets and their potential illiquidity in a stressed environment. We manage the maturities and diversity of our funding across markets, products and counterparties; and seek to maintain liabilities of appropriate tenor relative to our asset base.

**Contingency Funding Plan.** We maintain a contingency funding plan to provide a framework for analyzing and responding to a liquidity crisis situation or periods of market stress. This framework sets forth the plan of action to fund normal business activity in emergency and stress situations. These principles are discussed in more detail below.

### Excess Liquidity

Our most important liquidity policy is to pre-fund our estimated potential cash needs during a liquidity crisis and hold this excess liquidity in the form of unencumbered, highly liquid securities and cash instruments. We believe that this global core excess would be readily convertible to cash in a matter of days, through liquidation, by entering into repurchase agreements or from maturities of reverse repurchase agreements, and that this cash would allow us to meet immediate obligations without needing to sell other assets or depend on additional funding from credit-sensitive markets.

As of December 2010 and December 2009, the fair value of the securities and certain overnight cash deposits included in our GCE totaled \$174.78 billion and \$170.69 billion, respectively. Based on the results of our internal liquidity risk model, discussed below, as well as our consideration of other factors including but not limited to a qualitative assessment of the condition of the financial markets and the firm, we believe our liquidity position as of December 2010 was appropriate.

Beginning with the fourth quarter of 2010, our GCE, which was previously reported at loan value, is now reported at fair value. The differences between the loan value and fair value were not material and prior periods are presented on a comparable basis.

The table below presents the fair value of the securities and certain overnight cash deposits that are included in our GCE.

<i>in millions</i>	Average for the Year Ended December	
	2010	2009
U.S. dollar-denominated	\$130,072	\$122,083
Non-U.S. dollar-denominated	37,942	45,987
<b>Total</b>	<b>\$168,014</b>	<b>\$168,070</b>

The U.S. dollar-denominated excess is composed of unencumbered U.S. government obligations, U.S. agency obligations and highly liquid U.S. agency mortgage-backed obligations, all of which are eligible as collateral in Federal Reserve open market operations and certain overnight U.S. dollar cash deposits. The non-U.S. dollar-denominated excess is composed of only unencumbered French, German, United Kingdom and Japanese government obligations and certain overnight cash deposits in highly liquid currencies. We strictly limit our excess liquidity to this narrowly defined list of securities and cash because they are highly liquid, even in a difficult funding environment. We do not include other potential sources of excess liquidity, such as lower-quality unencumbered securities or committed credit facilities, in our GCE.

The table below presents the fair value of our GCE by asset class.

<i>in millions</i>	Average for the Year Ended December	
	2010	2009
Overnight cash deposits	\$ 25,040	\$ 21,341
Federal funds sold	75	374
U.S. government obligations	102,937	87,121
U.S. federal agency obligations and highly liquid U.S. federal agency mortgage-backed obligations	3,194	14,797
French, German, United Kingdom and Japanese government obligations	36,768	44,437
<b>Total</b>	<b>\$168,014</b>	<b>\$168,070</b>

The GCE is held at Group Inc. and our major broker-dealer and bank subsidiaries, as presented in the table below.

<i>in millions</i>	Average for the Year Ended December	
	2010	2009
Group Inc.	\$ 53,757	\$ 55,185
Major broker-dealer subsidiaries	69,223	71,438
Major bank subsidiaries	45,034	41,447
<b>Total</b>	<b>\$168,014</b>	<b>\$168,070</b>

Our GCE reflects the following principles:

- The first days or weeks of a liquidity crisis are the most critical to a company's survival.
- Focus must be maintained on all potential cash and collateral outflows, not just disruptions to financing flows. Our businesses are diverse, and our liquidity needs are determined by many factors, including market movements, collateral requirements and client commitments, all of which can change dramatically in a difficult funding environment.
- During a liquidity crisis, credit-sensitive funding, including unsecured debt and some types of secured financing agreements, may be unavailable, and the terms (e.g., interest rates, collateral provisions and tenor) or availability of other types of secured financing may change.
- As a result of our policy to pre-fund liquidity that we estimate may be needed in a crisis, we hold more unencumbered securities and have larger debt balances than our businesses would otherwise require. We believe that our liquidity is stronger with greater balances of highly liquid unencumbered securities, even though it increases our total assets and our funding costs.

We believe that our GCE provides us with a resilient source of funds that would be available in advance of potential cash and collateral outflows and gives us significant flexibility in managing through a difficult funding environment.

In order to determine the appropriate size of our GCE, we use an internal liquidity model, referred to as the Modeled Liquidity Outflow, which captures and quantifies the firm's liquidity risks. We also consider other factors including but not limited to a qualitative assessment of the condition of the financial markets and the firm.

We distribute our GCE across subsidiaries, asset types, and clearing agents to provide us with sufficient operating liquidity to ensure timely settlement in all major markets, even in a difficult funding environment.

We maintain our GCE to enable us to meet current and potential liquidity requirements of our parent company, Group Inc., and our major broker-dealer and bank subsidiaries. The Modeled Liquidity Outflow incorporates a consolidated requirement as well as a standalone requirement for each of our major broker-dealer and bank subsidiaries. Liquidity held directly in each of these subsidiaries is intended for use only by that subsidiary to meet its liquidity requirements and is assumed not to be available to Group Inc. unless (i) legally

provided for and (ii) there are no additional regulatory, tax or other restrictions. We hold a portion of our GCE directly at Group Inc. to support consolidated requirements not accounted for in the major subsidiaries. In addition to the GCE held at our major broker-dealer and bank subsidiaries, we maintain operating cash balances in several of our other operating entities, primarily for use in specific currencies, entities, or jurisdictions where we do not have immediate access to parent company liquidity.

In addition to our GCE, we have a significant amount of other unencumbered cash and financial instruments, including other government obligations, high-grade money market securities, corporate obligations, marginable equities, loans and cash deposits not included in our GCE. The fair value of these assets averaged \$72.98 billion and \$71.82 billion for the years ended December 2010 and December 2009, respectively. We do not consider these assets liquid enough to be eligible for our GCE liquidity pool and therefore conservatively do not assume we will generate liquidity from these assets in a short-term stress scenario.

**Modeled Liquidity Outflow.** Our Modeled Liquidity Outflow is based on a scenario that includes both a market-wide stress and a firm-specific stress, characterized by some or all of the following elements:

- Global recession, default by a medium-sized sovereign, low consumer and corporate confidence, and general financial instability.
- Severely challenged market environment with material declines in equity markets and widening of credit spreads.
- Damaging follow-on impacts to financial institutions leading to the failure of a large bank.
- A firm-specific crisis potentially triggered by material losses, reputational damage, litigation, executive departure, and/or a ratings downgrade.

The following are the critical modeling parameters of the Modeled Liquidity Outflow:

- Liquidity needs over a 30-day scenario.
- A two-notch downgrade of the firm's long-term senior unsecured credit ratings.
- No support from government funding facilities. Although we have access to various central bank funding programs, we do not assume reliance on them as a source of funding in a liquidity crisis.

- A combination of contractual outflows, such as upcoming maturities of unsecured debt, and contingent outflows (e.g., actions though not contractually required, we may deem necessary in a crisis). We assume that most contingent outflows will occur within the initial days and weeks of a crisis.
- No diversification benefit across liquidity risks. We assume that liquidity risks are additive.
- Maintenance of our normal business levels. We do not assume asset liquidation, other than the GCE.

The Modeled Liquidity Outflow is calculated and reported to senior management on a daily basis. We regularly refine our model to reflect changes in market or economic conditions and the firm's business mix.

The potential contractual and contingent cash and collateral outflows covered in our Modeled Liquidity Outflow include:

#### *Unsecured Funding*

- Contractual: All upcoming maturities of unsecured long-term debt, commercial paper, promissory notes and other unsecured funding products. We assume that we will be unable to issue new unsecured debt or rollover any maturing debt.
- Contingent: Repurchases of our outstanding long-term debt, commercial paper and hybrid financial instruments in the ordinary course of business as a market maker.

#### *Deposits*

- Contractual: All upcoming maturities of term deposits. We assume that we will be unable to raise new term deposits or rollover any maturing term deposits.
- Contingent: Withdrawals of bank deposits that have no contractual maturity. The withdrawal assumptions reflect, among other factors, the type of deposit, whether the deposit is insured or uninsured, and the firm's relationship with the depositor.

#### *Secured Funding*

- Contractual: A portion of upcoming contractual maturities of secured funding trades due to either the inability to refinance or the ability to refinance only at wider haircuts (i.e., on terms which require us to post additional collateral). Our assumptions reflect, among other factors, the quality of the underlying collateral and counterparty concentration.
- Contingent: A decline in value of financial assets pledged as collateral for financing transactions, which would necessitate additional collateral postings under those transactions.

#### *OTC Derivatives*

- Contingent: Collateral postings to counterparties due to adverse changes in the value of our OTC derivatives.
- Contingent: Other outflows of cash or collateral related to OTC derivatives, including the impact of trade terminations, collateral substitutions, collateral disputes, collateral calls or termination payments required by a two-notch downgrade in our credit ratings, and collateral that has not been called by counterparties, but is available to them.

#### *Exchange-Traded Derivatives*

- Contingent: Variation margin postings required due to adverse changes in the value of our outstanding exchange-traded derivatives.
- Contingent: An increase in initial margin and guaranty fund requirements by derivative clearing houses.

#### *Customer Cash and Securities*

- Contingent: Liquidity outflows associated with our prime brokerage business, including withdrawals of customer credit balances, and a reduction in customer short positions, which serve as a funding source for long positions.

#### *Unfunded Commitments*

- Contingent: Draws on our unfunded commitments. Draw assumptions reflect, among other things, the type of commitment and counterparty.

#### *Other*

- Other upcoming large cash outflows, such as tax payments.

#### *Asset-Liability Management*

Our liquidity risk management policies are designed to ensure we have a sufficient amount of financing, even when funding markets experience persistent stress. We seek to maintain a long-dated and diversified funding profile, taking into consideration the characteristics and liquidity profile of our assets.

Our approach to asset-liability management includes:

- Conservatively managing the overall characteristics of our funding book, with a focus on maintaining long-term, diversified sources of funding in excess of our current requirements. See "Balance Sheet and Funding Sources—Funding Sources" for additional details.
- Actively managing and monitoring our asset base, with particular focus on the liquidity, holding period and our ability to fund assets on a secured basis. This enables us to determine the most appropriate funding products and tenors. Less liquid assets are more difficult to fund and therefore

require funding that has longer tenors with a greater proportion of unsecured debt. For more detail on our balance sheet management process, please see "Balance Sheet and Funding Sources—Balance Sheet Management."

- Raising secured and unsecured financing that has a sufficiently longer term than the anticipated holding period of our assets. This reduces the risk that our liabilities will come due in advance of our ability to generate liquidity from the sale of our assets. Because we maintain a highly liquid balance sheet, the holding period of certain of our assets may be materially shorter than their contractual maturity dates.

Our goal is to have sufficient total capital (unsecured long-term borrowings plus total shareholders' equity) so that we can avoid reliance on asset sales (other than our GCE). However, we recognize that orderly asset sales may be prudent or necessary in a severe or persistent liquidity crisis. The target amount of our total capital is based on an internal funding model which incorporates the following long-term financing requirements:

- The portion of financial instruments owned, at fair value that we believe could not be funded on a secured basis in periods of market stress, assuming stressed fair values.
- Goodwill and identifiable intangible assets, property, leasehold improvements and equipment, and other illiquid assets.
- Derivative and other margin and collateral requirements.
- Anticipated draws on our unfunded loan commitments.
- Regulatory requirements to hold capital or other forms of financing in excess of what we would otherwise hold in regulated subsidiaries.

**Subsidiary Funding Policies.** The majority of our unsecured funding is raised by Group Inc. which lends the necessary funds to its subsidiaries, some of which are regulated, to meet their asset financing, liquidity and capital requirements. In addition, Group Inc. provides its regulated subsidiaries with the necessary capital to meet their regulatory requirements. The benefits of this approach to subsidiary funding are enhanced control and greater flexibility to meet the funding requirements of our subsidiaries. Funding is also raised at the subsidiary level through a variety of products, including secured funding, unsecured borrowings and deposits.

Our intercompany funding policies assume that, unless legally provided for, a subsidiary's funds or securities are not freely available to its parent company or other subsidiaries. In particular, many of our subsidiaries are subject to laws that authorize regulatory bodies to block or reduce the flow of

funds from those subsidiaries to Group Inc. Regulatory action of that kind could impede access to funds that Group Inc. needs to make payments on its obligations. Accordingly, we assume that the capital provided to our regulated subsidiaries is not available to Group Inc. or other subsidiaries and any other financing provided to our regulated subsidiaries is not available until the maturity of such financing.

Group Inc. has provided substantial amounts of equity and subordinated indebtedness, directly or indirectly, to its regulated subsidiaries. For example, as of December 2010, Group Inc. had \$30.80 billion of equity and subordinated indebtedness invested in GS&Co., its principal U.S. registered broker-dealer; \$22.67 billion invested in GSI, a regulated U.K. broker-dealer; \$2.72 billion invested in Goldman Sachs Execution & Clearing, L.P., a U.S. registered broker-dealer; \$3.43 billion invested in Goldman Sachs Japan Co., Ltd., a regulated Japanese broker-dealer; and \$23.80 billion invested in GS Bank USA, a regulated New York State-chartered bank. Group Inc. also had \$81.93 billion of unsubordinated loans and \$12.62 billion of collateral provided to these entities as of December 2010 and significant amounts of capital invested in and loans to its other regulated subsidiaries.

### Contingency Funding Plan

The Goldman Sachs contingency funding plan sets out the plan of action we would use to fund business activity in crisis situations and periods of market stress. The contingency funding plan outlines a list of potential risk factors, key reports and metrics that are reviewed on an ongoing basis to assist in assessing the severity of, and managing through, a liquidity crisis and/or market dislocation. The contingency funding plan also describes in detail the firm's potential responses if our assessments indicate that the firm has entered a liquidity crisis, which include pre-funding for what we estimate will be our potential cash and collateral needs as well as utilizing secondary sources of liquidity. Mitigants and action items to address specific risks which may arise are also described and assigned to individuals responsible for execution.

The contingency funding plan identifies key groups of individuals to foster effective coordination, control and distribution of information, all of which are critical in the management of a crisis or period of market stress. The contingency funding plan also details the responsibilities of these groups and individuals, which include making and disseminating key decisions, coordinating all contingency activities throughout the duration of the crisis or period of market stress, implementing liquidity maintenance activities and managing internal and external communication.

## Credit Ratings

The table below presents our unsecured credit ratings (excluding debt guaranteed by the FDIC under the TLGP) and outlook.

	As of December 2010					
	Short-Term Debt	Long-Term Debt	Subordinated Debt	Trust Preferred <sup>1</sup>	Preferred Stock <sup>2</sup>	Rating Outlook
DBRS, Inc.	R-1 (middle)	A (high)	A	A	BBB	Stable <sup>5</sup>
Fitch, Inc. <sup>3</sup>	F1+	A+	A	A-	A-	Negative <sup>6</sup>
Moody's Investors Service <sup>4</sup>	P-1	A1	A2	A3	Baa2	Negative <sup>7</sup>
Standard & Poor's Ratings Services	A-1	A	A-	BBB-	BBB-	Negative <sup>7</sup>
Rating and Investment Information, Inc.	a-1+	AA-	A+	Not Applicable	Not Applicable	Negative <sup>8</sup>

1. Trust preferred securities issued by Goldman Sachs Capital I.

2. Includes Group Inc.'s non-cumulative preferred stock and the Normal Automatic Preferred Enhanced Capital Securities (APEX) issued by Goldman Sachs Capital II and Goldman Sachs Capital III.

3. GS Bank USA has been assigned a rating of AA- for long-term bank deposits, F1+ for short-term bank deposits and A+ for long-term issuer.

4. GS Bank USA has been assigned a rating of Aa3 for long-term bank deposits, P-1 for short-term bank deposits and Aa3 for long-term issuer.

5. Applies to long-term and short-term ratings.

6. Applies to long-term issuer default ratings.

7. Applies to long-term ratings.

8. Applies to issuer rating.

We rely on the short-term and long-term debt capital markets to fund a significant portion of our day-to-day operations and the cost and availability of debt financing is influenced by our credit ratings. Credit ratings are also important when we are competing in certain markets, such as OTC derivatives, and when we seek to engage in longer-term transactions. See "Certain Risk Factors That May Affect Our Businesses," and "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K for a discussion of the risks associated with a reduction in our credit ratings.

We believe our credit ratings are primarily based on the credit rating agencies' assessment of:

- our liquidity, market, credit and operational risk management practices;
- the level and variability of our earnings;
- our capital base;
- our franchise, reputation and management;
- our corporate governance; and
- the external operating environment, including the assumed level of government support.

We allocate a portion of our GCE to ensure we would be able to make the additional collateral or termination payments that may be required in the event of a two-notch reduction in our long-term credit ratings, as well as collateral that has not been called by counterparties, but is available to them.

The table below presents the additional collateral or termination payments that could have been called at the reporting date by counterparties in the event of a one-notch and two-notch downgrade in our credit ratings.

	As of December	
<i>in millions</i>	2010	2009
Additional collateral or termination payments for a one-notch downgrade	\$1,353	\$1,117
Additional collateral or termination payments for a two-notch downgrade	2,781	2,364

The Basel Committee on Banking Supervision's international framework for liquidity risk measurement, standards and monitoring calls for imposition of a liquidity coverage ratio, designed to ensure that the banking entity maintains an adequate level of unencumbered high-quality liquid assets based on expected cash outflows under an acute liquidity stress scenario, and a net stable funding ratio, designed to promote more medium- and long-term funding of the assets and activities of banking entities over a one-year time horizon. The liquidity coverage ratio would be implemented subject to an observation period beginning in 2011, but would not be introduced as a requirement until January 1, 2015, and the net stable funding ratio would not be introduced as a requirement until January 1, 2018. While the principles behind the new framework are broadly consistent with our current liquidity management framework, it is possible that the implementation of these standards could impact our liquidity and funding requirements and practices.

## Cash Flows

As a global financial institution, our cash flows are complex and bear little relation to our net earnings and net assets. Consequently, we believe that traditional cash flow analysis is less meaningful in evaluating our liquidity position than the excess liquidity and asset-liability management policies described above. Cash flow analysis may, however, be helpful in highlighting certain macro trends and strategic initiatives in our businesses.

**Year Ended December 2010.** Our cash and cash equivalents increased by \$1.50 billion to \$39.79 billion at the end of 2010. We generated \$7.84 billion in net cash from financing activities primarily from net proceeds from issuances of short-term secured financings. We used net cash of \$6.34 billion for operating and investing activities, primarily to fund an increase in securities purchased under agreements to resell and an increase in cash and securities segregated for regulatory and other purposes, partially offset by cash generated from a decrease in securities borrowed.

**Year Ended December 2009.** Our cash and cash equivalents increased by \$24.49 billion to \$38.29 billion at the end of 2009. We generated \$48.88 billion in net cash from operating activities. We used net cash of \$24.39 billion for investing and financing activities, primarily for net repayments in unsecured and secured short-term borrowings and the repurchases of Series H Preferred Stock and the related common stock warrant from the U.S. Treasury, partially offset by an increase in bank deposits and the issuance of common stock.

## Market Risk Management

### Overview

Market risk is the risk of loss in the value of our inventory due to changes in market prices. We hold inventory primarily for market making for our clients and for our investing and lending activities. Our inventory therefore changes based on client demands and our investment opportunities. Our inventory is accounted for at fair value and therefore fluctuates on a daily basis. Categories of market risk include the following:

- Interest rate risk: primarily results from exposures to changes in the level, slope and curvature of yield curves, the volatilities of interest rates, mortgage prepayment speeds and credit spreads.
- Equity price risk: results from exposures to changes in prices and volatilities of individual equities, baskets of equities and equity indices.

- Currency rate risk: results from exposures to changes in spot prices, forward prices and volatilities of currency rates.
- Commodity price risk: results from exposures to changes in spot prices, forward prices and volatilities of commodities, such as electricity, natural gas, crude oil, petroleum products, and precious and base metals.

### Market Risk Management Process

We manage our market risk by diversifying exposures, controlling position sizes and establishing economic hedges in related securities or derivatives. This includes:

- accurate and timely exposure information incorporating multiple risk metrics;
- a dynamic limit setting framework; and
- constant communication among revenue-producing units, risk managers and senior management.

Market Risk Management, which is independent of the revenue-producing units and reports to the firm's chief risk officer, has primary responsibility for assessing, monitoring and managing market risk at the firm. We monitor and control risks through strong firmwide oversight and independent control and support functions across the firm's global businesses.

Managers in revenue-producing units are accountable for managing risk within prescribed limits. These managers have in-depth knowledge of their positions, of markets and the instruments available to hedge their exposures.

Managers in revenue-producing units and Market Risk Management discuss market information, positions and estimated risk and loss scenarios on an ongoing basis.

### Risk Measures

Market Risk Management produces risk measures and monitors them against market risk limits set by our firm's risk committees. These measures reflect an extensive range of scenarios and the results are aggregated at trading desk, business and firmwide levels.

We use a variety of risk measures to estimate the size of potential losses for both moderate and more extreme market moves over both short-term and long-term time horizons. Risk measures used for shorter-term periods include VaR and sensitivity metrics. For longer-term horizons, our primary risk measures are stress tests. Our risk reports detail key risks, drivers and changes for each desk and business, and are distributed daily to senior management of both our revenue-producing units and our independent control and support functions.

### Systems

We have made a significant investment in technology to monitor market risk including:

- an independent calculation of VaR and stress measures;
- risk measures calculated at individual position levels;
- attribution of risk measures to individual risk factors of each position;
- the ability to report many different views of the risk measures (e.g., by desk, business, product type or legal entity); and
- the ability to produce ad hoc analyses in a timely manner.

### Value-at-Risk

VaR is the potential loss in value of inventory positions due to adverse market movements over a defined time horizon with a specified confidence level. We typically employ a one-day time horizon with a 95% confidence level. Thus, we would expect to see reductions in the fair value of inventory positions at least as large as the reported VaR once per month. The VaR model captures risks including interest rates, equity prices, currency rates and commodity prices. As such, VaR facilitates comparison across portfolios of different risk characteristics. VaR also captures the diversification of aggregated risk at the firmwide level.

Inherent limitations to VaR include:

- VaR does not estimate potential losses over longer time horizons where moves may be extreme.
- VaR does not take account of the relative liquidity of different risk positions.
- Previous moves in market risk factors may not produce accurate predictions of all future market moves.

The historical data used in our VaR calculation is weighted to give greater importance to more recent observations and reflect current asset volatilities. This improves the accuracy of our estimates of potential loss. As a result, even if our inventory positions were unchanged, our VaR would increase with increasing market volatility and vice versa.

Given its reliance on historical data, VaR is most effective in estimating risk exposures in markets in which there are no sudden fundamental changes or shifts in market conditions.

We evaluate the accuracy of our VaR model through daily backtesting (i.e., comparing daily trading net revenues to the VaR measure calculated as of the prior business day) at the firmwide level and for each of our businesses and major regulated subsidiaries.

VaR does not include:

- positions that are best measured and monitored using sensitivity measures; and
- the impact of changes in counterparty and our own credit spreads on derivatives as well as changes in our own credit spreads on unsecured borrowings for which the fair value option was elected.

### Stress Testing

We use stress testing to examine risks of specific portfolios as well as the potential impact of significant risk exposures across the firm. We use a variety of scenarios to calculate the potential loss from a wide range of market moves on the firm's portfolios. These scenarios include the default of single corporate or sovereign entities, the impact of a move in a single risk factor across all positions (e.g., equity prices or credit spreads) or a combination of two or more risk factors.

Unlike VaR measures, which have an implied probability because they are calculated at a specified confidence level, there is generally no implied probability that our stress test scenarios will occur. Instead, stress tests are used to model both moderate and more extreme moves in underlying market factors. When estimating potential loss, we generally assume that our positions cannot be reduced or hedged (although experience demonstrates that we are generally able to do so).

Stress test scenarios are conducted on a regular basis as part of the firm's routine risk management process and on an ad hoc basis in response to market events or concerns. Stress testing is an important part of the firm's risk management process because it allows us to highlight potential loss concentrations, undertake risk/reward analysis, and assess and mitigate our risk positions.

### Limits

We use risk limits at various levels in the firm (including firmwide, product and business) to govern risk appetite by controlling the size of our exposures to market risk. Limits are reviewed frequently and amended on a permanent or temporary basis to reflect changing market conditions, business conditions or tolerance for risk.



The Firmwide Risk Committee sets market risk limits at firmwide and product levels and our Securities Division Risk Committee sets sub-limits for market-making and investing activities at a business level. The purpose of the firmwide limits is to assist senior management in controlling the firm's overall risk profile. Sub-limits set the desired maximum amount of exposure that may be managed by any particular business on a day-to-day basis without additional levels of senior management approval, effectively leaving day-to-day trading decisions to individual desk managers and traders. Accordingly, sub-limits are a management tool designed to ensure appropriate escalation rather than to establish maximum risk tolerance. Sub-limits also distribute risk among various businesses in a manner that is consistent with their level of activity and client demand, taking into account the relative performance of each area.

Our market risk limits are monitored daily by Market Risk Management, which is responsible for identifying and escalating, on a timely basis, instances where limits have been exceeded. The business-level limits that are set by the Securities Division Risk Committee are subject to the same scrutiny and limit escalation policy as the firmwide limits.

When a risk limit has been exceeded (e.g., due to changes in market conditions, such as increased volatilities or changes in correlations), it is reported to the appropriate risk committee and a discussion takes place with the relevant desk managers, after which either the risk position is reduced or the risk limit is temporarily or permanently increased.

## Metrics

We analyze VaR at the firmwide level and a variety of more detailed levels, including by risk category, business, and region. The tables below present average daily VaR and year-end VaR by risk category.

### Average Daily VaR

<i>in millions</i>	Year Ended		
	December 2010	December 2009	November 2008
Risk Categories			
Interest rates	\$ 93	\$176	\$ 142
Equity prices	68	66	72
Currency rates	32	36	30
Commodity prices	33	36	44
Diversification effect <sup>1</sup>	(92)	(96)	(108)
<b>Total</b>	<b>\$134</b>	<b>\$218</b>	<b>\$ 180</b>

1. Equals the difference between total VaR and the sum of the VaRs for the four risk categories. This effect arises because the four market risk categories are not perfectly correlated.

Our average daily VaR decreased to \$134 million in 2010 from \$218 million in 2009, principally due to a decrease in the interest rates category which was primarily due to reduced exposures, lower levels of volatility and tighter spreads.

Our average daily VaR increased to \$218 million in 2009 from \$180 million in 2008, principally due to an increase in the interest rates category and a reduction in the diversification benefit across risk categories, partially offset by a decrease in the commodity prices category. The increase in the interest rates category was primarily due to wider spreads. The decrease in the commodity prices category was primarily due to lower energy prices.

### Year-End VaR and High and Low VaR

<i>in millions</i>	As of December		Year Ended December 2010	
	2010	2009	High	Low
Risk Categories				
Interest rates	\$ 78	\$ 122	\$123	\$ 76
Equity prices	51	99	186	39
Currency rates	27	21	62	14
Commodity prices	25	33	62	18
Diversification effect <sup>1</sup>	(70)	(122)		
<b>Total</b>	<b>\$111</b>	<b>\$ 153</b>	<b>\$223</b>	<b>\$105</b>

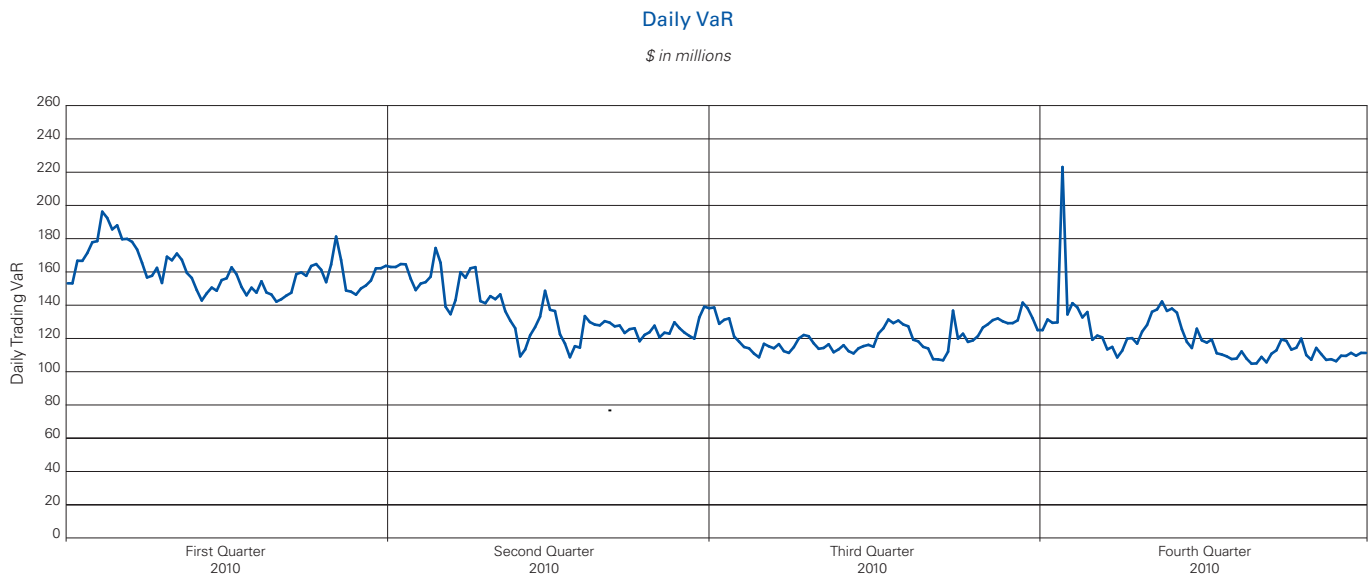
1. Equals the difference between total VaR and the sum of the VaRs for the four risk categories. This effect arises because the four market risk categories are not perfectly correlated.

Our daily VaR decreased to \$111 million as of December 2010 from \$153 million as of December 2009, principally due to a decrease in the equity prices and interest rates categories, partially offset by a decrease in the diversification benefit across risk categories. The decreases in the equity prices and interest rates categories were primarily due to reduced exposures and lower levels of volatility.

During the year ended December 2010, the firmwide VaR risk limit was exceeded on one occasion in order to facilitate a client transaction and was resolved by a reduction in the risk position on the following day. Separately, during the year ended December 2010, the firmwide VaR risk limit was reduced on one occasion reflecting lower risk utilization.

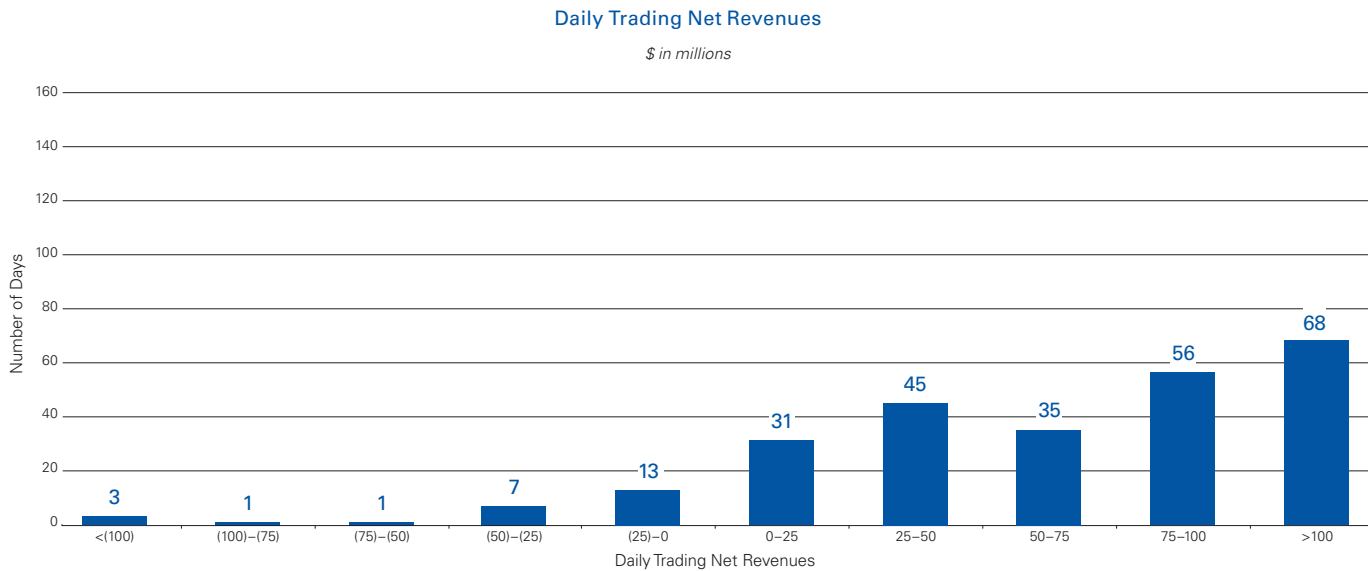
During the year ended December 2009, the firmwide VaR risk limit was exceeded on two successive days. It was resolved by a reduction in the risk position without a permanent or temporary VaR limit increase. Separately, during the year ended December 2009, the firmwide VaR risk limit was raised on one occasion and reduced on two occasions as a result of changes in the risk utilization and the market environment.

The chart below reflects the VaR over the last four quarters.



The chart below presents the frequency distribution of our daily trading net revenues for substantially all inventory

positions included in VaR for the year ended December 2010.



As noted above, daily trading net revenues are compared with VaR calculated as of the end of the prior business day. Trading losses incurred on a single day exceeded our 95% one-day VaR on two occasions during 2010. Trading losses incurred on a single day did not exceed our 95% one-day VaR during 2009.

### Sensitivity Measures

As noted above, certain portfolios and individual positions are not included in VaR because VaR is not the most appropriate risk measure. The market risk of these positions is determined by estimating the potential reduction in net revenues of a 10% decline in asset value. The market risk related to our investment in the ordinary shares of ICBC excludes interests held by investment funds managed by Goldman Sachs.

The table below presents market risk for positions that are not included in VaR. These measures do not reflect diversification

benefits across asset categories and therefore have not been aggregated.

Asset Categories	10% Sensitivity Measure	10% Sensitivity	
		Amount as of December	
		2010	2009
<i>in millions</i>			
ICBC	ICBC ordinary share price	\$ 286	\$ 298
Equity (excluding ICBC) <sup>1</sup>	Underlying asset value	2,529	2,307
Debt <sup>2</sup>	Underlying asset value	1,655	1,579

1. Relates to private and restricted public equity securities, including interests in firm-sponsored funds that invest in corporate equities and real estate and interests in firm-sponsored hedge funds.

2. Relates to corporate bank debt, loans backed by commercial and residential real estate, and other corporate debt, including acquired portfolios of distressed loans and interests in our firm-sponsored funds that invest in corporate mezzanine and senior debt instruments.

As noted above, VaR excludes the impact of changes in counterparty and our own credit spreads on derivatives as well as changes in our own credit spreads on unsecured borrowings for which the fair value option was elected. The estimated sensitivity of our net revenues to a one basis point increase in credit spreads (counterparty and our own) on derivatives was a \$5 million gain as of December 2010. In addition, the estimated sensitivity of our net revenues to a one basis point increase in our own credit spreads on unsecured borrowings for which the fair value option was elected was an \$8 million gain (including hedges) as of December 2010.

In addition to the positions included in VaR and the sensitivity measures described above, as of December 2010, we held \$3.67 billion of securities accounted for as available-for-sale, primarily consisting of \$1.69 billion of corporate debt securities, the majority of which will mature after five years, with an average yield of 6%, \$670 million of mortgage and other asset-backed loans and securities, which will mature after ten years with an average yield of 11%, and \$637 million of U.S. government and federal agency obligations, the majority of which will mature after ten years with an average yield of 4%. As of December 2009, we held \$3.86 billion of securities accounted for as available-for-sale, primarily consisting of \$1.64 billion of corporate debt securities, the majority of which will mature after five years, with an average yield of 6%, \$950 million of U.S. government and federal agency obligations, the majority of which will mature after ten years with an average yield of 4%, and \$638 million of mortgage and other asset-backed loans and securities, the majority of which will mature after ten years with an average yield of 15%.

In addition, as of December 2010, we held money market instruments, commitments and loans under the William Street credit extension program. See Note 18 to the consolidated

financial statements for further information about our William Street credit extension program.

Additionally, we make investments accounted for under the equity method and we also make direct investments in real estate, both of which are included in "Other assets" in the consolidated statements of financial condition. Direct investments in real estate are accounted for at cost less accumulated depreciation. See Note 12 to the consolidated financial statements for information on "Other assets."

## Credit Risk Management

### Overview

Credit risk represents the potential for loss due to the default or deterioration in credit quality of a counterparty (e.g., an OTC derivatives counterparty or a borrower) or an issuer of securities or other instruments we hold. Our exposure to credit risk comes mostly from client transactions in OTC derivatives and loans and lending commitments. Credit risk also comes from cash placed with banks, securities financing transactions (i.e., resale and repurchase agreements and securities borrowing and lending activities) and receivables from brokers, dealers, clearing organizations, customers and counterparties.

Credit Risk Management, which is independent of the revenue-producing units and reports to the firm's chief risk officer, has primary responsibility for assessing, monitoring and managing credit risk at the firm. The Credit Policy Committee and the Firmwide Risk Committee establish and review credit policies and parameters. In addition, we hold other positions that give rise to credit risk (e.g., bonds held in our inventory and secondary bank loans). These credit risks are captured as a component of market risk measures, which

are monitored and managed by Market Risk Management, consistent with other inventory positions.

Policies authorized by the Firmwide Risk Committee and the Credit Policy Committee prescribe the level of formal approval required for the firm to assume credit exposure to a counterparty across all product areas, taking into account any enforceable netting provisions, collateral or other credit risk mitigants.

### Credit Risk Management Process

Effective management of credit risk requires accurate and timely information, a high level of communication and knowledge of customers, countries, industries and products. Our process for managing credit risk includes:

- approving transactions and setting and communicating credit exposure limits;
- monitoring compliance with established credit exposure limits;
- assessing the likelihood that a counterparty will default on its payment obligations;
- measuring the firm's current and potential credit exposure and losses resulting from counterparty default;
- reporting of credit exposures to senior management, the Board and regulators;
- use of credit risk mitigants, including collateral and hedging; and
- communication and collaboration with other independent control and support functions such as operations, legal and compliance.

As part of the risk assessment process, Credit Risk Management performs credit reviews which include initial and ongoing analyses of our counterparties. A credit review is an independent judgment about the capacity and willingness of a counterparty to meet its financial obligations. For substantially all of our credit exposures, the core of our process is an annual counterparty review. A counterparty review is a written analysis of a counterparty's business profile and financial strength resulting in an internal credit rating which represents the probability of default on financial obligations to the firm. The determination of internal credit ratings incorporates assumptions with respect to the counterparty's future business performance, the nature and outlook for the counterparty's industry, and the economic environment. Senior personnel within Credit Risk Management, with expertise in specific industries, inspect and approve credit reviews and internal credit ratings.

Our global credit risk management systems capture credit exposure to individual counterparties and on an aggregate basis to counterparties and their subsidiaries (economic groups). These systems also provide management with comprehensive information on our aggregate credit risk by product, internal credit rating, industry, country and region.

### Risk Measures and Limits

We measure our credit risk based on the potential loss in an event of non-payment by a counterparty. For derivatives and securities financing transactions, the primary measure is potential exposure, which is our estimate of the future exposure that could arise over the life of a transaction based on market movements within a specified confidence level. Potential exposure takes into account netting and collateral arrangements. For loans and lending commitments, the primary measure is a function of the notional amount of the position. We also monitor credit risk in terms of current exposure, which is the amount presently owed to the firm after taking into account applicable netting and collateral.

We use credit limits at various levels (counterparty, economic group, industry, country) to control the size of our credit exposures. Limits for counterparties and economic groups are reviewed regularly and revised to reflect changing appetites for a given counterparty or group of counterparties. Limits for industries and countries are based on the firm's risk tolerance and are designed to allow for regular monitoring, review, escalation and management of credit risk concentrations.

### Stress Tests/Scenario Analysis

We use regular stress tests to calculate the credit exposures, including potential concentrations that would result from applying shocks to counterparty credit ratings or credit risk factors (e.g., currency rates, interest rates, equity prices). These shocks include a wide range of moderate and more extreme market movements. Some of our stress tests include shocks to multiple risk factors, consistent with the occurrence of a severe market or economic event. Unlike potential exposure, which is calculated within a specified confidence level, with a stress test there is generally no assumed probability of these events occurring.

We run stress tests on a regular basis as part of our routine risk management processes and conduct tailored stress tests on an ad hoc basis in response to market developments. Stress tests are regularly conducted jointly with the firm's market and liquidity risk functions.

## Risk Mitigants

To reduce our credit exposures on derivatives and securities financing transactions, we may enter into netting agreements with counterparties that permit us to offset receivables and payables with such counterparties. We may also reduce credit risk with counterparties by entering into agreements that enable us to obtain collateral from them on an upfront or contingent basis and/or to terminate transactions if the counterparty's credit rating falls below a specified level.

For loans and lending commitments, we typically employ a variety of potential risk mitigants, depending on the credit quality of the borrower and other characteristics of the transaction. Risk mitigants include: collateral provisions, guarantees, covenants, structural seniority of the bank loan claims and, for certain lending commitments, provisions in the legal documentation that allow the firm to adjust loan amounts, pricing, structure and other terms as market conditions change. The type and structure of risk mitigants employed can significantly influence the degree of credit risk involved in a loan.

When we do not have sufficient visibility into a counterparty's financial strength or when we believe a counterparty requires support from its parent company, we may obtain third-party guarantees of the counterparty's obligations. We may also mitigate our credit risk using credit derivatives or participation agreements.

## Credit Exposures

The firm's credit exposures are described further below.

**Cash and Cash Equivalents.** Cash and cash equivalents include both interest-bearing and non-interest bearing deposits. To mitigate the risk of credit loss, we place substantially all of our deposits with highly rated banks and central banks.

**OTC Derivatives.** Derivatives are reported on a net-by-counterparty basis (i.e., the net payable or receivable for derivative assets and liabilities for a given counterparty) when a legal right of setoff exists under an enforceable netting agreement.

Derivatives are accounted for at fair value net of cash collateral received or posted under credit support agreements. As credit risk is an essential component of fair value, the firm includes a credit valuation adjustment (CVA) in the fair value of derivatives to reflect counterparty credit risk, as described in Note 7 to the consolidated financial statements. CVA is a function of the present value of expected exposure, the probability of counterparty default and the assumed recovery upon default.

The tables below present the distribution of our exposure to OTC derivatives by tenor, based on expected duration for mortgage-related credit derivatives and generally on remaining contractual maturity for other derivatives, both before and after the effect of collateral and netting agreements. The categories shown reflect our internally determined public rating agency equivalents.

*in millions*

As of December 2010

Credit Rating Equivalent	0–12 Months	1–5 Years	5 Years or Greater	Total	Netting <sup>1</sup>	Exposure	Exposure Net of Collateral
AAA/Aaa	\$ 504	\$ 728	\$ 2,597	\$ 3,829	\$ (491)	\$ 3,338	\$ 3,088
AA/Aa2	5,234	8,875	15,579	29,688	(18,167)	11,521	6,935
A/A2	13,556	38,522	49,568	101,646	(74,650)	26,996	16,839
BBB/Baa2	3,818	18,062	19,625	41,505	(27,832)	13,673	8,182
BB/Ba2 or lower	3,583	5,382	3,650	12,615	(4,553)	8,062	5,439
Unrated	709	1,081	332	2,122	(20)	2,102	1,539
<b>Total</b>	<b>\$27,404</b>	<b>\$72,650</b>	<b>\$91,351</b>	<b>\$191,405</b>	<b>\$(125,713)</b>	<b>\$65,692</b>	<b>\$42,022</b>

*in millions*

As of December 2009

Credit Rating Equivalent	0–12 Months	1–5 Years	5 Years or Greater	Total	Netting <sup>1</sup>	Exposure	Exposure Net of Collateral
AAA/Aaa	\$ 2,020	\$ 3,157	\$ 5,917	\$ 11,094	\$ (5,446)	\$ 5,648	\$ 5,109
AA/Aa2	5,285	10,745	14,686	30,716	(18,295)	12,421	8,735
A/A2	22,707	47,891	58,332	128,930	(104,804)	24,126	20,111
BBB/Baa2	4,402	8,300	10,231	22,933	(10,441)	12,492	6,202
BB/Ba2 or lower	4,444	9,438	2,979	16,861	(4,804)	12,057	7,381
Unrated	484	977	327	1,788	(110)	1,678	1,161
<b>Total</b>	<b>\$39,342</b>	<b>\$80,508</b>	<b>\$92,472</b>	<b>\$212,322</b>	<b>\$(143,900)</b>	<b>\$68,422</b>	<b>\$48,699</b>

1. Represents the netting of receivable balances with payable balances for the same counterparty across tenor categories under enforceable netting agreements, and the netting of cash collateral received under credit support agreements. Receivable and payable balances with the same counterparty in the same tenor category are netted within such tenor category.

**Lending Activities.** We manage the firm's traditional credit origination activities, including funded loans, lending commitments and the William Street credit extension program, using the credit risk process, measures and limits described above. Other lending positions, including secondary trading positions, are risk-managed as a component of market risk.

**Resale Agreements and Securities Borrowed.** The firm bears credit risk related to resale agreements and securities borrowed only to the extent that cash advanced to the counterparty exceeds the value of the collateral received. Therefore, the firm's credit exposure on these transactions is significantly lower than the amounts recorded on the consolidated statement of financial condition (which represent fair value or contractual value before consideration of collateral received). The firm also has credit exposure on repurchase agreements and securities loaned, which are liabilities on our consolidated statement of financial condition, to the extent that the value of collateral pledged to the counterparty for these transactions exceeds the amount of cash received.

**Other Credit Exposures.** The firm is exposed to credit risk from its receivables from brokers, dealers and clearing organizations and customers and counterparties. Receivables from brokers, dealers and clearing organizations are primarily comprised of initial margin placed with clearing organizations and receivables related to sales of securities which have traded,

but not yet settled. These receivables have minimal credit risk due to the low probability of clearing organization default and the short-term nature of receivables related to securities settlements. Receivables from customers and counterparties are generally comprised of collateralized receivables related to customer securities transactions and have minimal credit risk due to both the value of the collateral received and the short-term nature of these receivables.

### Credit Exposures

The tables below present the firm's credit exposures related to cash, OTC derivatives, loans and lending commitments associated with traditional credit origination activities, and securities financing transactions, broken down by industry, region and internal credit rating.

During the year ended December 2010, total credit exposures increased by \$10.51 billion reflecting an increase in loans and lending commitments. This increase was primarily attributable to an increase in lending activity and a modest increase in average commitment size. During the year ended December 2010, incidence of counterparty default and the associated credit losses have declined compared with the year ended December 2009. The credit quality of the overall portfolio as of December 2010 is relatively unchanged although OTC derivative exposure to non-investment-grade counterparties declined approximately 25% from December 2009.

### Credit Exposure by Industry

in millions	Cash		OTC Derivatives		Loans and Lending Commitments <sup>1</sup>		Securities Financing Transactions <sup>2</sup>		Total	
	As of December		As of December		As of December		As of December		As of December	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Asset Managers & Funds	\$ -	\$ -	\$ 8,760	\$ 8,994	\$ 1,317	\$ 508	\$ 4,999	\$ 5,074	\$ 15,076	\$ 14,576
Banks, Brokers & Other Financial Institutions	11,020	9,516	23,255	18,484	3,485	1,984	5,592	3,923	43,352	33,907
Consumer Products, Non-Durables, and Retail	-	-	1,082	1,083	8,141	7,440	-	-	9,223	8,523
Government & Central Banks	28,766	28,696	11,705	14,373	1,370	349	2,401	1,724	44,242	45,142
Healthcare & Education	-	-	2,161	1,851	5,754	5,053	199	181	8,114	7,085
Insurance	1	-	2,462	4,182	3,054	3,473	521	434	6,038	8,089
Natural Resources & Utilities	-	-	5,259	6,885	11,021	8,780	5	5	16,285	15,670
Real Estate	-	-	528	590	1,523	1,028	3	-	2,054	1,618
Technology, Media, & Telecommunications	1	-	1,694	1,108	7,690	7,145	13	11	9,398	8,264
Transportation	-	-	962	1,187	3,822	3,266	2	1	4,786	4,454
Other	-	79	7,824	9,685	6,007	4,837	59	23	13,890	14,624
<b>Total</b>	<b>\$39,788</b>	<b>\$38,291</b>	<b>\$65,692</b>	<b>\$68,422</b>	<b>\$53,184</b>	<b>\$43,863</b>	<b>\$13,794</b>	<b>\$11,376</b>	<b>\$172,458</b>	<b>\$161,952</b>

### Credit Exposure by Region

<i>in millions</i>	Cash		OTC Derivatives		Loans and Lending Commitments <sup>1</sup>		Securities Financing Transactions <sup>2</sup>		Total	
	As of December		As of December		As of December		As of December		As of December	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
Americas	\$34,528	\$32,120	\$34,468	\$31,798	\$38,151	\$32,357	\$ 7,634	\$ 6,119	\$114,781	\$102,394
EMEA <sup>3</sup>	810	846	23,396	28,983	14,451	10,723	4,953	4,517	43,610	45,069
Asia	4,450	5,325	7,828	7,641	582	783	1,207	740	14,067	14,489
<b>Total</b>	<b>\$39,788</b>	<b>\$38,291</b>	<b>\$65,692</b>	<b>\$68,422</b>	<b>\$53,184</b>	<b>\$43,863</b>	<b>\$13,794</b>	<b>\$11,376</b>	<b>\$172,458</b>	<b>\$161,952</b>

### Credit Exposure by Credit Quality

<i>in millions</i>	Cash		OTC Derivatives		Loans and Lending Commitments <sup>1</sup>		Securities Financing Transactions <sup>2</sup>		Total	
	As of December		As of December		As of December		As of December		As of December	
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
<b>Credit Rating Equivalent</b>										
AAA/Aaa	\$27,851	\$25,734	\$ 3,338	\$ 5,648	\$ 1,783	\$ 1,859	\$ 877	\$ 591	\$ 33,849	\$ 33,832
AA/Aa2	4,547	5,794	11,521	12,421	5,273	4,023	2,510	3,049	23,851	25,287
A/A2	5,603	6,343	26,996	24,126	15,766	12,889	8,771	6,821	57,136	50,179
BBB/Baa2	1,007	130	13,673	12,492	17,544	16,768	1,466	782	33,690	30,172
BB/Ba2 or lower	764	211	8,062	12,057	12,774	8,248	130	123	21,730	20,639
Unrated	16	79	2,102	1,678	44	76	40	10	2,202	1,843
<b>Total</b>	<b>\$39,788</b>	<b>\$38,291</b>	<b>\$65,692</b>	<b>\$68,422</b>	<b>\$53,184</b>	<b>\$43,863</b>	<b>\$13,794</b>	<b>\$11,376</b>	<b>\$172,458</b>	<b>\$161,952</b>

1. Includes approximately \$4 billion and \$5 billion of loans and approximately \$49 billion and \$39 billion of lending commitments as of December 2010 and December 2009, respectively. Excludes approximately \$14 billion of loans as of both December 2010 and December 2009, and lending commitments with a total notional value of approximately \$3 billion and \$6 billion as of December 2010 and December 2009, respectively, that are risk managed as part of market risk using VaR and sensitivity measures.
2. Represents credit exposure, net of securities collateral received on resale agreements and securities borrowed and net of cash received on repurchase agreements and securities loaned. These amounts are significantly lower than the amounts recorded on the consolidated statements of financial condition, which represent fair value or contractual value before consideration of collateral received.
3. EMEA (Europe, Middle East and Africa).

## Operational Risk

### Overview

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems or from external events. Our exposure to operational risk arises from routine processing errors as well as extraordinary incidents, such as major systems failures. Potential types of loss events related to internal and external operational risk include:

- clients, products and business practices;
- execution, delivery and process management;
- business disruption and system failures;
- employment practices and workplace safety;
- damage to physical assets;

- internal fraud; and
- external fraud.

The firm maintains a comprehensive control framework designed to provide a well-controlled environment to minimize operational risks. The Firmwide Operational Risk Committee provides oversight of the ongoing development and implementation of our operational risk policies and framework. Our Operational Risk Management department (Operational Risk Management) is a risk management function independent of our revenue-producing units and is responsible for developing and implementing policies, methodologies and a formalized framework for operational risk management with the goal of minimizing our exposure to operational risk.

### Operational Risk Management

Managing operational risk requires timely and accurate information as well as a strong control culture. We seek to manage our operational risk through:

- the training, supervision and development of our people;
- the active participation of senior management in identifying and mitigating key operational risks across the firm;
- independent control and support functions that monitor operational risk on a daily basis and have instituted extensive policies and procedures and implemented controls designed to prevent the occurrence of operational risk events;
- proactive communication between our revenue-producing units and our independent control and support functions; and
- a network of systems throughout the firm to facilitate the collection of data used to analyze and assess our operational risk exposure.

We combine top-down and bottom-up approaches to manage and measure operational risk. From a top-down perspective, the firm's senior management assesses firmwide and business level operational risk profiles. From a bottom-up perspective, revenue-producing units and independent control and support functions are responsible for risk management on a day-to-day basis, including identifying, mitigating, and escalating operational risks to senior management.

Our operational risk framework is in part designed to comply with the operational risk measurement rules under Basel 2 and has evolved based on the changing needs of our businesses and regulatory guidance. Our framework includes the following practices:

- Risk identification and reporting;
- Risk measurement; and
- Risk monitoring.

Internal Audit performs a review of our operational risk framework, including our key controls, processes and applications, on an annual basis to ensure the effectiveness of our framework.

### Risk Identification and Reporting

The core of our operational risk management framework is risk identification and reporting. We have a comprehensive data collection process, including firmwide policies and procedures, for operational risk events.

We have established policies that require managers in our revenue-producing units and our independent control and support functions to escalate operational risk events. When operational risk events are identified, our policies require that the events be documented and analyzed to determine whether changes are required in the firm's systems and/or processes to further mitigate the risk of future events.

In addition, our firmwide systems capture internal operational risk event data, key metrics such as transaction volumes, and statistical information such as performance trends. We use an internally-developed operational risk management application to aggregate and organize this information. Managers from both revenue-producing units and independent control and support functions analyze the information to evaluate operational risk exposures and identify businesses, activities or products with heightened levels of operational risk. We also provide operational risk reports to senior management, risk committees and the Board periodically.

### Risk Measurement

We measure the firm's operational risk exposure over a twelve-month time horizon using scenario analyses, together with qualitative assessments of the potential frequency and extent of potential operational risk losses, for each of the firm's businesses. Operational risk measurement incorporates qualitative and quantitative assessments of factors including:

- internal and external operational risk event data;
- assessments of the firm's internal controls;
- evaluations of the complexity of the firm's business activities;
- the degree of and potential for automation in the firm's processes;
- new product information;
- the legal and regulatory environment;
- changes in the markets for the firm's products and services, including the diversity and sophistication of the firm's customers and counterparties; and
- the liquidity of the capital markets and the reliability of the infrastructure that supports the capital markets.

The results from these scenario analyses are used to monitor changes in operational risk and to determine business lines that may have heightened exposure to operational risk. These analyses ultimately are used to determine the appropriate level of operational risk capital to hold.



### Risk Monitoring

We evaluate changes in the operational risk profile of the firm and its businesses, including changes in business mix or jurisdictions in which the firm operates, by monitoring these factors at a firmwide, entity and business level. The firm has both detective and preventive internal controls, which are designed to reduce the frequency and severity of operational risk losses and the probability of operational risk events. We monitor the results of assessments and independent internal audits of these internal controls.

### Recent Accounting Developments

See Note 3 to the consolidated financial statements for information about Recent Accounting Developments.

### Certain Risk Factors That May Affect Our Businesses

We face a variety of risks that are substantial and inherent in our businesses, including market, liquidity, credit, operational, legal, regulatory and reputational risks. For a discussion of how management seeks to manage some of these risks, see "Overview and Structure of Risk Management." A summary of the more important factors that could affect our businesses follows. For a further discussion of these and other important factors that could affect our businesses, financial condition, results of operations, cash flows and liquidity, see "Risk Factors" in Part I, Item 1A of our Annual Report on Form 10-K.

- Our businesses have been and may continue to be adversely affected by conditions in the global financial markets and economic conditions generally.
- Our businesses have been and may be adversely affected by declining asset values. This is particularly true for those businesses in which we have net "long" positions, receive fees based on the value of assets managed, or receive or post collateral.
- Our businesses have been and may be adversely affected by disruptions in the credit markets, including reduced access to credit and higher costs of obtaining credit.
- Our market-making activities have been and may be affected by changes in the levels of market volatility.
- Our investment banking, client execution and investment management businesses have been adversely affected and may continue to be adversely affected by market uncertainty or lack of confidence among investors and CEOs due to general declines in economic activity and other unfavorable economic, geopolitical or market conditions.
- Our investment management business may be affected by the poor investment performance of our investment products.
- We may incur losses as a result of ineffective risk management processes and strategies.
- Our liquidity, profitability and businesses may be adversely affected by an inability to access the debt capital markets or to sell assets or by a reduction in our credit ratings or by an increase in our credit spreads.
- Conflicts of interest are increasing and a failure to appropriately identify and address conflicts of interest could adversely affect our businesses.
- Group Inc. is a holding company and is dependent for liquidity on payments from its subsidiaries, many of which are subject to restrictions.
- Our businesses, profitability and liquidity may be adversely affected by deterioration in the credit quality of, or defaults by, third parties who owe us money, securities or other assets or whose securities or obligations we hold.
- Concentration of risk increases the potential for significant losses in our market-making, underwriting, investing and lending activities.
- The financial services industry is highly competitive.
- We face enhanced risks as new business initiatives lead us to transact with a broader array of clients and counterparties and expose us to new asset classes and new markets.
- Derivative transactions and delayed settlements may expose us to unexpected risk and potential losses.
- Our businesses may be adversely affected if we are unable to hire and retain qualified employees.
- Our businesses and those of our clients are subject to extensive and pervasive regulation around the world.
- We may be adversely affected by increased governmental and regulatory scrutiny or negative publicity.

- A failure in our operational systems or infrastructure, or those of third parties, could impair our liquidity, disrupt our businesses, result in the disclosure of confidential information, damage our reputation and cause losses.
- Substantial legal liability or significant regulatory action against us could have material adverse financial effects or cause us significant reputational harm, which in turn could seriously harm our business prospects.
- The growth of electronic trading and the introduction of new trading technology may adversely affect our business and may increase competition.
- Our commodities activities, particularly our power generation interests and our physical commodities activities, subject us to extensive regulation, potential catastrophic events and environmental, reputational and other risks that may expose us to significant liabilities and costs.
- In conducting our businesses around the world, we are subject to political, economic, legal, operational and other risks that are inherent in operating in many countries.
- We may incur losses as a result of unforeseen or catastrophic events, including the emergence of a pandemic, terrorist attacks or natural disasters.

## Management's Report on Internal Control over Financial Reporting

Management of The Goldman Sachs Group, Inc., together with its consolidated subsidiaries (the firm), is responsible for establishing and maintaining adequate internal control over financial reporting. The firm's internal control over financial reporting is a process designed under the supervision of the firm's principal executive and principal financial officers to provide reasonable assurance regarding the reliability of financial reporting and the preparation of the firm's financial statements for external reporting purposes in accordance with U.S. generally accepted accounting principles.

As of the end of the firm's 2010 fiscal year, management conducted an assessment of the firm's internal control over financial reporting based on the framework established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Based on this assessment, management has determined that the firm's internal control over financial reporting as of December 31, 2010 was effective.

Our internal control over financial reporting includes policies and procedures that pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect transactions and dispositions of assets; provide reasonable assurances that transactions are recorded as necessary to permit preparation of financial statements in accordance with U.S. generally accepted accounting principles, and that receipts and expenditures are being made only in accordance with authorizations of management and the directors of the firm; and provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the firm's assets that could have a material effect on our financial statements.

The firm's internal control over financial reporting as of December 31, 2010 has been audited by PricewaterhouseCoopers LLP, an independent registered public accounting firm, as stated in their report appearing on page 90, which expresses an unqualified opinion on the effectiveness of the firm's internal control over financial reporting as of December 31, 2010.

## Report of Independent Registered Public Accounting Firm

To the Board of Directors and the Shareholders of  
The Goldman Sachs Group, Inc.:

In our opinion, the accompanying consolidated statements of financial condition and the related consolidated statements of earnings, changes in shareholders' equity, cash flows and comprehensive income present fairly, in all material respects, the financial position of The Goldman Sachs Group, Inc. and its subsidiaries (the Company) at December 31, 2010 and December 31, 2009, and the results of its operations and its cash flows for the fiscal years ended December 31, 2010, December 31, 2009 and November 28, 2008 and for the one-month period ended December 26, 2008 in conformity with accounting principles generally accepted in the United States of America. Also in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of December 31, 2010, based on criteria established in *Internal Control—Integrated Framework* issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting, included in Management's Report on Internal Control over Financial Reporting appearing on page 89. Our responsibility is to express opinions on these financial statements and on the Company's internal control over financial reporting based on our audits. We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting,

assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.



PricewaterhouseCoopers LLP  
New York, New York  
February 28, 2011

## Consolidated Statements of Earnings

<i>in millions, except per share amounts</i>	Year Ended		
	December 2010	December 2009	November 2008
<b>Revenues</b>			
Investment banking	\$ 4,810	\$ 4,984	\$ 5,447
Investment management	4,669	4,233	4,855
Commissions and fees	3,569	3,840	4,998
Market making	13,678	22,088	12,694
Other principal transactions	6,932	2,621	(10,048)
Total non-interest revenues	33,658	37,766	17,946
Interest income	12,309	13,907	35,633
Interest expense	6,806	6,500	31,357
Net interest income	5,503	7,407	4,276
Net revenues, including net interest income	39,161	45,173	22,222
<b>Operating expenses</b>			
Compensation and benefits	15,376	16,193	10,934
U.K. bank payroll tax	465	–	–
Brokerage, clearing, exchange and distribution fees	2,281	2,298	2,998
Market development	530	342	485
Communications and technology	758	709	759
Depreciation and amortization	1,889	1,734	1,262
Occupancy	1,086	950	960
Professional fees	927	678	779
Other expenses	2,957	2,440	1,709
Total non-compensation expenses	10,428	9,151	8,952
Total operating expenses	26,269	25,344	19,886
Pre-tax earnings	12,892	19,829	2,336
Provision for taxes	4,538	6,444	14
Net earnings	8,354	13,385	2,322
Preferred stock dividends	641	1,193	281
<b>Net earnings applicable to common shareholders</b>	<b>\$ 7,713</b>	<b>\$12,192</b>	<b>\$ 2,041</b>
<b>Earnings per common share</b>			
Basic	\$ 14.15	\$ 23.74	\$ 4.67
Diluted	13.18	22.13	4.47
<b>Average common shares outstanding</b>			
Basic	542.0	512.3	437.0
Diluted	585.3	550.9	456.2

See page 96 for consolidated financial statements for the one month ended December 2008.

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Statements of Financial Condition

	As of December	
	2010	2009
<i>in millions, except share and per share amounts</i>		
<b>Assets</b>		
Cash and cash equivalents	\$ 39,788	\$ 38,291
Cash and securities segregated for regulatory and other purposes (includes \$36,182 and \$18,853 at fair value as of December 2010 and December 2009, respectively)	53,731	36,663
Collateralized agreements:		
Securities purchased under agreements to resell and federal funds sold (includes \$188,355 and \$144,279 at fair value as of December 2010 and December 2009, respectively)	188,355	144,279
Securities borrowed (includes \$48,822 and \$66,329 at fair value as of December 2010 and December 2009, respectively)	166,306	189,939
Receivables from brokers, dealers and clearing organizations	10,437	12,597
Receivables from customers and counterparties (includes \$7,202 and \$1,925 at fair value as of December 2010 and December 2009, respectively)	67,703	55,303
Financial instruments owned, at fair value (includes \$51,010 and \$31,485 pledged as collateral as of December 2010 and December 2009, respectively)	356,953	342,402
Other assets	28,059	29,468
<b>Total assets</b>	<b>\$911,332</b>	<b>\$848,942</b>
<b>Liabilities and shareholders' equity</b>		
Deposits (includes \$1,975 and \$1,947 at fair value as of December 2010 and December 2009, respectively)	\$ 38,569	\$ 39,418
Collateralized financings:		
Securities sold under agreements to repurchase, at fair value	162,345	128,360
Securities loaned (includes \$1,514 and \$6,194 at fair value as of December 2010 and December 2009, respectively)	11,212	15,207
Other secured financings (includes \$31,794 and \$15,228 at fair value as of December 2010 and December 2009, respectively)	38,377	24,134
Payables to brokers, dealers and clearing organizations	3,234	5,242
Payables to customers and counterparties	187,270	180,392
Financial instruments sold, but not yet purchased, at fair value	140,717	129,019
Unsecured short-term borrowings, including the current portion of unsecured long-term borrowings (includes \$22,116 and \$18,403 at fair value as of December 2010 and December 2009, respectively)	47,842	37,516
Unsecured long-term borrowings (includes \$18,171 and \$21,392 at fair value as of December 2010 and December 2009, respectively)	174,399	185,085
Other liabilities and accrued expenses (includes \$2,972 and \$2,054 at fair value as of December 2010 and December 2009, respectively)	30,011	33,855
Total liabilities	833,976	778,228
<b>Commitments, contingencies and guarantees</b>		
<b>Shareholders' equity</b>		
Preferred stock, par value \$0.01 per share; aggregate liquidation preference of \$8,100 as of both December 2010 and December 2009	6,957	6,957
Common stock, par value \$0.01 per share; 4,000,000,000 shares authorized, 770,949,268 and 753,412,247 shares issued as of December 2010 and December 2009, respectively, and 507,530,772 and 515,113,890 shares outstanding as of December 2010 and December 2009, respectively	8	8
Restricted stock units and employee stock options	7,706	6,245
Nonvoting common stock, par value \$0.01 per share; 200,000,000 shares authorized, no shares issued and outstanding	—	—
Additional paid-in capital	42,103	39,770
Retained earnings	57,163	50,252
Accumulated other comprehensive loss	(286)	(362)
Stock held in treasury, at cost, par value \$0.01 per share; 263,418,498 and 238,298,357 shares as of December 2010 and December 2009, respectively	(36,295)	(32,156)
Total shareholders' equity	77,356	70,714
<b>Total liabilities and shareholders' equity</b>	<b>\$911,332</b>	<b>\$848,942</b>

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Statements of Changes in Shareholders' Equity

<i>in millions</i>	Year Ended		
	December 2010	December 2009 <sup>1</sup>	November 2008
<b>Preferred stock</b>			
Balance, beginning of year	\$ 6,957	\$ 16,483	\$ 3,100
Issued	–	–	13,367
Accretion	–	48	4
Repurchased	–	(9,574)	–
Balance, end of year	6,957	6,957	16,471
<b>Common stock</b>			
Balance, beginning of year	8	7	6
Issued	–	1	1
Balance, end of year	8	8	7
<b>Restricted stock units and employee stock options</b>			
Balance, beginning of year	6,245	9,463	9,302
Issuance and amortization of restricted stock units and employee stock options	4,137	2,064	2,254
Delivery of common stock underlying restricted stock units	(2,521)	(5,206)	(1,995)
Forfeiture of restricted stock units and employee stock options	(149)	(73)	(274)
Exercise of employee stock options	(6)	(3)	(3)
Balance, end of year	7,706	6,245	9,284
<b>Additional paid-in capital</b>			
Balance, beginning of year	39,770	31,070	22,027
Issuance of common stock	–	5,750	5,750
Issuance of common stock warrants	–	–	1,633
Repurchase of common stock warrants	–	(1,100)	–
Delivery of common stock underlying restricted stock units and proceeds from the exercise of employee stock options	3,067	5,708	2,331
Cancellation of restricted stock units in satisfaction of withholding tax requirements	(972)	(863)	(1,314)
Preferred and common stock issuance costs	–	–	(1)
Excess net tax benefit/(provision) related to share-based compensation	239	(793)	645
Cash settlement of share-based compensation	(1)	(2)	–
Balance, end of year	42,103	39,770	31,071
<b>Retained earnings</b>			
Balance, beginning of year	50,252	38,579	38,642
Cumulative effect from adoption of amended principles related to accounting for uncertainty in income taxes	–	–	(201)
Balance, beginning of year, after cumulative effect of adjustment	50,252	38,579	38,441
Net earnings	8,354	13,385	2,322
Dividends and dividend equivalents declared on common stock and restricted stock units	(802)	(588)	(642)
Dividends declared on preferred stock	(641)	(1,076)	(204)
Preferred stock accretion	–	(48)	(4)
Balance, end of year	57,163	50,252	39,913
<b>Accumulated other comprehensive income/(loss)</b>			
Balance, beginning of year	(362)	(372)	(118)
Currency translation adjustment, net of tax	(38)	(70)	(98)
Pension and postretirement liability adjustments, net of tax	88	(17)	69
Net unrealized gains/(losses) on available-for-sale securities, net of tax	26	97	(55)
Balance, end of year	(286)	(362)	(202)
<b>Stock held in treasury, at cost</b>			
Balance, beginning of year	(32,156)	(32,176)	(30,159)
Repurchased	(4,185)	(2) <sup>2</sup>	(2,037)
Reissued	46	22	21
Balance, end of year	(36,295)	(32,156)	(32,175)
<b>Total shareholders' equity</b>	<b>\$ 77,356</b>	<b>\$ 70,714</b>	<b>\$ 64,369</b>

1. In connection with becoming a bank holding company, the firm was required to change its fiscal year-end from November to December. The beginning of the year ended December 2009 is December 27, 2008.

2. Relates primarily to repurchases of common stock by a broker-dealer subsidiary to facilitate customer transactions in the ordinary course of business and shares withheld to satisfy withholding tax requirements.

The accompanying notes are an integral part of these consolidated financial statements.

## Consolidated Statements of Cash Flows

<i>in millions</i>	Year Ended		
	December 2010	December 2009	November 2008
<b>Cash flows from operating activities</b>			
Net earnings	\$ 8,354	\$ 13,385	\$ 2,322
Non-cash items included in net earnings			
Depreciation and amortization	1,904	1,943	1,625
Deferred income taxes	1,339	(431)	(1,763)
Share-based compensation	4,035	2,009	1,611
Changes in operating assets and liabilities			
Cash and securities segregated for regulatory and other purposes	(17,094)	76,531	12,995
Net receivables from brokers, dealers and clearing organizations	201	6,265	(6,587)
Net payables to customers and counterparties	(5,437)	(47,414)	(50)
Securities borrowed, net of securities loaned	19,638	7,033	85,054
Securities sold under agreements to repurchase, net of securities purchased under agreements to resell and federal funds sold	(10,092)	(146,807)	(130,999)
Financial instruments owned, at fair value	(9,231)	186,295	97,723
Financial instruments sold, but not yet purchased, at fair value	11,602	(57,010)	(39,051)
Other, net	(11,376)	7,076	(20,986)
Net cash provided by/(used for) operating activities	(6,157)	48,875	1,894
<b>Cash flows from investing activities</b>			
Purchase of property, leasehold improvements and equipment	(1,227)	(1,556)	(2,027)
Proceeds from sales of property, leasehold improvements and equipment	72	82	121
Business acquisitions, net of cash acquired	(804)	(221)	(2,613)
Proceeds from sales of investments	1,371	303	624
Purchase of available-for-sale securities	(1,885)	(2,722)	(3,851)
Proceeds from sales of available-for-sale securities	2,288	2,553	3,409
Net cash used for investing activities	(185)	(1,561)	(4,337)
<b>Cash flows from financing activities</b>			
Unsecured short-term borrowings, net	1,196	(9,790)	(19,295)
Other secured financings (short-term), net	12,689	(10,451)	(8,727)
Proceeds from issuance of other secured financings (long-term)	5,500	4,767	12,509
Repayment of other secured financings (long-term), including the current portion	(4,849)	(6,667)	(20,653)
Proceeds from issuance of unsecured long-term borrowings	20,231	25,363	37,758
Repayment of unsecured long-term borrowings, including the current portion	(22,607)	(29,018)	(25,579)
Preferred stock repurchased	—	(9,574)	—
Repurchase of common stock warrants	—	(1,100)	—
Derivative contracts with a financing element, net	1,222	2,168	781
Deposits, net	(849)	7,288	12,273
Common stock repurchased	(4,183)	(2)	(2,034)
Dividends and dividend equivalents paid on common stock, preferred stock and restricted stock units	(1,443)	(2,205)	(850)
Proceeds from issuance of common stock, including stock option exercises	581	6,260	6,105
Proceeds from issuance of preferred stock, net of issuance costs	—	—	13,366
Proceeds from issuance of common stock warrants	—	—	1,633
Excess tax benefit related to share-based compensation	352	135	614
Cash settlement of share-based compensation	(1)	(2)	—
Net cash provided by/(used for) financing activities	7,839	(22,828)	7,901
Net increase in cash and cash equivalents	1,497	24,486	5,458
Cash and cash equivalents, beginning of year	38,291	13,805	10,282
<b>Cash and cash equivalents, end of year</b>	<b>\$ 39,788</b>	<b>\$ 38,291</b>	<b>\$ 15,740</b>

### Supplemental Disclosures:

Cash payments for interest, net of capitalized interest, were \$6.74 billion, \$7.32 billion and \$32.37 billion for the years ended December 2010, December 2009 and November 2008, respectively.

Cash payments for income taxes, net of refunds, were \$4.48 billion, \$4.78 billion and \$3.47 billion for the years ended December 2010, December 2009 and November 2008, respectively.

### Non-cash activities:

The firm assumed \$90 million, \$16 million and \$790 million of debt in connection with business acquisitions for the years ended December 2010, December 2009 and November 2008, respectively. In addition, in the first quarter of 2010, the firm recorded an increase of approximately \$3 billion in both assets (primarily financial instruments owned, at fair value) and liabilities (primarily unsecured short-term borrowings and other liabilities) upon adoption of Accounting Standards Update (ASU) No. 2009-17, "Consolidations (Topic 810)—Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities."

See page 96 for consolidated financial statements for the one month ended December 2008.

The accompanying notes are an integral part of these consolidated financial statements.



## Consolidated Statements of Comprehensive Income

<i>in millions</i>	Year Ended		
	December 2010	December 2009	November 2008
Net earnings	\$8,354	\$13,385	\$2,322
Currency translation adjustment, net of tax	(38)	(70)	(98)
Pension and postretirement liability adjustments, net of tax	88	(17)	69
Net unrealized gains/(losses) on available-for-sale securities, net of tax	26	97	(55)
<b>Comprehensive income</b>	<b>\$8,430</b>	<b>\$13,395</b>	<b>\$2,238</b>

See page 96 for consolidated financial statements for the one month ended December 2008.

The accompanying notes are an integral part of these consolidated financial statements.

# Consolidated Financial Statements—One Month Ended December 2008

## Consolidated Statement of Earnings

<i>in millions, except per share amounts</i>	One Month Ended December 2008
<b>Revenues</b>	
Investment banking	\$ 138
Investment management	328
Commissions and fees	250
Market making	338
Other principal transactions	(1,556)
Total non-interest revenues	(502)
Interest income	1,687
Interest expense	1,002
Net interest income	685
Net revenues, including net interest income	183
<b>Operating expenses</b>	
Compensation and benefits	744
Brokerage, clearing, exchange and distribution fees	165
Market development	16
Communications and technology	62
Depreciation and amortization	111
Occupancy	82
Professional fees	58
Other expenses	203
Total non-compensation expenses	697
Total operating expenses	1,441
Pre-tax loss	(1,258)
Benefit for taxes	(478)
Net loss	(780)
Preferred stock dividends	248
Net loss applicable to common shareholders	\$(1,028)
<b>Loss per common share</b>	
Basic	\$ (2.15)
Diluted	(2.15)
Dividends declared per common share	\$ 0.47 <sup>1</sup>
<b>Average common shares outstanding</b>	
Basic	485.5
Diluted	485.5

1. Rounded to the nearest penny. Exact dividend amount was \$0.4666666 per common share and was reflective of a four-month period (December 2008 through March 2009), due to the change in the firm's fiscal year-end.

## Consolidated Statement of Comprehensive Loss

<i>in millions</i>	One Month Ended December 2008
Net loss	\$(780)
Currency translation adjustment, net of tax	(32)
Pension and postretirement liability adjustments, net of tax	(175)
Net unrealized gains on available-for-sale securities, net of tax	37
Comprehensive loss	\$(950)

## Consolidated Statement of Cash Flows

<i>in millions</i>	One Month Ended December 2008
<b>Cash flows from operating activities</b>	
Net loss	\$ (780)
Non-cash items included in net loss	
Depreciation and amortization	143
Share-based compensation	180
Changes in operating assets and liabilities	
Cash and securities segregated for regulatory and other purposes	(5,835)
Net receivables from brokers, dealers and clearing organizations	3,693
Net payables to customers and counterparties	(7,635)
Securities borrowed, net of securities loaned	(18,030)
Securities sold under agreements to repurchase, net of securities purchased under agreements to resell and federal funds sold	190,027
Financial instruments owned, at fair value	(192,883)
Financial instruments sold, but not yet purchased, at fair value	10,059
Other, net	7,156
Net cash used for operating activities	(13,905)
<b>Cash flows from investing activities</b>	
Purchase of property, leasehold improvements and equipment	(61)
Proceeds from sales of property, leasehold improvements and equipment	4
Business acquisitions, net of cash acquired	(59)
Proceeds from sales of investments	141
Purchase of available-for-sale securities	(95)
Proceeds from sales of available-for-sale securities	26
Net cash used for investing activities	(44)
<b>Cash flows from financing activities</b>	
Unsecured short-term borrowings, net	2,816
Other secured financings (short-term), net	(1,068)
Proceeds from issuance of other secured financings (long-term)	437
Repayment of other secured financings (long-term), including the current portion	(349)
Proceeds from issuance of unsecured long-term borrowings	9,310
Repayment of unsecured long-term borrowings, including the current portion	(3,686)
Derivative contracts with a financing element, net	66
Deposits, net	4,487
Common stock repurchased	(1)
Proceeds from issuance of common stock, including stock option exercises	2
Net cash provided by financing activities	12,014
Net decrease in cash and cash equivalents	(1,935)
Cash and cash equivalents, beginning of period	15,740
Cash and cash equivalents, end of period	\$ 13,805

### Supplemental Disclosures:

Cash payments for interest, net of capitalized interest, were \$459 million for the one month ended December 2008.

Cash payments for income taxes, net of refunds, were \$171 million for the one month ended December 2008.

The accompanying notes are an integral part of these consolidated financial statements.

# Notes to Consolidated Financial Statements

## Note 1

### Description of Business

The Goldman Sachs Group, Inc. (Group Inc.), a Delaware corporation, together with its consolidated subsidiaries (collectively, the firm), is a leading global investment banking, securities and investment management firm that provides a wide range of financial services to a substantial and diversified client base that includes corporations, financial institutions, governments and high-net-worth individuals. Founded in 1869, the firm is headquartered in New York and maintains offices in all major financial centers around the world.

In the fourth quarter of 2010, consistent with management's view of the firm's activities, the firm reorganized its three previous business segments into four new business segments: Investment Banking, Institutional Client Services, Investing & Lending and Investment Management. Prior periods are presented on a comparable basis.

### Investment Banking

The firm provides a broad range of investment banking services to a diverse group of corporations, financial institutions, investment funds and governments. Services include advisory assignments with respect to mergers and acquisitions, divestitures, corporate defense activities, risk management, restructurings and spin-offs, and debt and equity underwriting of public offerings and private placements, as well as derivative transactions directly related to these activities.

### Institutional Client Services

The firm facilitates client transactions and makes markets in fixed income, equity, currency and commodity products, primarily with institutional clients such as corporates, financial institutions, investment funds and governments. The firm also makes markets and clears client transactions on major stock, options and futures exchanges worldwide and provides financing, securities lending and prime brokerage services to institutional clients.

### Investing & Lending

The firm invests in and originates loans to provide financing to clients. These investments and loans are typically longer-term in nature. The firm makes investments, directly and indirectly through funds that the firm manages, in debt securities, loans, public and private equity securities, real estate, consolidated investment entities and power generation facilities.

### Investment Management

The firm provides investment management services and offers investment products (primarily through separately managed accounts and commingled vehicles, such as mutual funds and private investment funds) across all major asset classes to a diverse set of institutional and individual clients. The firm also offers wealth advisory services, including portfolio management and financial counseling, and brokerage and other transaction services to high-net-worth individuals and families.

## Note 2

### Basis of Presentation

These consolidated financial statements are prepared in accordance with accounting principles generally accepted in the United States (U.S. GAAP) and include the accounts of Group Inc. and all other entities in which the firm has a controlling financial interest. Intercompany transactions and balances have been eliminated.

In connection with becoming a bank holding company, the firm was required to change its fiscal year-end from November to December. This change in the firm's fiscal year-end resulted in a one-month transition period that began on November 29, 2008 and ended on December 26, 2008. In April 2009, the Board approved a change in the firm's fiscal year-end from the last Friday of December to December 31. Fiscal 2009 began on December 27, 2008 and ended on December 31, 2009.

All references to 2010, 2009 and 2008, unless specifically stated otherwise, refer to the firm's fiscal years ended, or the dates, as the context requires, December 31, 2010, December 31, 2009 and November 28, 2008, respectively. Any reference to a future year refers to a fiscal year ending on December 31 of that year. All references to December 2008, unless specifically stated otherwise, refer to the firm's fiscal one month ended, or the date, as the context requires, December 26, 2008. Certain reclassifications have been made to previously reported amounts to conform to the current presentation.

### Note 3

## Significant Accounting Policies

The firm's significant accounting policies include when and how to measure the fair value of assets and liabilities, accounting for goodwill and identifiable intangible assets, and when to consolidate an entity. See Notes 5 through 8 for policies on fair value measurements, Note 13 for policies on goodwill and identifiable intangible assets, and below and Note 11 for policies on consolidation accounting. All other significant accounting policies are either discussed below or included in the following footnotes:

Financial Instruments Owned, at Fair Value and Financial Instruments Sold, But Not Yet Purchased, at Fair Value	Note 4
Fair Value Measurements	Note 5
Cash Instruments	Note 6
Derivatives and Hedging Activities	Note 7
Fair Value Option	Note 8
Collateralized Agreements and Financings	Note 9
Securitization Activities	Note 10
Variable Interest Entities	Note 11
Other Assets	Note 12
Goodwill and Identifiable Intangible Assets	Note 13
Deposits	Note 14
Short-Term Borrowings	Note 15
Long-Term Borrowings	Note 16
Other Liabilities and Accrued Expenses	Note 17
Commitments, Contingencies and Guarantees	Note 18
Shareholders' Equity	Note 19
Regulation and Capital Adequacy	Note 20
Earnings Per Common Share	Note 21
Transactions with Affiliated Funds	Note 22
Interest Income and Interest Expense	Note 23
Employee Benefit Plans	Note 24
Employee Incentive Plans	Note 25
Income Taxes	Note 26
Business Segments	Note 27
Credit Concentrations	Note 28
Parent Company	Note 29
Legal Proceedings	Note 30

### Consolidation

The firm consolidates entities in which the firm has a controlling financial interest. The firm determines whether it has a controlling financial interest in an entity by first evaluating whether the entity is a voting interest entity or a variable interest entity.

**Voting Interest Entities.** Voting interest entities are entities in which (i) the total equity investment at risk is sufficient to enable the entity to finance its activities independently and (ii) the equity holders have the power to direct the activities of the entity that most significantly impact its economic performance, the obligation to absorb the losses of the entity and the right to receive the residual returns of the entity.

The usual condition for a controlling financial interest in a voting interest entity is ownership of a majority voting interest. If the firm has a majority voting interest in a voting interest entity, the entity is consolidated.

**Variable Interest Entities (VIE).** A VIE is an entity that lacks one or more of the characteristics of a voting interest entity. The firm has a controlling financial interest in a VIE when the firm has a variable interest or interests that provide it with (i) the power to direct the activities of the VIE that most significantly impact the VIE's economic performance and (ii) the obligation to absorb losses of the VIE or the right to receive benefits from the VIE that could potentially be significant to the VIE. See Note 11 for further information about VIEs.

**Equity-Method Investments.** When the firm does not have a controlling financial interest in an entity but can exert significant influence over the entity's operating and financial policies, the investment is accounted for either (i) under the equity method of accounting or (ii) at fair value by electing the fair value option available under U.S. GAAP. Significant influence generally exists when the firm owns 20% to 50% of the entity's common stock or in-substance common stock.

In general, the firm accounts for investments acquired subsequent to November 24, 2006, when the fair value option became available, at fair value. In certain cases, the firm applies the equity method of accounting to new investments that are strategic in nature or closely related to the firm's principal business activities, when the firm has a significant degree of involvement in the cash flows or operations of the investee or when cost-benefit considerations are less significant. See Note 12 for further information about equity-method investments.

**Investment Funds.** The firm has formed numerous investment funds with third-party investors. These funds are typically organized as limited partnerships or limited liability companies for which the firm acts as general partner or manager. Generally, the firm does not hold a majority of the economic interests in these funds. These funds are usually voting interest entities and generally are not consolidated because third-party investors typically have rights to terminate the funds or to remove the firm as general partner or manager. Investments in these funds are included in "Financial instruments owned, at fair value." See Notes 6, 18 and 22 for further information about investments in funds.

### Use of Estimates

Preparation of these consolidated financial statements requires management to make certain estimates and assumptions, the most important of which relate to fair value measurements, accounting for goodwill and identifiable intangible assets and the provision for losses that may arise from litigation, regulatory proceedings and tax audits. These estimates and assumptions are based on the best available information but actual results could be materially different.

### Revenue Recognition

**Financial Assets and Financial Liabilities at Fair Value.** Financial instruments owned, at fair value and Financial instruments sold, but not yet purchased, at fair value are recorded at fair value either under the fair value option or in accordance with other U.S. GAAP. In addition, the firm has elected to account for certain of its other financial assets and financial liabilities at fair value by electing the fair value option. The fair value of a financial instrument is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Financial assets are marked to bid prices and financial liabilities are marked to offer prices. Fair value measurements do not include transaction costs. Fair value gains or losses are generally included in “Market making” for positions in Institutional Client Services and “Other principal transactions” for positions in Investing & Lending. See Notes 5 through 8 for further information about fair value measurements.

**Investment Banking.** Fees from financial advisory assignments and underwriting revenues are recognized in earnings when the services related to the underlying transaction are completed under the terms of the assignment. Expenses associated with such transactions are deferred until the related revenue is recognized or the assignment is otherwise concluded. Expenses associated with financial advisory assignments are recorded as non-compensation expenses, net of client reimbursements. Underwriting revenues are presented net of related expenses.

**Investment Management.** The firm earns management fees and incentive fees for investment management services. Management fees are calculated as a percentage of net asset value, invested capital or commitments, and are recognized over the period that the related service is provided. Incentive fees are calculated as a percentage of a fund’s or separately managed account’s return, or excess return above a specified benchmark or other performance target. Incentive fees

are generally based on investment performance over a 12-month period or over the life of a fund. Fees that are based on performance over a 12-month period are subject to adjustment prior to the end of the measurement period. For fees that are based on investment performance over the life of the fund, future investment underperformance may require fees previously distributed to the firm to be returned to the fund. Incentive fees are recognized only when all material contingencies have been resolved. Management and incentive fee revenues are included in “Investment management” revenues.

**Commissions and Fees.** The firm earns “Commissions and fees” from executing and clearing client transactions on stock, options and futures markets. Commissions and fees are recognized on the day the trade is executed.

### Transfers of Assets

Transfers of assets are accounted for as sales when the firm has relinquished control over the assets transferred. For transfers of assets accounted for as sales, any related gains or losses are recognized in net revenues. Assets or liabilities that arise from the firm’s continuing involvement with transferred assets are measured at fair value. For transfers of assets that are not accounted for as sales, the assets remain in “Financial instruments owned, at fair value” and the transfer is accounted for as a collateralized financing, with the related interest expense recognized over the life of the transaction. See Note 9 for further information about transfers of assets accounted for as collateralized financings and Note 10 for further information about transfers of assets accounted for as sales.

### Receivables from Customers and Counterparties

Receivables from customers and counterparties generally consist of collateralized receivables, primarily customer margin loans, related to client transactions. Certain of the firm’s receivables from customers and counterparties are accounted for at fair value under the fair value option, with changes in fair value generally included in “Market making” revenues. See Note 8 for further information about the fair values of these receivables. Receivables from customers and counterparties not accounted for at fair value are accounted for at amortized cost net of estimated uncollectible amounts, which generally approximates fair value. Interest on receivables from customers and counterparties is recognized over the life of the transaction and included in “Interest income.”

### Insurance Activities

Certain of the firm's insurance and reinsurance contracts are accounted for at fair value under the fair value option, with changes in fair value included in "Market making" revenues. See Note 8 for further information about the fair values of these insurance and reinsurance contracts.

Revenues from variable annuity and life insurance and reinsurance contracts not accounted for at fair value generally consist of fees assessed on contract holder account balances for mortality charges, policy administration fees and surrender charges. These revenues are recognized in earnings over the period that services are provided and are included in "Market making" revenues. Interest credited to variable annuity and life insurance and reinsurance contract account balances and changes in reserves are recognized in "Other expenses."

Premiums earned for underwriting property catastrophe reinsurance are recognized in earnings over the coverage period, net of premiums ceded for the cost of reinsurance, and are included in "Market making" revenues. Expenses for liabilities related to property catastrophe reinsurance claims, including estimates of losses that have been incurred but not reported, are included in "Other expenses."

### Foreign Currency Translation

Assets and liabilities denominated in non-U.S. currencies are translated at rates of exchange prevailing on the date of the consolidated statements of financial condition and revenues and expenses are translated at average rates of exchange for the period. Foreign currency remeasurement gains or losses on transactions in nonfunctional currencies are recognized in earnings. Gains or losses on translation of the financial statements of a non-U.S. operation, when the functional currency is other than the U.S. dollar, are included, net of hedges and taxes, in the consolidated statements of comprehensive income.

### Cash and Cash Equivalents

The firm defines cash equivalents as highly liquid overnight deposits held in the ordinary course of business. As of December 2010 and December 2009, "Cash and cash equivalents" included \$5.75 billion and \$4.45 billion, respectively, of cash and due from banks and \$34.04 billion and \$33.84 billion, respectively, of interest-bearing deposits with banks.

### Recent Accounting Developments

**Transfers of Financial Assets and Interests in Variable Interest Entities (Accounting Standards Codification (ASC) 860 and 810).** In June 2009, the FASB issued amended accounting principles that changed the accounting for securitizations and VIEs. These principles were codified as ASU No. 2009-16, "Transfers and Servicing (Topic 860)—Accounting for Transfers of Financial Assets" and ASU No. 2009-17, "Consolidations (Topic 810)—Improvements to Financial Reporting by Enterprises Involved with Variable Interest Entities" in December 2009.

ASU No. 2009-16 eliminates the concept of a qualifying special-purpose entity (QSPE), changes the requirements for derecognizing financial assets and requires additional disclosures about transfers of financial assets, including securitization transactions and continuing involvement with transferred financial assets. ASU No. 2009-17 changes the accounting and requires additional disclosures for VIEs. Under ASU No. 2009-17, the determination of whether to consolidate a VIE is based on the power to direct the activities of the VIE that most significantly impact the VIE's economic performance together with either the obligation to absorb losses or the right to receive benefits that could be significant to the VIE, as well as the VIE's purpose and design. ASU No. 2009-17 also requires entities previously classified as QSPEs to be evaluated for consolidation and disclosure as VIEs.

ASU Nos. 2009-16 and 2009-17 were effective for fiscal years beginning after November 15, 2009. In February 2010, the FASB issued ASU No. 2010-10, "Consolidations (Topic 810)—Amendments For Certain Investment Funds," which defers the requirements of ASU No. 2009-17 for certain interests in investment funds and certain similar entities.

The firm adopted these amendments as of January 1, 2010 and reassessed whether it was the primary beneficiary of any VIEs in which it had variable interests (including VIEs that were formerly QSPEs) as of that date. Adoption resulted in an increase to the firm's total assets of approximately \$3 billion as of March 31, 2010, principally in "Financial instruments owned, at fair value." In addition, "Other assets" increased by \$545 million as of March 31, 2010, with a corresponding decrease in "Financial instruments owned, at fair value," as a result of the consolidation of an entity which holds intangible assets. See Note 13 for further information about intangible assets.

Upon adoption, the firm elected the fair value option for all eligible assets and liabilities of newly consolidated VIEs, except for (i) those VIEs where the financial assets and financial liabilities are accounted for either at fair value or in a manner that approximates fair value under other U.S. GAAP, and (ii) those VIEs where the election would have caused volatility in earnings as a result of using different measurement attributes for financial instruments and nonfinancial assets. Adoption did not have a material impact on the firm's results of operations or cash flows.

#### Note 4

### Financial Instruments Owned, at Fair Value and Financial Instruments Sold, But Not Yet Purchased, at Fair Value

Financial instruments owned, at fair value and financial instruments sold, but not yet purchased, at fair value are accounted for at fair value either under the fair value option or in accordance with other U.S. GAAP. See Note 8 for further information about the fair value option. The table below presents the firm's financial instruments owned, at fair value, including

#### Improving Disclosures about Fair Value Measurements

(ASC 820). In January 2010, the FASB issued ASU No. 2010-06, "Fair Value Measurements and Disclosures (Topic 820)—Improving Disclosures about Fair Value Measurements." ASU No. 2010-06 provides amended disclosure requirements related to fair value measurements. Certain of these disclosure requirements were effective for the firm beginning in the first quarter of 2010, while others are effective for financial statements issued for reporting periods beginning after December 15, 2010. Since these amended principles require only additional disclosures concerning fair value measurements, adoption did not and will not affect the firm's financial condition, results of operations or cash flows.

those pledged as collateral, and financial instruments sold, but not yet purchased, at fair value. Financial instruments owned, at fair value included \$3.67 billion and \$3.86 billion as of December 2010 and December 2009, respectively, of securities accounted for as available-for-sale, substantially all of which are held in the firm's insurance subsidiaries.

	As of December 2010		As of December 2009	
	Financial Instruments Owned	Financial Instruments Sold, But Not Yet Purchased	Financial Instruments Owned	Financial Instruments Sold, But Not Yet Purchased
<i>in millions</i>				
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 11,262 <sup>2</sup>	\$ —	\$ 9,111 <sup>2</sup>	\$ —
U.S. government and federal agency obligations	84,928	23,264	78,336	20,982
Non-U.S. government obligations	40,675	29,009	38,858	23,843
Mortgage and other asset-backed loans and securities:				
Loans and securities backed by commercial real estate	6,200	5	6,203	29
Loans and securities backed by residential real estate	9,404	6	6,704	74
Loan portfolios	1,438 <sup>3</sup>	—	1,370 <sup>3</sup>	—
Bank loans and bridge loans	18,039	1,487 <sup>4</sup>	19,345	1,541 <sup>4</sup>
Corporate debt securities	24,719	7,219	26,368	6,229
State and municipal obligations	2,792	—	2,759	36
Other debt obligations	3,232	—	2,914	—
Equities and convertible debentures	67,833	24,988	71,474	20,253
Commodities	13,138	9	3,707	23
Derivatives <sup>1</sup>	73,293	54,730	75,253	56,009
<b>Total</b>	<b>\$356,953</b>	<b>\$140,717</b>	<b>\$342,402</b>	<b>\$129,019</b>

1. Net of cash collateral received or posted under credit support agreements and reported on a net-by-counterparty basis when a legal right of setoff exists under an enforceable netting agreement.

2. Includes \$4.06 billion and \$4.31 billion as of December 2010 and December 2009, respectively, of money market instruments held by William Street Funding Corporation (Funding Corp.) to support the William Street credit extension program. See Note 18 for further information about the William Street credit extension program.

3. Consists of acquired portfolios of distressed loans, primarily backed by commercial and residential real estate.

4. Includes the fair value of unfunded commitments to extend credit. The fair value of partially funded commitments is primarily included in "Financial instruments owned, at fair value."

### Gains and Losses from Market Making and Other Principal Transactions

The table below presents, by major product type, the firm's "Market making" and "Other principal transactions" revenues. These gains/(losses) are primarily related to the firm's financial instruments owned, at fair value and financial instruments sold, but not yet purchased, at fair value, including both derivative and nonderivative financial instruments. These gains/(losses) exclude related interest income and interest expense. See Note 23 for further information about interest income and interest expense.

The gains/(losses) in the table are not representative of the manner in which the firm manages its business activities because many of the firm's market making, client facilitation, and investing and lending strategies utilize financial instruments across various product types. Accordingly, gains or losses in one product type frequently offset gains or losses in other product types.

For example, most of the firm's longer-term derivatives are sensitive to changes in interest rates and may be economically hedged with interest rate swaps. Similarly, a significant portion of the firm's cash instruments and derivatives has exposure to foreign currencies and may be economically hedged with foreign currency contracts.

<i>in millions</i>	Year Ended December		One Month Ended
	2010	2009	December 2008
Interest rates	<b>\$ (2,042)</b>	\$ 6,540	\$ 2,230
Credit	<b>8,679</b>	6,691	(1,558)
Currencies	<b>3,219</b>	(817)	(2,341)
Equities	<b>6,862</b>	6,128	(518)
Commodities	<b>1,567</b>	4,591	759
Other	<b>2,325</b>	1,576	210
<b>Total</b>	<b>\$20,610</b>	\$24,709	\$(1,218)

### Note 5

### Fair Value Measurements

The fair value of a financial instrument is the amount that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Financial assets are marked to bid prices and financial liabilities are marked to offer prices. Fair value measurements do not include transaction costs.

The best evidence of fair value is a quoted price in an active market. If listed prices or quotations are not available, fair value is determined by reference to prices for similar instruments, quoted prices or recent transactions in less active markets, or internally developed models that primarily use, as inputs, market-based or independently sourced parameters, including but not limited to interest rates, volatilities, equity or debt prices, foreign exchange rates, commodities prices and credit curves.

U.S. GAAP has a three-level fair value hierarchy for disclosure of fair value measurements. The fair value hierarchy prioritizes inputs to the valuation techniques used to measure fair value, giving the highest priority to level 1 inputs and the lowest priority to level 3 inputs. A financial instrument's level in the fair value hierarchy is based on the lowest level of any input that is significant to its fair value measurement.

The fair value hierarchy is as follows:

**Level 1.** Inputs are unadjusted quoted prices in active markets to which the firm had access at the measurement date for identical, unrestricted assets or liabilities.

**Level 2.** Inputs to valuation techniques are observable, either directly or indirectly.

**Level 3.** One or more inputs to valuation techniques are significant and unobservable.

See Notes 6 and 7 for further information about fair value measurements of cash instruments and derivatives, respectively.

The fair value of certain level 2 and level 3 financial assets and financial liabilities may include valuation adjustments for counterparty and the firm's credit quality, transfer restrictions, large and/or concentrated positions, illiquidity and bid/offer inputs. See Notes 6 and 7 for further information about valuation adjustments.

Level 3 financial assets are summarized below.

<i>in millions</i>	As of December	
	2010	2009
Total level 3 assets	<b>\$ 45,377</b>	\$ 46,475
Total assets	<b>\$911,332</b>	\$848,942
Total financial assets at fair value	<b>\$637,514</b>	\$573,788
Total level 3 assets as a percentage of Total assets	<b>5.0%</b>	5.5%
Total level 3 assets as a percentage of Total financial assets at fair value	<b>7.1%</b>	8.1%



### Financial Assets and Financial Liabilities by Level

The tables below present, by level within the fair value hierarchy, financial instruments owned, at fair value and financial instruments sold, but not yet purchased, at fair value, and other financial assets and financial liabilities accounted for at fair value under the fair value option. See Notes 6 and 7

for further information on the assets and liabilities included in cash instruments and derivatives, respectively, and their valuation methodologies and inputs. See Note 8 for the valuation methodologies and inputs for other financial assets and financial liabilities accounted for at fair value under the fair value option.

Financial Assets at Fair Value as of December 2010					
<i>in millions</i>	Level 1	Level 2	Level 3	Netting and Collateral	Total
Total cash instruments	\$117,800	\$133,653	\$32,207	\$ –	\$283,660
Total derivatives	93	172,513	12,772	(112,085) <sup>3</sup>	73,293
Financial instruments owned, at fair value	117,893	306,166	44,979	(112,085)	356,953
Securities segregated for regulatory and other purposes	19,794 <sup>1</sup>	16,388 <sup>2</sup>	–	–	36,182
Securities purchased under agreements to resell	–	188,255	100	–	188,355
Securities borrowed	–	48,822	–	–	48,822
Receivables from customers and counterparties	–	6,904	298	–	7,202
<b>Total</b>	<b>\$137,687</b>	<b>\$566,535</b>	<b>\$45,377</b>	<b>\$(112,085)</b>	<b>\$637,514</b>

Financial Liabilities at Fair Value as of December 2010					
<i>in millions</i>	Level 1	Level 2	Level 3	Netting and Collateral	Total
Total cash instruments	\$75,668	\$ 9,873	\$ 446	\$ –	\$ 85,987
Total derivatives	45	66,963	5,210	(17,488) <sup>3</sup>	54,730
Financial instruments sold, but not yet purchased, at fair value	75,713	76,836	5,656	(17,488)	140,717
Deposits	–	1,975	–	–	1,975
Securities sold under agreements to repurchase	–	160,285	2,060	–	162,345
Securities loaned	–	1,514	–	–	1,514
Other secured financings	–	23,445	8,349	–	31,794
Unsecured short-term borrowings	–	18,640	3,476	–	22,116
Unsecured long-term borrowings	–	16,067	2,104	–	18,171
Other liabilities and accrued expenses	–	563	2,409	–	2,972
<b>Total</b>	<b>\$75,713</b>	<b>\$299,325</b>	<b>\$24,054<sup>4</sup></b>	<b>\$(17,488)</b>	<b>\$381,604</b>

1. Principally consists of U.S. Department of the Treasury (U.S. Treasury) securities and money market instruments as well as insurance separate account assets measured at fair value.
2. Principally consists of securities borrowed and resale agreements. The underlying securities have been segregated to satisfy certain regulatory requirements.
3. Represents cash collateral and the impact of netting across levels of the fair value hierarchy. Netting among positions classified in the same level is included in that level.
4. Level 3 liabilities were 6.3% of total financial liabilities at fair value.

## Notes to Consolidated Financial Statements

Financial Assets at Fair Value as of December 2009					
<i>in millions</i>	Level 1	Level 2	Level 3	Netting and Collateral	Total
Total cash instruments	\$112,565	\$119,705	\$34,879	\$ –	\$267,149
Total derivatives	161	190,816	11,596	(127,320) <sup>3</sup>	75,253
Financial instruments owned, at fair value	112,726	310,521	46,475	(127,320)	342,402
Securities segregated for regulatory and other purposes	14,381 <sup>1</sup>	4,472 <sup>2</sup>	–	–	18,853
Securities purchased under agreements to resell	–	144,279	–	–	144,279
Securities borrowed	–	66,329	–	–	66,329
Receivables from customers and counterparties	–	1,925	–	–	1,925
<b>Total</b>	<b>\$127,107</b>	<b>\$527,526</b>	<b>\$46,475</b>	<b>\$(127,320)</b>	<b>\$573,788</b>

Financial Liabilities at Fair Value as of December 2009					
<i>in millions</i>	Level 1	Level 2	Level 3	Netting and Collateral	Total
Total cash instruments	\$63,383	\$ 9,055	\$ 572	\$ –	\$ 73,010
Total derivatives	126	66,943	6,400	(17,460) <sup>3</sup>	56,009
Financial instruments sold, but not yet purchased, at fair value	63,509	75,998	6,972	(17,460)	129,019
Deposits	–	1,947	–	–	1,947
Securities sold under agreements to repurchase	–	127,966	394	–	128,360
Securities loaned	–	6,194	–	–	6,194
Other secured financings	118	8,354	6,756	–	15,228
Unsecured short-term borrowings	–	16,093	2,310	–	18,403
Unsecured long-term borrowings	–	18,315	3,077	–	21,392
Other liabilities and accrued expenses	–	141	1,913	–	2,054
<b>Total</b>	<b>\$63,627</b>	<b>\$255,008</b>	<b>\$21,422<sup>4</sup></b>	<b>\$(17,460)</b>	<b>\$322,597</b>

1. Principally consists of U.S. Treasury securities and money market instruments as well as insurance separate account assets measured at fair value.

2. Principally consists of securities borrowed and resale agreements. The underlying securities have been segregated to satisfy certain regulatory requirements.

3. Represents cash collateral and the impact of netting across levels of the fair value hierarchy. Netting among positions classified in the same level is included in that level.

4. Level 3 liabilities were 6.6% of total financial liabilities at fair value.

### Level 3 Unrealized Gains/(Losses)

**Cash Instruments.** Level 3 cash instruments are frequently economically hedged with level 1 and level 2 cash instruments and/or level 1, level 2 and level 3 derivatives. Accordingly, gains or losses that are reported in level 3 can be partially offset by gains or losses attributable to level 1 or level 2 cash instruments and/or level 1, level 2 and level 3 derivatives.

**Derivatives.** Gains and losses on level 3 derivatives should be considered in the context of the following:

- A derivative with level 1 and/or level 2 inputs is classified in level 3 in its entirety if it has at least one significant level 3 input.
- If there is one significant level 3 input, the entire gain or loss from adjusting only observable inputs (i.e., level 1 and level 2 inputs) is classified as level 3.
- Gains or losses that have been reported in level 3 resulting from changes in level 1 or level 2 inputs are frequently offset by gains or losses attributable to level 1 or level 2 derivatives and/or level 1, level 2 and level 3 cash instruments.

The table below presents the unrealized gains/(losses) on level 3 financial assets and financial liabilities at fair value still held at the period-end. See Notes 6 and 7 for further information

about level 3 cash instruments and derivatives, respectively. See Note 8 for further information about other financial assets and financial liabilities at fair value under the fair value option.

<i>in millions</i>	Level 3 Unrealized Gains/(Losses)			
	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Cash instruments—assets	\$1,657	\$(4,781)	\$(11,485)	\$(3,116)
Cash instruments—liabilities	17	474	(871)	(78)
Net unrealized gains/(losses) on level 3 cash instruments	1,674	(4,307)	(12,356)	(3,194)
Derivatives—net	5,184	(1,018)	5,577	(210)
Receivables from customers and counterparties	(58)	—	—	—
Other secured financings	(25)	(812)	838	(1)
Unsecured short-term borrowings	(35)	(81)	737	(70)
Unsecured long-term borrowings	(41)	(291)	657	(127)
Other liabilities and accrued expenses	(54)	53	—	—
<b>Total</b>	<b>\$6,645</b>	<b>\$(6,456)</b>	<b>\$ (4,547)</b>	<b>\$(3,602)</b>

Gains and losses in the table above include:

#### Year Ended December 2010

- A net unrealized gain on cash instruments of \$1.67 billion primarily consisting of unrealized gains on private equity investments, bank loans and bridge loans and corporate debt securities, where prices were generally corroborated through sales and partial sales of similar assets in these asset classes during the period.
- A net unrealized gain on derivatives of \$5.18 billion primarily attributable to lower interest rates, which are level 2 inputs, underlying certain credit derivatives. These unrealized gains were substantially offset by unrealized losses on currency, interest rate and credit derivatives categorized in level 2, which economically hedge level 3 derivatives.

#### Year Ended December 2009

- A net unrealized loss on cash instruments of \$4.31 billion, primarily consisting of unrealized losses on private equity investments and real estate fund investments, and loans and securities backed by commercial real estate, reflecting weakness in the markets for these less liquid asset classes.
- A net unrealized loss on derivatives of \$1.02 billion, primarily attributable to tighter credit spreads on the underlying instruments and increases in underlying equity index prices. These losses were partially offset by increases in commodities prices. All of these inputs are level 2 observable inputs.

#### Year Ended November 2008

- A net unrealized loss on cash instruments of \$12.36 billion, primarily consisting of unrealized losses on loans and securities backed by commercial real estate, certain bank loans and bridge loans, private equity investments and real estate fund investments.
- A net unrealized gain on derivatives of \$5.58 billion, primarily attributable to changes in observable credit spreads (which are level 2 inputs) on the underlying instruments.

#### One Month Ended December 2008

- A net unrealized loss on cash instruments of \$3.19 billion, primarily consisting of unrealized losses on certain bank loans and bridge loans, private equity investments and real estate fund investments, and loans and securities backed by commercial real estate. Losses during December 2008 reflected the weakness in the global credit and equity markets.
- A net unrealized loss on derivatives of \$210 million, primarily attributable to changes in observable prices on the underlying instruments (which are level 2 inputs).

### Level 3 Rollforward

If a financial asset or financial liability was transferred to level 3 during a reporting period, its entire gain or loss for the period is included in level 3. Transfers between levels are recognized at the beginning of the reporting period in which they occur. Accordingly, the tables do not include gains or losses that were reported in level 3 in prior periods for financial instruments that were transferred out of level 3 prior to the end of the period.

See Notes 6 and 7 for further information about cash instruments and derivatives included in level 3, respectively. See Note 8 for other financial assets and financial liabilities at fair value under the fair value option.

The tables below present changes in fair value for all financial assets and financial liabilities categorized as level 3 as of the end of the period.

Level 3 Financial Assets at Fair Value for the Year Ended December 2010

<i>in millions</i>	Balance, beginning of year	Net realized gains/(losses)	Net unrealized gains/(losses) relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Total cash instruments—assets	\$34,879	\$1,467 <sup>1</sup>	\$1,657 <sup>1</sup>	\$(2,922)	\$(2,874)	\$32,207
Total derivatives—net	5,196	(144) <sup>2</sup>	5,184 <sup>2,3</sup>	(2,595)	(79)	7,562
Securities purchased under agreements to resell	—	3	—	97	—	100
Receivables from customers and counterparties	—	22	(58)	—	334	298

1. The aggregate amounts include approximately \$1.86 billion and \$1.26 billion reported in “Non-interest revenues” (“Market making” and “Other principal transactions”) and “Interest income,” respectively, in the consolidated statement of earnings for the year ended December 2010.

2. Substantially all is reported in “Non-interest revenues” (“Market making” and “Other principal transactions”) in the consolidated statement of earnings.

3. Principally resulted from changes in level 2 inputs.

Level 3 Financial Liabilities at Fair Value for the Year Ended December 2010

<i>in millions</i>	Balance, beginning of year	Net realized (gains)/losses	Net unrealized (gains)/losses relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Total cash instruments—liabilities	\$ 572	\$ 5	\$(17)	\$ (97)	\$ (17)	\$ 446
Securities sold under agreements to repurchase, at fair value	394	—	—	1,666	—	2,060
Other secured financings	6,756	(1)	25	1,605	(36)	8,349
Unsecured short-term borrowings	2,310	91	35	(300)	1,340	3,476
Unsecured long-term borrowings	3,077	23	41	216	(1,253)	2,104
Other liabilities and accrued expenses	1,913	10	54	(155)	587	2,409

Significant transfers in and out of level 3 during the year ended December 2010, which were principally due to the consolidation of certain VIEs upon adoption of ASU No. 2009-17 as of January 1, 2010, included:

- Unsecured short-term borrowings: net transfer into level 3 of \$1.34 billion, principally due to the consolidation of certain VIEs.
- Unsecured long-term borrowings: net transfer out of level 3 of \$1.25 billion, principally due to the consolidation of certain VIEs which caused the firm’s borrowings from these VIEs to become intercompany borrowings which were eliminated in consolidation. Substantially all of these borrowings were level 3.
- Other liabilities and accrued expenses: net transfer into level 3 of \$587 million, principally due to an increase in subordinated liabilities issued by certain consolidated VIEs.

## Notes to Consolidated Financial Statements

### Level 3 Financial Assets at Fair Value for the Year Ended December 2009

<i>in millions</i>	Balance, beginning of year	Net realized gains/ (losses)	Net unrealized gains/(losses) relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Total cash instruments—assets	\$49,652	\$1,736 <sup>1</sup>	\$(4,781) <sup>1</sup>	\$(8,627)	\$(3,101)	\$34,879
Total derivatives—net	3,315	759 <sup>2</sup>	(1,018) <sup>2,3</sup>	2,333	(193)	5,196

1. The aggregate amounts include approximately \$(4.69) billion and \$1.64 billion reported in “Non-interest revenues” (“Market making” and “Other principal transactions”) and “Interest income,” respectively, in the consolidated statements of earnings for the year ended December 2009.

2. Substantially all is reported in “Non-interest revenues” (“Market making” and “Other principal transactions”) in the consolidated statement of earnings.

3. Principally resulted from changes in level 2 inputs.

### Level 3 Financial Liabilities at Fair Value for the Year Ended December 2009

<i>in millions</i>	Balance, beginning of year	Net realized (gains)/ losses	Net unrealized (gains)/losses relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Total cash instruments—liabilities	\$1,727	\$(38)	\$(474)	\$ (463)	\$ (180)	\$ 572
Securities sold under agreements to repurchase, at fair value	—	—	—	394	—	394
Other secured financings	4,039	(19)	812	(804)	2,728	6,756
Unsecured short-term borrowings	4,712	126	81	1,419	(4,028)	2,310
Unsecured long-term borrowings	1,689	92	291	(726)	1,731	3,077
Other liabilities and accrued expenses	—	22	(53)	991	953	1,913

Significant transfers in and out of level 3 during the year ended December 2009 included:

- Other secured financings, Unsecured short-term borrowings and Unsecured long-term borrowings: net transfer in of \$2.73 billion, transfer out of \$4.03 billion and transfer in of \$1.73 billion, respectively, principally due to transfers from level 3 unsecured short-term borrowings to level 3

other secured financings and level 3 unsecured long-term borrowings related to changes in the terms of certain of these borrowings.

- Other liabilities and accrued expenses: net transfer into level 3 of \$953 million, principally due to transfers of certain insurance contracts from level 2 due to reduced transparency of mortality curve valuation inputs as a result of less observable trading activity.

Note 6**Cash Instruments**

Cash instruments include U.S. government and federal agency obligations, non-U.S. government obligations, bank loans and bridge loans, corporate debt securities, equities and convertible debentures, and other non-derivative financial instruments owned and financial instruments sold, but not yet purchased. See below for the types of cash instruments included in each level of the fair value hierarchy and the valuation techniques and significant inputs used to determine their fair values. See Note 5 for an overview of the firm's fair value measurement policies and the fair value hierarchy.

**Level 1 Cash Instruments**

Level 1 cash instruments include U.S. government obligations and most non-U.S. government obligations, actively traded listed equities and certain money market instruments. These instruments are valued using quoted prices for identical unrestricted instruments in active markets.

The firm defines active markets for equity instruments based on the average daily trading volume both in absolute terms and relative to the market capitalization for the instrument. The firm defines active markets for debt instruments based on both the average daily trading volume and the number of days with trading activity.

The fair value of a level 1 instrument is calculated as quantity held multiplied by quoted market price. U.S. GAAP prohibits valuation adjustments being applied to level 1 instruments even in situations where the firm holds a large position and a sale could impact the quoted price.

**Level 2 Cash Instruments**

Level 2 cash instruments include commercial paper, certificates of deposit, time deposits, most government agency obligations, most corporate debt securities, commodities, certain mortgage-backed loans and securities, certain bank loans and bridge loans, less liquid publicly listed equities, certain state and municipal obligations and certain money market instruments and lending commitments.

Valuations of level 2 cash instruments can be verified to quoted prices, recent trading activity for identical or similar instruments, broker or dealer quotations or alternative pricing sources with reasonable levels of price transparency. Consideration is given to the nature of the quotations (e.g., indicative or firm) and the relationship of recent market activity to the prices provided from alternative pricing sources.

Valuation adjustments are typically made to level 2 cash instruments (i) if the cash instrument is subject to transfer restrictions, and/or (ii) for other premiums and discounts that a market participant would require to arrive at fair value. Valuation adjustments are generally based on market evidence.

**Level 3 Cash Instruments**

Level 3 cash instruments have one or more significant valuation inputs that are not observable. Absent evidence to the contrary, level 3 cash instruments are initially valued at transaction price, which is considered to be the best initial estimate of fair value. Subsequently, the firm uses other methodologies to determine fair value, which vary based on the type of instrument. Valuation inputs and assumptions are changed when corroborated by substantive observable evidence, including values realized on sales of level 3 assets.

The table below presents the valuation techniques and the nature of significant inputs generally used to determine the fair values of each class of level 3 cash instrument.

## Notes to Consolidated Financial Statements

Level 3 Cash Instrument	Valuation Techniques and Significant Inputs
<p>Loans and securities backed by commercial real estate</p> <ul style="list-style-type: none"> <li>• Collateralized by a single commercial real estate property or a portfolio of properties</li> <li>• May include tranches of varying levels of subordination</li> </ul>	<p>Valuation techniques vary by instrument, but are generally based on discounted cash flow techniques.</p> <p>Significant inputs for these valuations include:</p> <ul style="list-style-type: none"> <li>• Transaction prices in both the underlying collateral and instruments with the same or similar underlying collateral</li> <li>• Current levels and changes in market indices such as the CMBX (an index that tracks the performance of commercial mortgage bonds)</li> <li>• Market yields implied by transactions of similar or related assets</li> <li>• Current performance of the underlying collateral</li> <li>• Capitalization rates and multiples</li> </ul>
<p>Loans and securities backed by residential real estate</p> <ul style="list-style-type: none"> <li>• Collateralized by portfolios of residential real estate</li> <li>• May include tranches of varying levels of subordination</li> </ul>	<p>Valuation techniques vary by instrument, but are generally based on relative value analyses, discounted cash flow techniques or a combination thereof.</p> <p>Significant inputs are determined based on relative value analyses, which incorporate comparisons to instruments with similar collateral and risk profiles, including relevant indices such as the ABX (an index that tracks the performance of subprime residential mortgage bonds). Significant inputs include:</p> <ul style="list-style-type: none"> <li>• Home price projections, residential property liquidation timelines and related costs</li> <li>• Underlying loan prepayment, default and cumulative loss expectations</li> <li>• Transaction prices in both the underlying collateral and instruments with the same or similar underlying collateral</li> <li>• Market yields implied by transactions of similar or related assets</li> </ul>
<p>Loan portfolios</p> <ul style="list-style-type: none"> <li>• Acquired portfolios of distressed loans</li> <li>• Primarily backed by commercial and residential real estate collateral</li> </ul>	<p>Valuations are based on discounted cash flow techniques.</p> <p>Significant inputs are determined based on relative value analyses which incorporate comparisons to recent auction data for other similar loan portfolios. Significant inputs include:</p> <ul style="list-style-type: none"> <li>• Amount and timing of expected future cash flows</li> <li>• Market yields implied by transactions of similar or related assets</li> </ul>
<p>Bank loans and bridge loans Corporate debt securities State and municipal obligations Other debt obligations</p>	<p>Valuation techniques vary by instrument, but are generally based on discounted cash flow techniques.</p> <p>Significant inputs are generally determined based on relative value analyses, which incorporate comparisons both to prices of credit default swaps that reference the same or similar underlying credit risk and to other debt instruments for the same issuer for which observable prices or broker quotations are available. Significant inputs include:</p> <ul style="list-style-type: none"> <li>• Amount and timing of expected future cash flows</li> <li>• Current levels and trends of market indices such as CDX, LCDX and MCDX (indices that track the performance of corporate credit, loans and municipal obligations, respectively)</li> <li>• Market yields implied by transactions of similar or related assets</li> <li>• Current performance and recovery assumptions and, where the firm uses credit default swaps to value the related cash instrument, the cost of borrowing the underlying reference obligation</li> </ul>
<p>Equities and convertible debentures</p> <ul style="list-style-type: none"> <li>• Private equity investments</li> </ul>	<p>Recent third-party investments or pending transactions are considered to be the best evidence for any change in fair value. When these are not available, the following valuation methodologies are used, as appropriate and available:</p> <ul style="list-style-type: none"> <li>• Transactions in similar instruments</li> <li>• Discounted cash flow techniques</li> <li>• Third-party appraisals</li> <li>• Industry multiples and public comparables</li> </ul> <p>Evidence includes recent or pending reorganizations (e.g., merger proposals, tender offers, debt restructurings) and significant changes in financial metrics, such as:</p> <ul style="list-style-type: none"> <li>• Current financial performance as compared to projected performance</li> <li>• Capitalization rates and multiples</li> <li>• Market yields implied by transactions of similar or related assets</li> </ul>

### Cash Instruments by Level

The tables below present, by level within the fair value hierarchy, cash instrument assets and liabilities, at fair value. Cash instrument assets and liabilities are included

in “Financial instruments owned, at fair value” and “Financial instruments sold, but not yet purchased, at fair value,” respectively.

<i>in millions</i>	Cash Instrument Assets at Fair Value as of December 2010			
	Level 1	Level 2	Level 3	Total
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 4,344	\$ 6,918	\$ –	\$ 11,262
U.S. government and federal agency obligations	36,184	48,744	–	84,928
Non-U.S. government obligations	35,504	5,171	–	40,675
Mortgage and other asset-backed loans and securities <sup>1</sup> :				
Loans and securities backed by commercial real estate	–	3,381	2,819	6,200
Loans and securities backed by residential real estate	–	7,031	2,373	9,404
Loan portfolios	–	153	1,285	1,438
Bank loans and bridge loans	–	8,134	9,905	18,039
Corporate debt securities <sup>2</sup>	108	21,874	2,737	24,719
State and municipal obligations	–	2,038	754	2,792
Other debt obligations	–	1,958	1,274	3,232
Equities and convertible debentures	41,660 <sup>3</sup>	15,113 <sup>4</sup>	11,060 <sup>5</sup>	67,833
Commodities	–	13,138	–	13,138
<b>Total</b>	<b>\$117,800</b>	<b>\$133,653</b>	<b>\$32,207</b>	<b>\$283,660</b>

<i>in millions</i>	Cash Instrument Liabilities at Fair Value as of December 2010			
	Level 1	Level 2	Level 3	Total
U.S. government and federal agency obligations	\$23,191	\$ 73	\$ –	\$23,264
Non-U.S. government obligations	28,168	841	–	29,009
Mortgage and other asset-backed loans and securities:				
Loans and securities backed by commercial real estate	–	5	–	5
Loans and securities backed by residential real estate	–	6	–	6
Bank loans and bridge loans	–	1,107	380	1,487
Corporate debt securities <sup>6</sup>	26	7,133	60	7,219
Equities and convertible debentures <sup>7</sup>	24,283	699	6	24,988
Commodities	–	9	–	9
<b>Total</b>	<b>\$75,668</b>	<b>\$9,873</b>	<b>\$446</b>	<b>\$85,987</b>

1. Includes \$212 million and \$565 million of collateralized debt obligations (CDOs) backed by real estate in level 2 and level 3, respectively.
2. Includes \$368 million and \$1.07 billion of CDOs and collateralized loan obligations (CLOs) backed by corporate obligations in level 2 and level 3, respectively.
3. Consists of publicly listed equity securities. Includes the firm's \$7.59 billion investment in the ordinary shares of Industrial and Commercial Bank of China Limited, which was transferred from level 2 upon expiration of transfer restrictions in April 2010.
4. Substantially all consists of restricted and less liquid publicly listed securities.
5. Includes \$10.03 billion of private equity investments, \$874 million of real estate investments and \$156 million of convertible debentures.
6. Includes \$35 million of CDOs and CLOs backed by corporate obligations in level 3.
7. Substantially all consists of publicly listed equity securities.



## Notes to Consolidated Financial Statements

<i>in millions</i>	Cash Instrument Assets at Fair Value as of December 2009			
	Level 1	Level 2	Level 3	Total
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 5,026	\$ 4,085	\$ –	\$ 9,111
U.S. government and federal agency obligations	36,391	41,945	–	78,336
Non-U.S. government obligations	33,881	4,977	–	38,858
Mortgage and other asset-backed loans and securities <sup>1</sup> :				
Loans and securities backed by commercial real estate	–	1,583	4,620	6,203
Loans and securities backed by residential real estate	–	4,824	1,880	6,704
Loan portfolios	–	6	1,364	1,370
Bank loans and bridge loans	–	9,785	9,560	19,345
Corporate debt securities <sup>2</sup>	164	23,969	2,235	26,368
State and municipal obligations	–	1,645	1,114	2,759
Other debt obligations	–	679	2,235	2,914
Equities and convertible debentures	37,103 <sup>3</sup>	22,500 <sup>4</sup>	11,871 <sup>5</sup>	71,474
Commodities	–	3,707	–	3,707
<b>Total</b>	<b>\$112,565</b>	<b>\$119,705</b>	<b>\$34,879</b>	<b>\$267,149</b>

<i>in millions</i>	Cash Instrument Liabilities at Fair Value as of December 2009			
	Level 1	Level 2	Level 3	Total
U.S. government and federal agency obligations	\$20,940	\$ 42	\$ –	\$20,982
Non-U.S. government obligations	23,306	537	–	23,843
Mortgage and other asset-backed loans and securities:				
Loans and securities backed by commercial real estate	–	29	–	29
Loans and securities backed by residential real estate	–	74	–	74
Bank loans and bridge loans	–	1,128	413	1,541
Corporate debt securities <sup>6</sup>	65	6,018	146	6,229
State and municipal obligations	–	36	–	36
Equities and convertible debentures <sup>3</sup>	19,072	1,168	13	20,253
Commodities	–	23	–	23
<b>Total</b>	<b>\$63,383</b>	<b>\$9,055</b>	<b>\$572</b>	<b>\$73,010</b>

1. Includes \$291 million and \$311 million of CDOs and CLOs backed by real estate in level 2 and level 3, respectively.

2. Includes \$338 million and \$741 million of CDOs and CLOs backed by corporate obligations in level 2 and level 3, respectively.

3. Substantially all consists of publicly listed equity securities.

4. Substantially all consists of less liquid publicly listed securities.

5. Includes \$10.56 billion of private equity investments, \$1.23 billion of real estate investments and \$79 million of convertible debentures.

6. Includes \$45 million of CDOs and CLOs backed by corporate obligations in level 3.

### Level 3 Rollforward

If a cash instrument was transferred to level 3 during a reporting period, its entire gain or loss for the period is included in level 3. Transfers between levels are reported at the beginning of the reporting period in which they occur.

Accordingly, the tables do not include gains or losses that were reported in level 3 in prior periods for cash instruments that were transferred out of level 3 prior to the end of the period.

The tables below present changes in fair value for all cash instrument assets and liabilities categorized as level 3 as of the end of the period.

Level 3 Cash Instrument Assets at Fair Value for the Year Ended December 2010

<i>in millions</i>	Balance, beginning of year	Net realized gains/(losses)	Net unrealized gains/(losses) relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Mortgage and other asset-backed loans and securities:						
Loans and securities backed by commercial real estate	\$ 4,620	\$ 157	\$ 193	\$(1,307)	\$ (844)	\$ 2,819
Loans and securities backed by residential real estate	1,880	167	49	226	51	2,373
Loan portfolios	1,364	93	(97)	(91)	16	1,285
Bank loans and bridge loans	9,560	687	482	(735)	(89)	9,905
Corporate debt securities	2,235	239	348	488	(573)	2,737
State and municipal obligations	1,114	1	(25)	(393)	57	754
Other debt obligations	2,235	4	159	(263)	(861)	1,274
Equities and convertible debentures	11,871	119	548	(847)	(631)	11,060
<b>Total</b>	<b>\$34,879</b>	<b>\$1,467</b>	<b>\$1,657</b>	<b>\$(2,922)</b>	<b>\$(2,874)</b>	<b>\$32,207</b>

Level 3 Cash Instrument Liabilities at Fair Value for the Year Ended December 2010

<i>in millions</i>	Balance, beginning of year	Net realized (gains)/losses	Net unrealized (gains)/losses relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
<b>Total</b>	<b>\$ 572</b>	<b>\$ 5</b>	<b>\$ (17)</b>	<b>\$ (97)</b>	<b>\$ (17)</b>	<b>\$ 446</b>

Significant transfers in and out of level 3 during the year ended December 2010 included:

- Loans and securities backed by commercial real estate: net transfer out of level 3 of \$844 million, principally due to transfers to level 2 of certain loans due to improved transparency of market prices as a result of partial sales.
- Corporate debt securities: net transfer out of level 3 of \$573 million, principally due to a reduction in financial instruments as a result of the consolidation of a VIE which holds intangible assets.
- Other debt obligations: net transfer out of level 3 of \$861 million, principally due to a reduction in financial instruments as a result of the consolidation of a VIE. The VIE holds real estate assets which are included in "Other assets."
- Equities and convertible debentures: net transfer out of level 3 of \$631 million, principally due to transfers to level 2 of certain private equity investments due to improved transparency of market prices as a result of partial sales and initial public offerings.

## Notes to Consolidated Financial Statements

Level 3 Cash Instrument Assets at Fair Value for the Year Ended December 2009

<i>in millions</i>	Balance, beginning of year	Net realized gains/(losses)	Net unrealized gains/(losses) relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
Mortgage and other asset-backed loans and securities:						
Loans and securities backed by commercial real estate	\$ 9,170	\$ 166	\$(1,148)	\$(3,097)	\$ (471)	\$ 4,620
Loans and securities backed by residential real estate	1,927	101	58	(158)	(48)	1,880
Loan portfolios	4,266	167	(327)	(1,195)	(1,547)	1,364
Bank loans and bridge loans	11,169	747	(145)	(2,128)	(83)	9,560
Corporate debt securities	2,734	366	(68)	(624)	(173)	2,235
State and municipal obligations	1,356	(5)	13	(662)	412	1,114
Other debt obligations	3,903	173	(203)	(1,425)	(213)	2,235
Equities and convertible debentures	15,127	21	(2,961)	662	(978)	11,871
<b>Total</b>	<b>\$49,652</b>	<b>\$1,736</b>	<b>\$(4,781)</b>	<b>\$(8,627)</b>	<b>\$(3,101)</b>	<b>\$34,879</b>

Level 3 Cash Instrument Liabilities at Fair Value for the Year Ended December 2009

<i>in millions</i>	Balance, beginning of year	Net realized (gains)/losses	Net unrealized (gains)/losses relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Balance, end of year
<b>Total</b>	<b>\$ 1,727</b>	<b>\$ (38)</b>	<b>\$ (474)</b>	<b>\$ (463)</b>	<b>\$ (180)</b>	<b>\$ 572</b>

Significant transfers in and out of level 3 during the year ended December 2009 included:

- Loan portfolios: net transfer out of level 3 of \$1.55 billion, principally due to the deconsolidation of certain loan portfolios for which the firm did not bear economic exposure.
- Equities and convertible debentures: net transfer out of level 3 of \$978 million, principally due to transfers to level 2 of certain private equity investments due to improved transparency of market prices which are used to value these financial instruments.

### Investments in Funds That Calculate Net Asset Value Per Share

Cash instruments at fair value include investments in funds that are valued based on the net asset value per share (NAV) of the investment fund. The firm uses NAV as its measure of fair value for fund investments when (i) the fund investment

does not have a readily determinable fair value and (ii) the NAV of the investment fund is calculated in a manner consistent with the measurement principles of investment company accounting, including measurement of the underlying investments at fair value.

The firm's investments in funds that calculate NAV primarily consist of investments in firm-sponsored funds where the firm co-invests with third-party investors. The private equity, private debt and real estate funds are primarily closed-end funds in which the firm's investments are not eligible for redemption. Distributions will be received from these funds as the underlying assets are liquidated and it is estimated that substantially all of the underlying assets of existing funds will be liquidated over the next 10 years. The firm's investments in hedge funds are generally redeemable on a quarterly basis with 91 days notice, subject to a maximum redemption level of 25% of the firm's initial investments at any quarter-end.

The table below presents the fair value of the firm's investments in, and unfunded commitments to, funds that calculate NAV.

<i>in millions</i>	As of December 2010		As of December 2009	
	Fair Value of Investments	Unfunded Commitments	Fair Value of Investments	Unfunded Commitments
Private equity funds <sup>1</sup>	\$ 7,911	\$ 4,816	\$ 8,229	\$ 5,722
Private debt funds <sup>2</sup>	4,267	3,721	3,628	4,048
Hedge funds <sup>3</sup>	3,169	–	3,133	–
Real estate and other funds <sup>4</sup>	1,246	1,884	939	2,398
<b>Total</b>	<b>\$16,593</b>	<b>\$10,421</b>	<b>\$15,929</b>	<b>\$12,168</b>

1. These funds primarily invest in a broad range of industries worldwide in a variety of situations, including leveraged buyouts, recapitalizations and growth investments.
2. These funds generally invest in loans and other fixed income instruments and are focused on providing private high-yield capital for mid- to large-sized leveraged and management buyout transactions, recapitalizations, financings, refinancings, acquisitions and restructurings for private equity firms, private family companies and corporate issuers.
3. These funds are primarily multi-disciplinary hedge funds that employ a fundamental bottom-up investment approach across various asset classes and strategies including long/short equity, credit, convertibles, risk arbitrage/special situations and capital structure arbitrage.
4. These funds invest globally, primarily in real estate companies, loan portfolios, debt recapitalizations and direct property.

## Note 7

### Derivatives and Hedging Activities

#### Derivative Activities

Derivatives are instruments that derive their value from underlying asset prices, indices, reference rates and other inputs, or a combination of these factors. Derivatives may be privately negotiated contracts, which are usually referred to as over-the-counter (OTC) derivatives, or they may be listed and traded on an exchange (exchange-traded).

**Market-Making.** As a market maker, the firm enters into derivative transactions with clients and other market participants to provide liquidity and to facilitate the transfer and hedging of risk. In this capacity, the firm typically acts as principal and is consequently required to commit capital to provide execution. As a market maker, it is essential to maintain an inventory of financial instruments sufficient to meet expected client and market demands.

**Risk Management.** The firm also enters into derivatives to actively manage risk exposures that arise from market-making and investing and lending activities in derivative and cash instruments. In addition, the firm may enter into derivatives designated as hedges under U.S. GAAP. These derivatives are used to manage foreign currency exposure on the net investment in certain non-U.S. operations and to manage interest rate exposure in certain fixed-rate unsecured long-term and short-term borrowings, and certificates of deposit.

The firm enters into various types of derivatives, including:

- **Futures and Forwards.** Contracts that commit counterparties to purchase or sell financial instruments, commodities or currencies in the future.
- **Swaps.** Contracts that require counterparties to exchange cash flows such as currency or interest payment streams. The amounts exchanged are based on the specific terms of the contract with reference to specified rates, financial instruments, commodities, currencies or indices.
- **Options.** Contracts in which the option purchaser has the right but not the obligation to purchase from or sell to the option writer financial instruments, commodities or currencies within a defined time period for a specified price.

Derivatives are accounted for at fair value, net of cash collateral received or posted under credit support agreements. Derivatives are reported on a net-by-counterparty basis (i.e., the net payable or receivable for derivative assets and liabilities for a given counterparty) when a legal right of setoff exists under an enforceable netting agreement. Derivative assets and liabilities are included in “Financial instruments owned, at fair value” and “Financial instruments sold, but not yet purchased, at fair value,” respectively.

Substantially all gains and losses on derivatives not designated as hedges under U.S. GAAP, are included in “Market making” and “Other principal transactions.”

Notes to Consolidated Financial Statements

The table below presents the fair value of exchange-traded and OTC derivatives on a net-by-counterparty basis.

<i>in millions</i>	As of December 2010		As of December 2009	
	Derivative Assets	Derivative Liabilities	Derivative Assets	Derivative Liabilities
Exchange-traded	\$ 7,601	\$ 2,794	\$ 6,831	\$ 2,548
Over-the-counter	65,692	51,936	68,422	53,461
<b>Total</b>	<b>\$73,293</b>	<b>\$54,730</b>	<b>\$75,253</b>	<b>\$56,009</b>

The table below presents the fair value, and the number, of derivative contracts by major product type on a gross basis. Gross fair values in the table below exclude the effects of both

netting under enforceable netting agreements and netting of cash collateral received or posted under credit support agreements, and therefore are not representative of the firm's exposure.

<i>in millions, except number of contracts</i>	As of December 2010			As of December 2009		
	Derivative Assets	Derivative Liabilities	Number of Contracts	Derivative Assets	Derivative Liabilities	Number of Contracts
<b>Derivatives not accounted for as hedges</b>						
Interest rates	\$ 463,145	\$ 422,514	272,279	\$ 458,614	\$ 407,125	270,707
Credit	127,153	104,407	367,779	164,669	134,810	443,450
Currencies	87,959	70,273	222,706	77,223	62,413	171,760
Commodities	36,689	41,666	70,890	47,234	48,163	73,010
Equities	65,815	51,948	289,059	67,559	53,207	237,625
Subtotal	\$ 780,761	\$ 690,808	1,222,713	\$ 815,299	\$ 705,718	1,196,552
<b>Derivatives accounted for as hedges</b>						
Interest rates	\$ 23,396	\$ 33	997	\$ 19,563	\$ 1	806
Currencies	6	162	72	8	47	58
Subtotal	\$ 23,402	\$ 195	1,069	\$ 19,571	\$ 48	864
<b>Gross fair value of derivatives</b>	<b>\$ 804,163</b>	<b>\$ 691,003</b>	<b>1,223,782</b>	<b>\$ 834,870</b>	<b>\$ 705,766</b>	<b>1,197,416</b>
Counterparty netting <sup>1</sup>	(620,553)	(620,553)		(635,014)	(635,014)	
Cash collateral netting <sup>2</sup>	(110,317)	(15,720)		(124,603)	(14,743)	
<b>Fair value included in financial instruments owned</b>	<b>\$ 73,293</b>			<b>\$ 75,253</b>		
<b>Fair value included in financial instruments sold, but not yet purchased</b>		<b>\$ 54,730</b>			<b>\$ 56,009</b>	

1. Represents the netting of receivable balances with payable balances for the same counterparty under enforceable netting agreements.

2. Represents the netting of cash collateral received and posted on a counterparty basis under credit support agreements.

## Valuation Techniques for Derivatives

See Note 5 for an overview of the firm's fair value measurement policies and the fair value hierarchy.

### Level 1 Derivatives

Exchange-traded derivatives fall within level 1 if they are actively traded and are valued at their quoted market price.

### Level 2 Derivatives

Level 2 derivatives include exchange-traded derivatives that are not actively traded and OTC derivatives for which all significant valuation inputs are corroborated by market evidence.

Level 2 exchange-traded derivatives are valued using models that calibrate to market-clearing levels of OTC derivatives. Inputs to the valuations of level 2 OTC derivatives can be verified to market-clearing transactions, broker or dealer quotations or other alternative pricing sources with reasonable levels of price transparency. Consideration is given to the nature of the quotations (e.g., indicative or firm) and the relationship of recent market activity to the prices provided from alternative pricing sources.

Where models are used, the selection of a particular model to value an OTC derivative depends on the contractual terms of and specific risks inherent in the instrument, as well as the availability of pricing information in the market. Valuation models require a variety of inputs, including contractual terms, market prices, yield curves, credit curves, measures of volatility, prepayment rates, loss severity rates and correlations of such inputs. For OTC derivatives that trade in liquid markets, model selection does not involve significant management judgment because outputs of models can be calibrated to market-clearing levels.

Price transparency of OTC derivatives can generally be characterized by product type.

**Interest Rate.** In general, the prices and other inputs used to value interest rate derivatives are transparent, even for long-dated contracts. Interest rate swaps and options denominated in the currencies of leading industrialized nations are characterized by high trading volumes and tight bid/offer spreads. Interest rate derivatives that reference indices, such as an inflation index, or the shape of the yield curve (e.g., 10-year swap rate vs. 2-year swap rate), are more complex and are therefore less transparent, but the prices and other inputs are generally observable.

**Credit.** Price transparency for credit default swaps, including both single names and baskets of credits, varies by market

and underlying reference entity or obligation. Credit default swaps that reference indices, large corporates and major sovereigns generally exhibit the most price transparency. For credit default swaps with other underliers, price transparency varies based on credit rating, the cost of borrowing the underlying reference obligations, and the availability of the underlying reference obligations for delivery upon the default of the issuer. Credit default swaps that reference loans, asset-backed securities and emerging market debt instruments tend to be less transparent than those that reference corporate bonds. In addition, more complex credit derivatives, such as those sensitive to the correlation between two or more underlying reference obligations, generally have less price transparency.

**Currency.** Prices for currency derivatives based on the exchange rates of leading industrialized nations, including those with longer tenors, are generally transparent. The primary difference between the transparency of developed and emerging market currency derivatives is that emerging markets tend to be observable for contracts with shorter tenors.

**Commodity.** Commodity derivatives include transactions referenced to energy (e.g., oil and natural gas), metals (e.g., precious and base) and soft commodities (e.g., agricultural). Price transparency varies based on the underlying commodity, delivery location, tenor and product quality (e.g., diesel fuel compared to unleaded gasoline). In general, price transparency for commodity derivatives is greater for contracts with shorter tenors and contracts that are more closely aligned with major and/or benchmark commodity indices.

**Equity.** Price transparency for equity derivatives varies by market and underlier. Options on indices and the common stock of corporates included in major equity indices exhibit the most price transparency. Exchange-traded and OTC equity derivatives generally have observable market prices, except for contracts with long tenors or reference prices that differ significantly from current market prices. More complex equity derivatives, such as those sensitive to the correlation between two or more individual stocks, generally have less price transparency.

Liquidity is essential to observability of all product types. If transaction volumes decline, previously transparent prices and other inputs may become unobservable. Conversely, even highly structured products may at times have trading volumes large enough to provide observability of prices and other inputs.

### Level 3 Derivatives

Level 3 OTC derivatives are valued using models which utilize observable level 1 and/or level 2 inputs, as well as unobservable level 3 inputs.

- For the majority of the firm's interest rate and currency derivatives classified within level 3, the significant unobservable inputs are correlations of certain currencies and interest rates (e.g., the correlation of Japanese yen foreign exchange rates to U.S. dollar interest rates).
- For credit derivatives classified within level 3, significant level 3 inputs include long-dated credit and funding spreads as well as certain correlation inputs required to value credit and mortgage derivatives (e.g., the likelihood of default of the underlying reference obligations relative to one another).
- For level 3 equity derivatives, significant level 3 inputs generally include equity volatility inputs for options that are very long-dated and/or have strike prices that differ significantly from current market prices. In addition, the valuation of certain structured trades requires the use of level 3 inputs for the correlation of the price performance for two or more individual stocks.
- For level 3 commodity derivatives, significant level 3 inputs include volatilities for options with strike prices that differ significantly from current market prices and prices for certain products for which the product quality is not aligned with benchmark indices.

Subsequent to the initial valuation of a level 3 OTC derivative, the firm updates the level 1 and level 2 inputs to reflect observable market changes and any resulting gains and losses

are recorded in level 3. Level 3 inputs are changed when corroborated by evidence such as similar market transactions, third-party pricing services and/or broker or dealer quotations or other empirical market data. In circumstances where the firm cannot verify the model value by reference to market transactions, it is possible that a different valuation model could produce a materially different estimate of fair value.

### Valuation Adjustments

Valuation adjustments are integral to determining the fair value of derivatives and are used to adjust the mid-market valuations, produced by derivative pricing models, to the appropriate exit price valuation. These adjustments incorporate bid/offer spreads, the cost of liquidity on large or illiquid positions and credit valuation adjustments (CVA) which account for the credit risk inherent in derivative portfolios. Market-based inputs are generally used when calibrating valuation adjustments to market-clearing levels.

In addition, for derivatives that include significant unobservable inputs, the firm makes model or exit price adjustments to account for the valuation uncertainty present in the transaction.

### Fair Value of Derivatives by Level

The tables below present the fair value of derivatives on a gross basis by level and major product type. Gross fair values in the tables below exclude the effects of both netting under enforceable netting agreements and netting of cash received or posted under credit support agreements both in and across levels of the fair value hierarchy, and therefore are not representative of the firm's exposure.

Derivative Assets at Fair Value as of December 2010

<i>in millions</i>	Level 1	Level 2	Level 3	Cross-Level Netting	Total
Interest rates	\$49	\$ 486,037	\$ 455	\$ –	\$ 486,541
Credit	–	115,519	11,634	–	127,153
Currencies	–	86,158	1,807	–	87,965
Commodities	–	34,511	2,178	–	36,689
Equities	44	64,267	1,504	–	65,815
Gross fair value of derivative assets	\$93	\$ 786,492	\$17,578	–	\$ 804,163
Counterparty netting <sup>1</sup>	–	(613,979)	(4,806)	(1,768) <sup>3</sup>	(620,553)
Subtotal	\$93	\$ 172,513	\$12,772	\$(1,768)	\$ 183,610
Cash collateral netting <sup>2</sup>					(110,317)
Fair value included in financial instruments owned					\$ 73,293

## Notes to Consolidated Financial Statements

Derivative Liabilities at Fair Value as of December 2010					
<i>in millions</i>	Level 1	Level 2	Level 3	Cross-Level Netting	Total
Interest rates	\$18	\$ 422,267	\$ 262	\$ –	\$ 422,547
Credit	–	99,813	4,594	–	104,407
Currencies	–	69,726	709	–	70,435
Commodities	–	39,709	1,957	–	41,666
Equities	27	49,427	2,494	–	51,948
Gross fair value of derivative liabilities	\$45	\$ 680,942	\$10,016	–	\$ 691,003
Counterparty netting <sup>1</sup>	–	(613,979)	(4,806)	(1,768) <sup>3</sup>	(620,553)
Subtotal	\$45	\$ 66,963	\$ 5,210	\$(1,768)	\$ 70,450
Cash collateral netting <sup>2</sup>					(15,720)
<b>Fair value included in financial instruments sold, but not yet purchased</b>					<b>\$ 54,730</b>

1. Represents the netting of receivable balances with payable balances for the same counterparty under enforceable netting agreements.
2. Represents the netting of cash collateral received and posted on a counterparty basis under credit support agreements.
3. Represents the netting of receivable balances with payable balances for the same counterparty across levels of the fair value hierarchy under enforceable netting agreements.

Derivative Assets at Fair Value as of December 2009					
<i>in millions</i>	Level 1	Level 2	Level 3	Cross-Level Netting	Total
Interest rates	\$ –	\$ 477,767	\$ 410	\$ –	\$ 478,177
Credit	–	151,503	13,166	–	164,669
Currencies	–	76,693	538	–	77,231
Commodities	–	45,229	2,005	–	47,234
Equities	161	65,687	1,711	–	67,559
Gross fair value of derivative assets	\$161	\$ 816,879	\$17,830	–	\$ 834,870
Counterparty netting <sup>1</sup>	–	(626,063)	(6,234)	(2,717) <sup>3</sup>	(635,014)
Subtotal	\$161	\$ 190,816	\$11,596	\$(2,717)	\$ 199,856
Cash collateral netting <sup>2</sup>					(124,603)
<b>Fair value included in financial instruments owned</b>					<b>\$ 75,253</b>

Derivative Liabilities at Fair Value as of December 2009					
<i>in millions</i>	Level 1	Level 2	Level 3	Cross-Level Netting	Total
Interest rates	\$ –	\$ 406,639	\$ 487	\$ –	\$ 407,126
Credit	–	128,026	6,784	–	134,810
Currencies	–	62,132	328	–	62,460
Commodities	–	46,062	2,101	–	48,163
Equities	126	50,147	2,934	–	53,207
Gross fair value of derivative liabilities	\$126	\$ 693,006	\$12,634	–	\$ 705,766
Counterparty netting <sup>1</sup>	–	(626,063)	(6,234)	(2,717) <sup>3</sup>	(635,014)
Subtotal	\$126	\$ 66,943	\$ 6,400	\$(2,717)	\$ 70,752
Cash collateral netting <sup>2</sup>					(14,743)
<b>Fair value included in financial instruments sold, but not yet purchased</b>					<b>\$ 56,009</b>

1. Represents the netting of receivable balances with payable balances for the same counterparty under enforceable netting agreements.
2. Represents the netting of cash collateral received and posted on a counterparty basis under credit support agreements.
3. Represents the netting of receivable balances with payable balances for the same counterparty across levels of the fair value hierarchy under enforceable netting agreements.



### Level 3 Rollforward

If a derivative was transferred to level 3 during a reporting period, its entire gain or loss for the period is included in level 3. Transfers between levels are reported at the beginning of the reporting period in which they occur. Accordingly, the table does not include gains or losses that were reported in

level 3 in prior periods for derivatives that were transferred out of level 3 prior to the end of the period.

The table below presents changes in fair value for all derivatives categorized as level 3 as of the end of the period.

Level 3 Derivative Assets and Liabilities at Fair Value

<i>in millions</i>	Asset/ (liability) balance, beginning of year	Net realized gains/(losses)	Net unrealized gains/(losses) relating to instruments still held at year end	Net purchases, issuances and settlements	Net transfers in and/or (out) of level 3	Asset/(liability) balance, end of year
<b>Year Ended December 2010</b>						
Interest rates—net	\$ (71)	\$ (79)	\$ 156	\$ (118)	\$ 306	\$ 194
Credit—net	6,366	8	4,393 <sup>1</sup>	(2,663)	(1,064)	7,040
Currencies—net	215	(83)	317	110	539	1,098
Commodities—net	(90)	48	312	33	(83)	220
Equities—net	(1,224)	(38)	6	43	223	(990)
<b>Total derivatives—net</b>	<b>\$ 5,196</b>	<b>\$(144)</b>	<b>\$ 5,184</b>	<b>\$(2,595)</b>	<b>\$ (79)</b>	<b>\$7,562</b>
<b>Year Ended December 2009</b>						
<b>Total derivatives—net</b>	<b>\$ 3,315</b>	<b>\$ 759</b>	<b>\$(1,018)</b>	<b>\$ 2,333</b>	<b>\$ (193)</b>	<b>\$5,196</b>

1. Primarily attributable to lower interest rates, which are level 2 inputs, underlying certain credit derivatives. These unrealized gains were substantially offset by unrealized losses on currency, interest rate and credit derivatives categorized in level 2, which economically hedge level 3 derivatives.

Significant transfers in and out of level 3 during the year ended December 2010 included:

- Interest rates—net and Currencies—net: net transfer into level 3 of \$306 million and \$539 million, respectively, principally due to reduced transparency of the correlation inputs used to value these financial instruments.
- Credit—net: net transfer out of level 3 of \$1.06 billion, principally due to improved transparency of correlation inputs used to value certain mortgage derivatives.

There were no significant transfers in and out of level 3 during the year ended December 2009.

### Impact of Credit Spreads on Derivatives

On an ongoing basis, the firm realizes gains or losses relating to changes in credit risk on derivatives through changes in credit mitigants or the sale or unwind of the contracts.

The net gain/(loss) attributable to the impact of changes in credit exposure and credit spreads on derivatives were \$68 million, \$572 million, \$(137) million, and \$(188) million for the years ended December 2010, December 2009, November 2008 and one month ended December 2008, respectively.

### Bifurcated Embedded Derivatives

The table below presents derivatives, primarily equity and interest rate products, that have been bifurcated from their related borrowings. These derivatives are recorded at fair value and included in “Unsecured short-term borrowings” and “Unsecured long-term borrowings.” See Note 8 for further information.

<i>in millions, except number of contracts</i>	As of December	
	2010	2009
Fair value of assets	\$383	\$478
Fair value of liabilities	267	382
<b>Net</b>	<b>\$116</b>	<b>\$ 96</b>
Number of contracts	338	297

## OTC Derivatives

The following tables present the fair values of OTC derivative assets and liabilities by tenor and by product type. In the following tables, tenor is based on expected duration for

mortgage-related credit derivatives and generally on remaining contractual maturity for other derivatives.

*in millions*

Assets Product Type	OTC Derivatives as of December 2010			
	0-12 Months	1-5 Years	5 Years or Greater	Total
Interest rates	\$ 7,137	\$34,384	\$60,750	\$102,271
Credit	2,777	16,145	13,525	32,447
Currencies	9,968	10,696	14,868	35,532
Commodities	5,664	5,996	248	11,908
Equities	4,795	10,942	7,037	22,774
Netting across product types <sup>1</sup>	(2,937)	(5,513)	(5,077)	(13,527)
Subtotal	\$27,404	\$72,650	\$91,351	\$191,405
Cross maturity netting <sup>2</sup>				(15,396)
Cash collateral netting <sup>3</sup>				(110,317)
<b>Total</b>				<b>\$ 65,692</b>

Liabilities Product Type	OTC Derivatives as of December 2010			
	0-12 Months	1-5 Years	5 Years or Greater	Total
Interest rates	\$ 4,470	\$14,072	\$19,760	\$ 38,302
Credit	1,024	4,862	3,816	9,702
Currencies	8,036	5,219	4,986	18,241
Commodities	7,279	7,838	2,528	17,645
Equities	3,962	4,977	3,750	12,689
Netting across product types <sup>1</sup>	(2,937)	(5,513)	(5,077)	(13,527)
Subtotal	\$21,834	\$31,455	\$29,763	\$ 83,052
Cross maturity netting <sup>2</sup>				(15,396)
Cash collateral netting <sup>3</sup>				(15,720)
<b>Total</b>				<b>\$ 51,936</b>

1. Represents the netting of receivable balances with payable balances for the same counterparty across product types within a tenor category under enforceable netting agreements. Receivable and payable balances with the same counterparty in the same product type and tenor category are netted within such product type and tenor category.

2. Represents the netting of receivable balances with payable balances for the same counterparty across tenor categories under enforceable netting agreements.

3. Represents the netting of cash collateral received and posted on a counterparty basis under credit support agreements.

## Notes to Consolidated Financial Statements

*in millions*

Assets Product Type	OTC Derivatives as of December 2009			
	0-12 Months	1-5 Years	5 Years or Greater	Total
Interest rates	\$14,266	\$37,146	\$58,404	\$ 109,816
Credit	5,743	20,465	17,419	43,627
Currencies	9,870	12,789	12,650	35,309
Commodities	6,201	7,546	555	14,302
Equities	6,742	8,818	7,115	22,675
Netting across product types <sup>1</sup>	(3,480)	(6,256)	(3,671)	(13,407)
Subtotal	\$39,342	\$80,508	\$92,472	\$ 212,322
Cross maturity netting <sup>2</sup>				(19,297)
Cash collateral netting <sup>3</sup>				(124,603)
<b>Total</b>				<b>\$ 68,422</b>

Liabilities Product Type	OTC Derivatives as of December 2009			
	0-12 Months	1-5 Years	5 Years or Greater	Total
Interest rates	\$ 7,042	\$12,831	\$19,014	\$ 38,887
Credit	2,487	7,168	4,113	13,768
Currencies	12,202	4,003	4,208	20,413
Commodities	6,922	7,161	1,996	16,079
Equities	4,213	3,746	3,802	11,761
Netting across product types <sup>1</sup>	(3,480)	(6,256)	(3,671)	(13,407)
Subtotal	\$29,386	\$28,653	\$29,462	\$ 87,501
Cross maturity netting <sup>2</sup>				(19,297)
Cash collateral netting <sup>3</sup>				(14,743)
<b>Total</b>				<b>\$ 53,461</b>

1. Represents the netting of receivable balances with payable balances for the same counterparty across product types within a tenor category under enforceable netting agreements. Receivable and payable balances with the same counterparty in the same product type and tenor category are netted within such product type and tenor category.
2. Represents the netting of receivable balances with payable balances for the same counterparty across tenor categories under enforceable netting agreements.
3. Represents the netting of cash collateral received and posted on a counterparty basis under credit support agreements.

### Derivatives with Credit-Related Contingent Features

Certain of the firm's derivatives have been transacted under bilateral agreements with counterparties who may require the firm to post collateral or terminate the transactions based on changes in the firm's credit ratings. The table below presents the aggregate fair value of net derivative liabilities under such agreements (excluding application of collateral posted to reduce these liabilities), the related aggregate fair value of

the assets posted as collateral, and the additional collateral or termination payments that could have been called at the reporting date by counterparties in the event of a one-notch and two-notch downgrade in the firm's credit ratings.

<i>in millions</i>	As of December	
	2010	2009
Net derivative liabilities under bilateral agreements	\$23,843	\$20,848
Collateral posted	16,640	14,475
Additional collateral or termination payments for a one-notch downgrade	1,353	1,117
Additional collateral or termination payments for a two-notch downgrade	2,781	2,364

## Credit Derivatives

The firm enters into a broad array of credit derivatives in locations around the world to facilitate client transactions and to manage the credit risk associated with market-making and investing and lending activities. Credit derivatives are actively managed based on the firm's net risk position.

Credit derivatives are individually negotiated contracts and can have various settlement and payment conventions. Credit events include failure to pay, bankruptcy, acceleration of indebtedness, restructuring, repudiation and dissolution of the reference entity.

**Credit Default Swaps.** Single-name credit default swaps protect the buyer against the loss of principal on one or more bonds, loans or mortgages (reference obligations) in the event the issuer (reference entity) of the reference obligations suffers a credit event. The buyer of protection pays an initial or periodic premium to the seller and receives protection for the period of the contract. If there is no credit event, as defined in the contract, the seller of protection makes no payments to the buyer of protection. However, if a credit event occurs, the seller of protection is required to make a payment, which is calculated in accordance with the terms of the contract, to the buyer of protection.

**Credit Indices, Baskets and Tranches.** Credit derivatives may reference a basket of single-name credit default swaps or a broad-based index. If a credit event occurs in one of the underlying reference obligations, the protection seller pays the protection buyer. The payment is typically a pro-rata portion of the transaction's total notional amount based on the underlying defaulted reference obligation. In certain transactions, the credit risk of a basket or index is separated into various portions (tranches) each having different levels of subordination. The most junior tranches cover initial defaults and once losses exceed the notional amount of these junior tranches, any excess loss is covered by the next most senior tranche in the capital structure.

**Total Return Swaps.** A total return swap transfers the risks relating to economic performance of a reference obligation from the protection buyer to the protection seller. Typically, the protection buyer receives from the protection seller a floating-rate of interest and protection against any reduction in fair value of the reference obligation, and in return the protection seller receives the cash flows associated with the reference obligation, plus any increase in the fair value of the reference obligation.

**Credit Options.** In a credit option, the option writer assumes the obligation to purchase or sell a reference obligation at a specified price or credit spread. The option purchaser buys the right but not the obligation to sell the reference obligation to, or purchase it from, the option writer. The payments on credit options depend either on a particular credit spread or the price of the reference obligation.

The firm economically hedges its exposure to written credit derivatives primarily by entering into offsetting purchased credit derivatives with identical underlyings. Substantially all of the firm's purchased credit derivative transactions are with financial institutions and are subject to stringent collateral thresholds. In addition, upon the occurrence of a specified trigger event, the firm may take possession of the reference obligations underlying a particular written credit derivative, and consequently may, upon liquidation of the reference obligations, recover amounts on the underlying reference obligations in the event of default.

As of December 2010, written and purchased credit derivatives had total gross notional amounts of \$2.05 trillion and \$2.19 trillion, respectively, for total net notional purchased protection of \$140.63 billion. As of December 2009, written and purchased credit derivatives had total gross notional amounts of \$2.54 trillion and \$2.71 trillion, respectively, for total net notional purchased protection of \$164.13 billion.

The table below presents certain information about credit derivatives. In the table below:

- Fair values exclude the effects of both netting under enforceable netting agreements and netting of cash received or posted under credit support agreements, and therefore are not representative of the firm's exposure;

- Tenor is based on expected duration for mortgage-related credit derivatives and on remaining contractual maturity for other credit derivatives; and
- The credit spread on the underlying, together with the tenor of the contract, are indicators of payment/performance risk. The firm is less likely to pay or otherwise be required to perform where the credit spread and the tenor are lower.

\$ in millions	Maximum Payout/Notional Amount of Written Credit Derivatives by Tenor				Maximum Payout/Notional Amount of Purchased Credit Derivatives		Fair Value of Written Credit Derivatives		
	0-12 Months	1-5 Years	5 Years or Greater	Total	Offsetting Purchased Credit Derivatives <sup>1</sup>	Other Purchased Credit Derivatives <sup>2</sup>	Asset	Liability	Net Asset/(Liability)
<b>As of December 2010</b>									
<b>Credit spread on underlying (basis points)</b>									
0-250	\$235,798	\$1,094,308	\$288,851	\$1,618,957	\$1,511,113	\$232,506	\$32,071	\$14,780	\$ 17,291
251-500	14,412	144,448	52,072	210,932	183,613	36,713	7,368	7,739	(371)
501-1,000	6,384	89,212	33,553	129,149	110,019	18,686	2,571	11,256	(8,685)
Greater than 1,000	11,721	63,982	12,022	87,725	70,945	23,795	483	33,670	(33,187)
<b>Total</b>	<b>\$268,315</b>	<b>\$1,391,950</b>	<b>\$386,498</b>	<b>\$2,046,763</b>	<b>\$1,875,690</b>	<b>\$311,700</b>	<b>\$42,493</b>	<b>\$67,445</b>	<b>\$(24,952)</b>

#### As of December 2009

Credit spread on underlying (basis points)

0-250	\$283,353	\$1,342,649	\$414,809	\$2,040,811	\$1,884,864	\$299,329	\$39,740	\$13,441	\$ 26,299
251-500	15,151	142,732	39,337	197,220	182,583	27,194	5,008	6,816	(1,808)
501-1,000	10,364	101,621	34,194	146,179	141,317	5,673	2,841	12,448	(9,607)
Greater than 1,000	20,262	107,768	31,208	159,238	117,914	48,699	1,524	60,279	(58,755)
<b>Total</b>	<b>\$329,130</b>	<b>\$1,694,770</b>	<b>\$519,548</b>	<b>\$2,543,448</b>	<b>\$2,326,678</b>	<b>\$380,895</b>	<b>\$49,113</b>	<b>\$92,984</b>	<b>\$(43,871)</b>

1. Offsetting purchased credit derivatives represent the notional amount of purchased credit derivatives to the extent they economically hedge written credit derivatives with identical underlyings.

2. Comprised of purchased protection in excess of the amount of written protection on identical underlyings and purchased protection on other underlyings on which the firm has not written protection.

#### Hedge Accounting

The firm applies hedge accounting for (i) certain interest rate swaps used to manage the interest rate exposure of certain fixed-rate unsecured long-term and short-term borrowings and certain fixed-rate certificates of deposit and (ii) certain foreign currency forward contracts and foreign currency-denominated debt used to manage foreign currency exposures on the firm's net investment in certain non-U.S. operations.

To qualify for hedge accounting, the derivative hedge must be highly effective at reducing the risk from the exposure being hedged. Additionally, the firm must formally document the hedging relationship at inception and test the hedging relationship at least on a quarterly basis to ensure the derivative hedge continues to be highly effective over the life of the hedging relationship.

### Interest Rate Hedges

The firm designates certain interest rate swaps as fair value hedges. These interest rate swaps hedge changes in fair value attributable to the relevant benchmark interest rate (e.g., London Interbank Offered Rate (LIBOR)), effectively converting a substantial portion of fixed-rate obligations into floating-rate obligations.

The firm applies the “long-haul method” in assessing the effectiveness of its fair value hedging relationships in achieving offsetting changes in the fair values of the hedging instrument and the risk being hedged (i.e., interest rate risk).

During the three months ended March 2010, the firm changed its method of prospectively and retrospectively assessing the effectiveness of all of its fair value hedging relationships from a dollar-offset method, which is a non-statistical method, to regression analysis, which is a statistical method.

An interest rate swap is considered highly effective in offsetting changes in fair value attributable to changes in the hedged risk when the regression analysis results in a coefficient of determination of 80% or greater and a slope between 80% and 125%.

The dollar-offset method compared the change in the fair value of the hedging instrument to the change in the fair value of the hedged item, excluding the effect of the passage of time. The prospective dollar-offset assessment used scenario analyses to test hedge effectiveness through simulations of numerous parallel and slope shifts of the relevant yield curve. Parallel shifts changed the interest rate of all maturities by identical amounts. Slope shifts changed the curvature of the yield curve. For both the prospective assessment, in response to each of the simulated yield curve shifts, and the retrospective assessment, a hedging relationship was considered effective if the fair value of the hedging instrument and the hedged item changed inversely within a range of 80% to 125%.

For qualifying fair value hedges, gains or losses on derivatives are included in “Interest expense.” The change in fair value of the hedged item attributable to the risk being hedged is reported as an adjustment to its carrying value and is subsequently amortized into interest expense over its remaining life. Gains or losses resulting from

hedge ineffectiveness are included in “Interest expense.” See Note 23 for further information about interest income and interest expense.

For the years ended December 2010 and December 2009 and one month ended December 2008, the gain/(loss) recognized on interest rate derivatives accounted for as hedges was \$1.62 billion, \$(10.07) billion and \$3.59 billion, respectively, and the related gain/(loss) recognized on the hedged borrowings and bank deposits was \$(3.45) billion, \$9.95 billion and \$(3.53) billion, respectively. The hedge ineffectiveness recognized on these derivatives for the year ended December 2010 was a loss of \$1.84 billion. This loss consisted primarily of the amortization of prepaid credit spreads, and was not material for the year ended December 2009 and one month ended December 2008. The gain/(loss) excluded from the assessment of hedge effectiveness was not material for the year ended December 2010 and one month ended December 2008 and was a loss of \$1.23 billion for the year ended December 2009.

### Net Investment Hedges

The firm seeks to reduce the impact of fluctuations in foreign exchange rates on its net investment in certain non-U.S. operations through the use of foreign currency forward contracts and foreign currency-denominated debt. For foreign currency forward contracts designated as hedges, the effectiveness of the hedge is assessed based on the overall changes in the fair value of the forward contracts (i.e., based on changes in forward rates). For foreign currency-denominated debt designated as a hedge, the effectiveness of the hedge is assessed based on changes in spot rates.

For qualifying net investment hedges, the gains or losses on the hedging instruments, to the extent effective, are included in the consolidated statements of comprehensive income.

The table below presents the gains/(losses) from net investment hedging. The gains/(losses) below are included in “Currency translation adjustment, net of tax” in the consolidated statements of comprehensive income/(loss).

<i>in millions</i>	Year Ended December		One Month Ended
	2010	2009	December 2008
Currency hedges	<b>\$(261)</b>	\$(495)	\$(212)
Foreign currency-denominated debt	<b>(498)</b>	106	(186)

The gain/(loss) related to ineffectiveness and the gain/(loss) reclassified to earnings from accumulated other comprehensive income was not material for the years ended December 2010 and December 2009 and one month ended December 2008.

As of December 2010 and December 2009, the firm had designated \$3.88 billion and \$3.38 billion, respectively, of foreign currency-denominated debt, included in “Unsecured long-term borrowings” and “Unsecured short-term borrowings,” as hedges of net investments in non-U.S. subsidiaries.

## Note 8

### Fair Value Option

#### Other Financial Assets and Financial Liabilities at Fair Value

In addition to all cash and derivative instruments included in “Financial instruments owned, at fair value” and “Financial instruments sold, but not yet purchased, at fair value,” the firm has elected to account for certain of its other financial assets and financial liabilities at fair value under the fair value option.

The primary reasons for electing the fair value option are to:

- reflect economic events in earnings on a timely basis;
- mitigate volatility in earnings from using different measurement attributes (e.g., transfers of financial instruments owned accounted for as financings are recorded at fair value whereas the related secured financing would be recorded on an accrual basis absent electing the fair value option); and
- address simplification and cost-benefit considerations (e.g., accounting for hybrid financial instruments at fair value in their entirety versus bifurcation of embedded derivatives and hedge accounting for debt hosts).

Hybrid financial instruments are instruments that contain bifurcatable embedded derivatives and do not require settlement by physical delivery of non-financial assets (e.g., physical commodities). If the firm elects to bifurcate the embedded derivative from the associated debt, the derivative is accounted for at fair value and the host contract is accounted for at amortized cost, adjusted for the effective portion of any fair value hedges. If the firm does not elect to bifurcate, the

entire hybrid financial instrument is accounted for at fair value under the fair value option.

Other financial assets and financial liabilities accounted for at fair value under the fair value option include:

- resale and repurchase agreements;
- securities borrowed and loaned within Fixed Income, Currency and Commodities Client Execution;
- certain other secured financings, primarily transfers of assets accounted for as financings rather than sales, debt raised through the firm’s William Street credit extension program and certain other nonrecourse financings;
- certain unsecured short-term borrowings, consisting of all promissory notes and commercial paper and certain hybrid financial instruments;
- certain unsecured long-term borrowings, including prepaid commodity transactions and certain hybrid financial instruments;
- certain receivables from customers and counterparties, including certain margin loans, transfers of assets accounted for as secured loans rather than purchases and prepaid variable share forwards;
- certain insurance and reinsurance contract assets and liabilities and certain guarantees;
- certain deposits issued by the firm’s bank subsidiaries, as well as securities held by Goldman Sachs Bank USA (GS Bank USA);
- certain subordinated liabilities issued by consolidated VIEs; and
- in general, investments acquired after November 24, 2006, when the fair value option became available, where the firm has significant influence over the investee and would otherwise apply the equity method of accounting.

These financial assets and financial liabilities at fair value are generally valued based on discounted cash flow techniques, which incorporate inputs with reasonable levels of price transparency, and are generally classified as level 2 because the inputs are observable. Valuation adjustments may be made for counterparty and the firm’s credit quality.

Significant inputs for each category of other financial assets and financial liabilities at fair value are as follows:

**Resale and Repurchase Agreements and Securities Borrowed and Loaned.** The significant inputs to the valuation of resale and repurchase agreements and securities borrowed and loaned are the amount and timing of expected future cash flows, interest rates and collateral funding spreads. See Note 9 for further information.

**Other Secured Financings.** The significant inputs to the valuation of other secured financings at fair value are the amount and timing of expected future cash flows, interest rates, the fair value of the collateral delivered by the firm (which is determined using the amount and timing of expected future cash flows, market yields and recovery assumptions), the frequency of additional collateral calls and the credit spreads of the firm. See Note 9 for further information.

**Unsecured Short-term and Long-term Borrowings.** The significant inputs to the valuation of unsecured short-term and long-term borrowings at fair value are the amount and timing of expected future cash flows, interest rates, the credit spreads of the firm, as well as commodity prices in the case of prepaid commodity transactions and, for certain hybrid financial instruments, equity prices, inflation rates and index levels. See Notes 15 and 16 for further information.

**Receivables from Customers and Counterparties.** The significant inputs to the valuation of certain receivables from customers and counterparties are commodity prices, interest rates and the amount and timing of expected future cash flows.

**Insurance and Reinsurance Contracts.** Insurance and reinsurance contracts at fair value are included in “Receivables from customers and counterparties” and “Other liabilities and accrued expenses.” These contracts are valued using market transactions and other market evidence where possible, including market-based inputs to models, calibration to market-clearing transactions or other alternative pricing sources with reasonable levels of price transparency. Significant level 2 inputs typically include interest rates and inflation risk. Significant level 3 inputs typically include mortality or funding benefit assumptions. When unobservable inputs to a valuation model are significant to the fair value measurement of an instrument, the instrument is classified in level 3.

**Deposits.** The significant inputs to the valuation of deposits are interest rates.

#### Gains and Losses on Other Financial Assets and Financial Liabilities at Fair Value

The “Fair Value Option” columns in the table below present the gains and losses recognized as a result of the firm electing to apply the fair value option to certain financial assets and financial liabilities. These gains and losses are included in “Market making” and “Other principal transactions” revenues.

The amounts in the table exclude contractual interest, which is included in “Interest income” and “Interest expense,” for all instruments other than hybrid financial instruments. See Note 23 for further information about interest income and interest expense. The table also excludes gains and losses related to financial instruments owned, at fair value and financial instruments sold, but not yet purchased, at fair value.

Included in the “Other” columns in the table below are:

- Gains and losses on the embedded derivative component of hybrid financial instruments included in unsecured short-term borrowings and unsecured long-term borrowings. These gains and losses would have been recognized under other U.S. GAAP even if the firm had not elected to account for the entire hybrid instrument at fair value.
- Gains and losses on secured financings related to transfers of assets accounted for as financings rather than sales. These gains and losses are offset by gains and losses on the related instruments included in “Financial instruments owned, at fair value” and “Receivables from customers and counterparties.”
- Gains and losses on receivables from customers and counterparties related to transfers of assets accounted for as receivables rather than purchases. These gains and losses are offset by gains and losses on the related financial instruments included in “Other secured financings.”
- Gains and losses on subordinated liabilities issued by consolidated VIEs. These gains and losses are offset by gains and losses on the financial assets held by the consolidated VIEs.



## Notes to Consolidated Financial Statements

### Gains/(Losses) on Financial Assets and Financial Liabilities at Fair Value

<i>in millions</i>	Year Ended							
	December 2010		December 2009		November 2008		One Month Ended December 2008	
	Fair Value Option	Other	Fair Value Option	Other	Fair Value Option	Other	Fair Value Option	Other
Receivables from customers and counterparties <sup>1</sup>	\$(106)	\$ 558	\$ 255	\$ –	\$ (68)	\$ –	\$ (41)	\$ –
Other secured financings	(35)	(996)	(822)	48	894	1,290	(2)	–
Unsecured short-term borrowings	33	(1,488)	(182)	(3,150)	266	6,370	(9)	92
Unsecured long-term borrowings	152	(1,321)	(884)	(4,150)	915	2,420	(104)	(623)
Other liabilities and accrued expenses <sup>2</sup>	(88)	138	(214)	–	131	–	7	–
Other <sup>3</sup>	(10)	–	79	–	(83)	–	(60)	–
<b>Total</b>	<b>\$ (54)</b>	<b>\$(3,109)</b>	<b>\$(1,768)</b>	<b>\$(7,252)</b>	<b>\$2,055</b>	<b>\$10,080</b>	<b>\$(209)</b>	<b>\$(531)</b>

1. Primarily consists of gains/(losses) on certain transfers accounted for as receivables rather than purchases and certain reinsurance contracts.

2. Primarily consists of gains/(losses) on certain insurance and reinsurance contracts.

3. Primarily consists of gains/(losses) on resale and repurchase agreements, securities borrowed and loaned and deposits.

Excluding the gains and losses on the instruments accounted for under the fair value option described above, “Market making” and “Other principal transactions” in the consolidated statements of earnings primarily represents gains and losses on “Financial instruments owned, at fair value” and “Financial instruments sold, but not yet purchased, at fair value.”

### Loans and Lending Commitments

The table below presents the difference between the aggregate fair value and the aggregate contractual principal amount for loans and long-term receivables for which the fair value option was elected.

<i>in millions</i>	As of December	
	2010	2009
Aggregate contractual principal amount of performing loans and long-term receivables in excess of the related fair value	\$ 3,090	\$ 5,660
Aggregate contractual principal amount of loans on nonaccrual status and/or more than 90 days past due in excess of the related fair value	26,653	36,298
<b>Total<sup>1</sup></b>	<b>\$29,743</b>	<b>\$41,958</b>
Aggregate fair value of loans on nonaccrual status and/or more than 90 days past due	\$ 3,994	\$ 4,278

1. The aggregate contractual principal exceeds the related fair value primarily because the firm regularly purchases loans, such as distressed loans, at values significantly below contractual principal amounts.

As of December 2010 and December 2009, the fair value of unfunded lending commitments for which the fair value option was elected was a liability of \$1.26 billion and \$879 million, respectively, and the related total contractual amount of these lending commitments was \$51.20 billion and \$44.05 billion, respectively.

### Long-term Debt Instruments

The aggregate contractual principal amount of long-term debt instruments (principal and non-principal protected) for which the fair value option was elected exceeded the related fair value by \$701 million and \$752 million as of December 2010 and December 2009, respectively. Of these amounts, \$349 million and \$672 million as of December 2010 and December 2009, respectively, related to unsecured long-term borrowings and the remainder related to long-term other secured financings.

### Impact of Credit Spreads on Loans and Lending Commitments

The net gains/(losses) attributable to changes in instrument-specific credit spreads on loans and lending commitments for which the fair value option was elected were \$1.85 billion, \$1.65 billion, \$(4.61) billion and \$(2.06) billion for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively. Changes in the fair value of floating-rate loans and lending commitments are attributable to changes in instrument-specific credit spreads. For fixed-rate loans and lending commitments the firm allocates changes in fair value between interest rate-related changes and credit spread-related changes based on changes in interest rates.

### Impact of Credit Spreads on Borrowings

The table below presents the net gains/(losses) attributable to the impact of changes in the firm's own credit spreads on borrowings for which the fair value option was elected. The

firm calculates the fair value of borrowings by discounting future cash flows at a rate which incorporates the firm's credit spreads.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Net gains/(losses) including hedges	\$198	\$(1,103)	\$1,127	\$(113)
Net gains/(losses) excluding hedges	199	(1,116)	1,196	(114)

### Note 9

#### Collateralized Agreements and Financings

Collateralized agreements are securities purchased under agreements to resell (resale agreements or reverse repurchase agreements) and securities borrowed. Collateralized financings are securities sold under agreements to repurchase (repurchase agreements), securities loaned and other secured financings. The firm enters into these transactions in order to, among other things, facilitate client activities, invest excess cash, acquire securities to cover short positions and finance certain firm activities.

Collateralized agreements and financings are presented on a net-by-counterparty basis when a legal right of setoff exists. Interest on collateralized agreements and collateralized financings is recognized over the life of the transaction and included in "Interest income" and "Interest expense," respectively. See Note 23 for further information about interest income and interest expense.

The table below presents the carrying value of resale and repurchase agreements and securities borrowed and loaned transactions.

<i>in millions</i>	As of December	
	2010	2009
Securities purchased under agreements to resell <sup>1</sup>	\$188,355	\$144,279
Securities borrowed <sup>2</sup>	166,306	189,939
Securities sold under agreements to repurchase <sup>1</sup>	162,345	128,360
Securities loaned <sup>2</sup>	11,212	15,207

1. Resale and repurchase agreements are carried at fair value under the fair value option. See Note 8 for further information about the valuation techniques and significant inputs used to determine fair value.

2. As of December 2010 and December 2009, \$48.82 billion and \$66.33 billion of securities borrowed and \$1.51 billion and \$6.19 billion of securities loaned were at fair value, respectively.

#### Resale and Repurchase Agreements

A resale agreement is a transaction in which the firm purchases financial instruments from a seller, typically in exchange for cash, and simultaneously enters into an agreement to resell the same or substantially the same financial instruments to the seller at a stated price plus accrued interest at a future date.

A repurchase agreement is a transaction in which the firm sells financial instruments to a buyer, typically in exchange for cash, and simultaneously enters into an agreement to repurchase the same or substantially the same financial instruments from the buyer at a stated price plus accrued interest at a future date.

The financial instruments purchased or sold in resale and repurchase agreements typically include U.S. government and federal agency, and investment-grade sovereign obligations.

The firm receives financial instruments purchased under resale agreements, makes delivery of financial instruments sold under repurchase agreements, monitors the market value of these financial instruments on a daily basis, and delivers or obtains additional collateral due to changes in the market value of the financial instruments, as appropriate. For resale agreements, the firm typically requires delivery of collateral with a fair value approximately equal to the carrying value of the relevant assets in the consolidated statements of financial condition.

Even though repurchase and resale agreements involve the legal transfer of ownership of financial instruments, they are accounted for as financing arrangements because they require the financial instruments to be repurchased or resold at the maturity of the agreement. However, "repos to maturity" are accounted for as sales. A repo to maturity is a transaction in

which the firm transfers a security that has very little, if any, default risk under an agreement to repurchase the security where the maturity date of the repurchase agreement matches the maturity date of the underlying security. Therefore, the firm effectively no longer has a repurchase obligation and has relinquished control over the underlying security and, accordingly, accounts for the transaction as a sale. The firm had no such transactions outstanding as of December 2010 or December 2009.

### Securities Borrowed and Loaned Transactions

In a securities borrowed transaction, the firm borrows securities from a counterparty in exchange for cash. When the firm returns the securities, the counterparty returns the cash. Interest is generally paid periodically over the life of the transaction.

In a securities loaned transaction, the firm lends securities to a counterparty typically in exchange for cash or securities, or a letter of credit. When the counterparty returns the securities, the firm returns the cash or securities posted as collateral. Interest is generally paid periodically over the life of the transaction.

The firm receives securities borrowed, makes delivery of securities loaned, monitors the market value of these securities on a daily basis, and delivers or obtains additional collateral due to changes in the market value of the securities, as appropriate. For securities borrowed transactions, the firm typically requires delivery of collateral with a fair value approximately equal to the carrying value of the securities borrowed transaction.

Securities borrowed and loaned within Fixed Income, Currency and Commodities Client Execution, are recorded at fair value under the fair value option.

Securities borrowed and loaned within Securities Services are recorded based on the amount of cash collateral advanced or received plus accrued interest. As these arrangements generally can be terminated on demand, they exhibit little, if any, sensitivity to changes in interest rates.

As of December 2010 and December 2009, the firm had \$12.86 billion and \$3.95 billion, respectively, of securities received under resale agreements and securities borrowed transactions that were segregated to satisfy certain regulatory requirements. These securities are included in "Cash and securities segregated for regulatory and other purposes."

### Other Secured Financings

In addition to repurchase agreements and securities lending transactions, the firm funds certain assets through the use of other secured financings and pledges financial instruments and other assets as collateral in these transactions. These other secured financings consist of:

- debt raised through the firm's William Street credit extension program;
- liabilities of consolidated VIEs;
- transfers of assets accounted for as financings rather than sales (primarily collateralized central bank financings, pledged commodities, bank loans and mortgage whole loans); and
- other structured financing arrangements.

Other secured financings include arrangements that are nonrecourse. As of December 2010 and December 2009, nonrecourse other secured financings were \$8.42 billion and \$10.63 billion, respectively.

The firm has elected to apply the fair value option to the following other secured financings because the use of fair value eliminates non-economic volatility in earnings that would arise from using different measurement attributes:

- debt raised through the firm's William Street credit extension program;
- transfers of assets accounted for as financings rather than sales; and
- certain other nonrecourse financings.

See Note 8 for further information about other secured financings that are accounted for at fair value. Other secured financings that are not recorded at fair value are recorded based on the amount of cash received plus accrued interest, which generally approximates fair value.

The table below presents information about other secured financings. In the table below:

- short-term secured financings include financings maturing within one year of the financial statement date and financings that are redeemable within one year of the financial statement date at the option of the holder;

## Notes to Consolidated Financial Statements

- long-term secured financings that are repayable prior to maturity at the option of the firm are reflected at their contractual maturity dates; and

- long-term secured financings that are redeemable prior to maturity at the option of the holder are reflected at the dates such options become exercisable.

<i>in millions</i>	As of December 2010			As of December 2009		
	U.S. Dollar	Non-U.S. Dollar	Total	U.S. Dollar	Non-U.S. Dollar	Total
Other secured financings (short-term):						
At fair value	\$16,404	\$ 3,684	\$20,088	\$ 6,152	\$ 1,077	\$ 7,229
At amortized cost	99	4,342	4,441	321	5,381	5,702
Interest rates <sup>1</sup>	2.96%	0.71%		3.44%	1.57%	
Other secured financings (long-term):						
At fair value	9,594	2,112	11,706	5,899	2,100	7,999
At amortized cost	1,565	577	2,142	1,383	1,821	3,204
Interest rates <sup>1</sup>	2.14%	1.94%		1.83%	2.30%	
<b>Total<sup>2</sup></b>	<b>\$27,662</b>	<b>\$10,715</b>	<b>\$38,377</b>	<b>\$13,755</b>	<b>\$10,379</b>	<b>\$24,134</b>
Amount of other secured financings collateralized by:						
Financial instruments <sup>3</sup>	\$27,014	\$ 8,760	\$35,774	\$11,984	\$ 6,270	\$18,254
Other assets <sup>4</sup>	648	1,955	2,603	1,771	4,109	5,880

1. The weighted average interest rates exclude secured financings at fair value and include the effect of hedging activities. See Note 7 for further information about hedging activities.
2. Includes \$8.32 billion and \$9.51 billion related to transfers of assets accounted for as financings rather than sales as of December 2010 and December 2009, respectively. Such financings were collateralized by financial assets included in "Financial instruments owned, at fair value" of \$8.53 billion and \$9.78 billion as of December 2010 and December 2009, respectively.
3. Includes \$25.63 billion and \$15.89 billion of other secured financings collateralized by financial instruments owned and \$10.14 billion and \$2.36 billion of other secured financings collateralized by financial instruments received as collateral and repledged as of December 2010 and December 2009, respectively.
4. Primarily real estate and cash.

The table below presents other secured financings by maturity.

<i>in millions</i>	As of December 2010
Other secured financings (short-term)	\$24,529
Other secured financings (long-term):	
2012	7,270
2013	1,724
2014	2,181
2015	610
2016–thereafter	2,063
Total other secured financings (long-term)	13,848
<b>Total other secured financings</b>	<b>\$38,377</b>

The aggregate contractual principal amount of other secured financings (long-term) for which the fair value option was elected exceeded the related fair value by \$352 million and \$80 million as of December 2010 and December 2009, respectively.

### Collateral Received and Pledged

The firm receives financial instruments (e.g., U.S. government and federal agency, other sovereign and corporate obligations, as well as equities and convertible debentures) as collateral, primarily in connection with resale agreements, securities borrowed, derivative transactions and customer margin loans.

In many cases, the firm is permitted to deliver or repledge these financial instruments when entering into repurchase agreements, securities lending agreements and other secured financings, collateralizing derivative transactions and meeting firm or customer settlement requirements.

The table below presents financial instruments at fair value received as collateral that were available to be delivered or repledged and were delivered or repledged by the firm.

<i>in millions</i>	As of December	
	2010	2009
Collateral available to be delivered or repledged	\$618,423	\$561,766
Collateral that was delivered or repledged	447,882	392,892

The firm also pledges certain financial instruments owned, at fair value in connection with repurchase agreements, securities lending agreements and other secured financings, and other assets (primarily real estate and cash) in connection with other secured financings to counterparties who may or may not have the right to deliver or repledge them. The table below presents information about assets pledged by the firm.

<i>in millions</i>	As of December	
	2010	2009
Financial instruments owned, at fair value pledged to counterparties that:		
Had the right to deliver or repledge	\$ 51,010	\$ 31,485
Did not have the right to deliver or repledge	112,750	109,114
Other assets pledged to counterparties that:		
Did not have the right to deliver or repledge	4,482	7,934

#### Note 10 Securitization Activities

The firm securitizes residential and commercial mortgages, corporate bonds, loans and other types of financial assets by selling these assets to securitization vehicles (e.g., trusts, corporate entities, and limited liability companies) and acts as underwriter of the beneficial interests that are sold to investors. The firm's residential mortgage securitizations are substantially all in connection with government agency securitizations.

Beneficial interests issued by securitization entities are debt or equity securities that give the investors rights to receive all or portions of specified cash inflows to a securitization vehicle and include senior and subordinated shares of principal, interest and/or other cash inflows. The proceeds from the sale of beneficial interests are used to pay the transferor for the financial assets sold to the securitization vehicle or to purchase securities which serve as collateral.

The firm accounts for a securitization as a sale when it has relinquished control over the transferred assets. Prior to securitization, the firm accounts for assets pending transfer at fair value and therefore does not typically recognize gains or losses upon the transfer of assets. Net revenues from underwriting activities are recognized in connection with the sales of the underlying beneficial interests to investors.

For transfers of assets that are not accounted for as sales, the assets remain in "Financial instruments owned, at fair value" and the transfer is accounted for as a collateralized financing, with the related interest expense recognized over the life of the transaction. See Notes 9 and 23 for further information about collateralized financings and interest expense, respectively.

The firm generally receives cash in exchange for the transferred assets but may also have continuing involvement with transferred assets, including beneficial interests in securitized financial assets, primarily in the form of senior or subordinated securities, and servicing rights that the firm retains at the time of securitization. The firm may also purchase senior or subordinated securities issued by securitization vehicles (which are typically VIEs) in connection with secondary market-making activities.

Beneficial interests and other interests from the firm's continuing involvement with securitization vehicles are accounted for at fair value and are included in "Financial instruments owned, at fair value" and are generally classified in level 2 of the fair value hierarchy. See Notes 5 through 8 for further information about fair value measurements.

The table below presents the amount of financial assets securitized and the cash flows received on retained interests in securitization entities in which the firm had continuing involvement.

<i>in millions</i>	Year Ended December	
	2010	2009
Residential mortgages	\$47,803	\$45,846
Commercial mortgages	1,451	–
Other financial assets	12	691
<b>Total</b>	<b>\$49,266</b>	<b>\$46,537</b>
<b>Cash flows on retained interests</b>	<b>\$ 517</b>	<b>\$ 507</b>

During the year ended November 2008, the firm securitized \$14.46 billion of financial assets, including \$6.67 billion of residential mortgages, \$773 million of commercial mortgages, and \$7.01 billion of other financial assets, primarily in connection with CLOs. During the year ended November 2008, cash flows received on retained interests were \$505 million.

During the one month ended December 2008, the firm securitized \$604 million of financial assets in which the firm had continuing involvement, including \$557 million of residential mortgages and \$47 million of other financial assets. During the one month ended December 2008, cash flows received on retained interests were \$26 million.

The table below presents the firm's continuing involvement in nonconsolidated securitization entities to which the firm sold assets, as well as the total outstanding principal amount of transferred assets in which the firm has continuing involvement. In this table:

- the outstanding principal amount is presented for the purpose of providing information about the size of the securitization

entities in which the firm has continuing involvement and is not representative of the firm's risk of loss;

- for retained or purchased interests, the firm's risk of loss is limited to the fair value of these interests; and
- purchased interests represent senior and subordinated interests, purchased in connection with secondary market-making activities, in securitization entities in which the firm also holds retained interests.

<i>in millions</i>	As of December 2010			As of December 2009		
	Outstanding Principal Amount	Fair Value of Retained Interests	Fair Value of Purchased Interests	Outstanding Principal Amount	Fair Value of Retained Interests	Fair Value of Purchased Interests
Residential mortgage-backed	\$73,670	\$6,054	\$ 5	\$59,410	\$3,956	\$ 17
Commercial mortgage-backed	5,040	849	82	11,643	56	96
CDOs, CLOs and other	12,872	62	229	17,768	93	54
<b>Total</b> <sup>1</sup>	<b>\$91,582</b>	<b>\$6,965</b>	<b>\$316</b>	<b>\$88,821</b>	<b>\$4,105</b>	<b>\$167</b>

1. Includes \$7.64 billion of outstanding principal amount and \$16 million of fair value of retained interests as of December 2010 related to securitization entities in which the firm's only continuing involvement is retained servicing which is not a variable interest.

In addition to the interests in the table above, the firm had other continuing involvement in the form of derivative transactions and guarantees with certain nonconsolidated VIEs. The carrying value of these derivatives and guarantees was a net liability of \$98 million and \$87 million as of December 2010 and December 2009, respectively. The notional amounts of these derivatives and guarantees are

included in maximum exposure to loss in the nonconsolidated VIE tables in Note 11.

The table below presents the weighted average key economic assumptions used in measuring the fair value of retained interests and the sensitivity of this fair value to immediate adverse changes of 10% and 20% in those assumptions.

<i>\$ in millions</i>	As of December 2010		As of December 2009	
	Type of Retained Interests		Type of Retained Interests	
	Mortgage-Backed	Other <sup>1</sup>	Mortgage-Backed	Other <sup>1</sup>
Fair value of retained interests	\$6,903	\$ 62	\$4,012	\$ 93
Weighted average life (years)	7.4	4.2	4.4	4.4
Constant prepayment rate <sup>2</sup>	11.6%	N.M.	23.5%	N.M.
Impact of 10% adverse change <sup>2</sup>	\$ (62)	N.M.	\$ (44)	N.M.
Impact of 20% adverse change <sup>2</sup>	(128)	N.M.	(92)	N.M.
Discount rate <sup>3</sup>	5.3%	N.M.	8.4%	N.M.
Impact of 10% adverse change	\$ (175)	N.M.	\$ (76)	N.M.
Impact of 20% adverse change	(341)	N.M.	(147)	N.M.

1. Due to the nature and current fair value of certain of these retained interests, the weighted average assumptions for constant prepayment and discount rates and the related sensitivity to adverse changes are not meaningful as of December 2010 and December 2009. The firm's maximum exposure to adverse changes in the value of these interests is the carrying value of \$62 million and \$93 million as of December 2010 and December 2009, respectively.

2. Constant prepayment rate is included only for positions for which constant prepayment rate is a key assumption in the determination of fair value.

3. The majority of mortgage-backed retained interests are U.S. government agency-issued collateralized mortgage obligations, for which there is no anticipated credit loss. For the remainder of retained interests, the expected credit loss assumptions are reflected in the discount rate.

The preceding table does not give effect to the offsetting benefit of other financial instruments that are held to mitigate risks inherent in these retained interests. Changes in fair value based on an adverse variation in assumptions generally cannot be extrapolated because the relationship of the change in assumptions to the change in fair value is not usually linear. In addition, the impact of a change in a particular assumption in the preceding table is calculated independently of changes in any other assumption. In practice, simultaneous changes in assumptions might magnify or counteract the sensitivities disclosed above.

#### Note 11

### Variable Interest Entities

VIEs generally finance the purchase of assets by issuing debt and equity securities that are either collateralized by or indexed to the assets held by the VIE. The debt and equity securities issued by a VIE may include tranches of varying levels of subordination. The firm's involvement with VIEs includes securitization of financial assets, as described in Note 10, and investments in and loans to other types of VIEs, as described below. See Note 10 for additional information about securitization activities, including the definition of beneficial interests. See Note 3 for the firm's consolidation policies, including the definition of a VIE.

The firm is principally involved with VIEs through the following business activities:

#### **Mortgage-Backed VIEs and Corporate CDO and CLO VIEs.**

The firm sells residential and commercial mortgage loans and securities to mortgage-backed VIEs and corporate bonds and loans to corporate CDO and CLO VIEs and may retain beneficial interests in the assets sold to these VIEs. The firm purchases and sells beneficial interests issued by mortgage-backed and corporate CDO and CLO VIEs in connection with market-making activities. In addition, the firm may enter into derivatives with certain of these VIEs, primarily interest rate swaps, which are typically not variable interests. The firm generally enters into derivatives with other counterparties to mitigate its risk from derivatives with these VIEs.

Certain mortgage-backed and corporate CDO and CLO VIEs, usually referred to as synthetic CDOs or credit-linked note VIEs, synthetically create the exposure for the beneficial

interests they issue by entering into credit derivatives, rather than purchasing the underlying assets. These credit derivatives may reference a single asset, an index, or a portfolio/basket of assets or indices. See Note 7 for further information on credit derivatives. These VIEs use the funds from the sale of beneficial interests and the premiums received from credit derivative counterparties to purchase securities which serve to collateralize the beneficial interest holders and/or the credit derivative counterparty. These VIEs may enter into other derivatives, primarily interest rate swaps, which are typically not variable interests. The firm may be a counterparty to derivatives with these VIEs and generally enters into derivatives with other counterparties to mitigate its risk.

**Real Estate, Credit-Related and Other Investing VIEs.** The firm purchases equity and debt securities issued by and makes loans to VIEs that hold real estate, performing and nonperforming debt, distressed loans and equity securities.

**Other Asset-Backed VIEs.** The firm structures VIEs that issue notes to clients and purchases and sells beneficial interests issued by other asset-backed VIEs in connection with market-making activities. In addition, the firm may enter into derivatives with certain other asset-backed VIEs, primarily total return swaps on the collateral assets held by these VIEs under which the firm pays the VIE the return due to the note holders and receives the return on the collateral assets owned by the VIE. The firm generally can be removed as the total return swap counterparty. The firm generally enters into derivatives with other counterparties to mitigate its risk from derivatives with these VIEs. The firm typically does not sell assets to the other asset-backed VIEs it structures.

**Power-Related VIEs.** The firm purchases debt and equity securities issued by and may provide guarantees to VIEs that hold power-related assets. The firm typically does not sell assets to or enter into derivatives with these VIEs.

**Investment Funds.** The firm purchases equity securities issued by and may provide guarantees to certain of the investment funds it manages. The firm typically does not sell assets to or enter into derivatives with these VIEs.

**Principal-Protected Note VIEs.** The firm structures VIEs that issue principal-protected notes to clients. These VIEs own portfolios of assets, principally with exposure to hedge funds. Substantially all of the principal protection on the notes issued by these VIEs is provided by the asset portfolio rebalancing that

is required under the terms of the notes. The firm enters into total return swaps with these VIEs under which the firm pays the VIE the return due to the principal-protected note holders and receives the return on the assets owned by the VIE. The firm may enter into derivatives with other counterparties to mitigate the risk it has from the derivatives it enters into with these VIEs. The firm also obtains funding through these VIEs. These VIEs were consolidated by the firm upon adoption of changes to U.S. GAAP on January 1, 2010. See “Recent Accounting Developments” in Note 3 for further information.

**Municipal Bond Securitizations.** The firm sells municipal securities to VIEs that issue short-term qualifying tax-exempt securities. The firm consolidates these VIEs because it owns the residual interests, which allows the firm to make decisions that significantly impact the economic performance of these VIEs.

#### VIE Consolidation Analysis

A variable interest in a VIE is an investment (e.g., debt or equity securities) or other interest (e.g., derivatives or loans and lending commitments) in a VIE that will absorb portions of the VIE’s expected losses or receive portions of the VIE’s expected residual returns.

The firm’s variable interests in VIEs include senior and subordinated debt in residential and commercial mortgage-backed and other asset-backed securitization entities, CDOs and CLOs; loans and lending commitments; limited and general partnership interests; preferred and common equity; derivatives that may include foreign currency, equity and/or credit risk; guarantees; and certain of the fees the firm receives from investment funds. Certain interest rate, foreign currency and credit derivatives the firm enters into with VIEs are not variable interests because they create rather than absorb risk.

The enterprise with a controlling financial interest in a VIE is known as the primary beneficiary and consolidates the VIE. The firm determines whether it is the primary beneficiary of a VIE by performing an analysis that principally considers:

- which variable interest holder has the power to direct the activities of the VIE that most significantly impact the VIE’s economic performance;
- which variable interest holder has the obligation to absorb losses or the right to receive benefits from the VIE that could potentially be significant to the VIE;

- the VIE’s purpose and design, including the risks the VIE was designed to create and pass through to its variable interest holders;
- the VIE’s capital structure;
- the terms between the VIE and its variable interest holders and other parties involved with the VIE; and
- related party relationships.

The firm reassesses its initial evaluation of whether an entity is a VIE when certain reconsideration events occur. The firm reassesses its determination of whether it is the primary beneficiary of a VIE on an ongoing basis based on current facts and circumstances.

#### Nonconsolidated VIEs

The firm’s exposure to the obligations of VIEs is generally limited to its interests in these entities. In certain instances, the firm provides guarantees, including derivative guarantees, to VIEs or holders of variable interests in VIEs.

The tables below present information about nonconsolidated VIEs in which the firm holds variable interests. Nonconsolidated VIEs are aggregated based on principal business activity. The nature of the firm’s variable interests can take different forms, as described in the rows under maximum exposure to loss. In the tables below:

- The maximum exposure to loss excludes the benefit of offsetting financial instruments that are held to mitigate the risks associated with these variable interests.
- For retained and purchased interests and loans and investments, the maximum exposure to loss is the carrying value of these interests.
- For commitments and guarantees, and derivatives, the maximum exposure to loss is the notional amount, which does not represent anticipated losses and also has not been reduced by unrealized losses already recorded. As a result, the maximum exposure to loss exceeds liabilities recorded for commitments and guarantees, and derivatives provided to VIEs.

For December 2010, the table includes nonconsolidated VIEs in which the firm holds variable interests (and to which the firm sold assets and has continuing involvement as of December 2010) that were formerly considered to be QSPEs prior to the changes in U.S. GAAP on January 1, 2010. See “Recent Accounting Developments” in Note 3 for further information.



The carrying values of the firm's variable interests in nonconsolidated VIEs are included in the consolidated statement of financial condition as follows:

- Substantially all assets and liabilities held by the firm related to mortgage-backed, corporate CDO and CLO and other asset-backed VIEs and investment funds are included in "Financial instruments owned, at fair value" and "Financial instruments sold, but not yet purchased, at fair value," respectively.
- Assets and liabilities held by the firm related to real estate, credit-related and other investing VIEs are primarily included in "Financial instruments owned, at fair value" and "Payables to customers and counterparties" and "Other liabilities and accrued expenses," respectively.
- Assets and liabilities held by the firm related to power-related VIEs are primarily included in "Other assets" and "Other liabilities and accrued expenses," respectively.

Nonconsolidated VIEs							
As of December 2010							
<i>in millions</i>	Mortgage-backed	Corporate CDOs and CLOs	Real estate, credit-related and other investing	Other asset-backed	Power-related	Investment funds	Total
<b>Assets in VIE Carrying Value of the Firm's Variable Interests</b>	<b>\$88,755<sup>2</sup></b>	<b>\$21,644</b>	<b>\$12,568</b>	<b>\$5,513</b>	<b>\$552</b>	<b>\$2,330</b>	<b>\$131,362</b>
Assets	\$ 8,076	\$ 909	\$ 1,063	\$ 266	\$239	\$ 5	\$ 10,558
Liabilities	–	114	1	19	14	–	148
<b>Maximum Exposure to Loss in Nonconsolidated VIEs</b>							
Retained interests	\$ 6,887	\$ 50	\$ –	\$ 12	\$ –	\$ –	\$ 6,949
Purchased interests	839	353	–	247	–	–	1,439
Commitments and guarantees <sup>1</sup>	–	1	125	–	69	–	195
Derivatives <sup>1</sup>	3,128	7,593	–	1,105	–	–	11,826
Loans and investments	104	–	1,063	–	239	5	1,411
<b>Total</b>	<b>\$10,958<sup>2</sup></b>	<b>\$ 7,997</b>	<b>\$ 1,188</b>	<b>\$1,364</b>	<b>\$308</b>	<b>\$ 5</b>	<b>\$ 21,820</b>

Nonconsolidated VIEs							
As of December 2009							
<i>in millions</i>	Mortgage CDOs	Corporate CDOs and CLOs	Real estate, credit-related and other investing	Other asset-backed	Power-related	Principal-protected notes <sup>3</sup>	Total
<b>Assets in VIE Carrying Value of the Firm's Variable Interests</b>	<b>\$9,114</b>	<b>\$32,490</b>	<b>\$22,618</b>	<b>\$497</b>	<b>\$592</b>	<b>\$2,209</b>	<b>\$67,520</b>
Assets	\$ 182	\$ 834	\$ 2,386	\$ 16	\$224	\$ 12	\$ 3,654
Liabilities	10	400	204	12	3	1,357	1,986
<b>Maximum Exposure to Loss in Nonconsolidated VIEs</b>							
Retained and purchased interests	\$ 135	\$ 259	\$ –	\$ –	\$ –	\$ –	\$ 394
Commitments and guarantees <sup>1</sup>	–	3	397	–	37	–	437
Derivatives <sup>1</sup>	4,111	7,577	–	497	–	2,512	14,697
Loans and investments	–	–	2,425	–	224	–	2,649
<b>Total</b>	<b>\$4,246</b>	<b>\$ 7,839</b>	<b>\$ 2,822</b>	<b>\$497</b>	<b>\$261</b>	<b>\$2,512</b>	<b>\$18,177</b>

1. The aggregate amounts include \$4.52 billion and \$4.66 billion as of December 2010 and December 2009, respectively, related to guarantees and derivative transactions with VIEs to which the firm transferred assets.

2. Assets in VIE and maximum exposure to loss include \$6.14 billion and \$3.25 billion, respectively, related to CDOs backed by mortgage obligations as of December 2010.

3. Assets in VIE, carrying value of liabilities and maximum exposure to loss exclude \$3.97 billion associated with guarantees related to the firm's performance under borrowings from these VIEs, which are recorded as liabilities. Substantially all of the \$1.36 billion of liabilities relate to additional borrowings from these VIEs.

### Consolidated VIEs

The tables below present the carrying amount and classification of assets and liabilities in consolidated VIEs, excluding the benefit of offsetting financial instruments that are held to mitigate the risks associated with the firm's variable interests. Consolidated VIEs are aggregated based on principal business activity and their assets and liabilities are presented net of intercompany eliminations. The majority of the assets in principal-protected notes VIEs are intercompany and are eliminated in consolidation.

Substantially all the assets in consolidated VIEs can only be used to settle obligations of the VIE.

For December 2010, the table below excludes VIEs in which the firm holds a majority voting interest if (i) the VIE meets the definition of a business and (ii) the VIE's assets can be used for purposes other than the settlement of its obligations.

For December 2009, prior to the changes in U.S. GAAP, the table below excludes VIEs in which the firm holds a majority voting interest unless the activities of the VIE are primarily related to securitization, asset-backed financings or single-lessee leasing arrangements. The increase in total assets of consolidated VIEs from December 2009 to December 2010 is primarily related to (i) VIEs that are required to be disclosed in accordance with ASU No. 2009-17 but that were not required to be disclosed under previous U.S. GAAP, and (ii) VIEs that were consolidated by the firm upon adoption of changes in U.S. GAAP. See "Recent Accounting Developments" in Note 3 for further information. The liabilities of real estate, credit-related and other investing VIEs and CDOs, mortgage-backed and other asset-backed VIEs do not have recourse to the general credit of the firm.

	Consolidated VIEs				Total
	As of December 2010				
	Real estate, credit- related and other investing	Municipal bond securitizations	CDOs, mortgage- backed and other asset-backed	Principal- protected notes	
<i>in millions</i>					
<b>Assets</b>					
Cash and cash equivalents	\$ 248	\$ –	\$ 39	\$ 52	\$ 339
Cash and securities segregated for regulatory and other purposes	205	–	–	–	205
Receivables from brokers, dealers and clearing organizations	4	–	–	–	4
Receivables from customers and counterparties	1	–	27	–	28
Financial instruments owned, at fair value	2,531	547	550	648	4,276
Other assets	3,369	–	499	–	3,868
<b>Total</b>	<b>\$6,358</b>	<b>\$547</b>	<b>\$1,115</b>	<b>\$ 700</b>	<b>\$ 8,720</b>
<b>Liabilities</b>					
Other secured financings	\$2,434	\$630	\$ 417	\$3,224	\$ 6,705
Payables to customers and counterparties	–	–	12	–	12
Financial instruments sold, but not yet purchased, at fair value	–	–	55	–	55
Unsecured short-term borrowings, including the current portion of unsecured long-term borrowings	302	–	–	2,359	2,661
Unsecured long-term borrowings	6	–	–	–	6
Other liabilities and accrued expenses	2,004	–	32	–	2,036
<b>Total</b>	<b>\$4,746</b>	<b>\$630</b>	<b>\$</b>	<b>516 \$5,583</b>	<b>\$11,475</b>

## Notes to Consolidated Financial Statements

<i>in millions</i>	Consolidated VIEs					Total
	As of December 2009					
	Real estate, credit- related and other investing	Municipal bond securitizations	CDOs, mortgage- backed and other asset-backed	Principal- protected notes	Foreign exchange and commodities	
<b>Assets</b>						
Cash and cash equivalents	\$ 13	\$ –	\$ –	\$ –	\$ 13	\$ 26
Receivables from customers and counterparties	1	–	–	–	–	1
Financial instruments owned, at fair value	721	679	639	214	134	2,387
Other assets	207	–	–	–	80	287
<b>Total</b>	<b>\$942</b>	<b>\$679</b>	<b>\$639</b>	<b>\$214</b>	<b>\$227</b>	<b>\$2,701</b>
<b>Liabilities</b>						
Securities sold under agreements to repurchase, at fair value	\$ –	\$ –	\$432	\$ –	\$ –	\$ 432
Other secured financings	620	782	151	–	–	1,553
Payables to customers and counterparties	1	–	–	–	–	1
Financial instruments sold, but not yet purchased, at fair value	–	–	–	–	169	169
Unsecured short-term borrowings, including the current portion of unsecured long-term borrowings	–	–	–	214	–	214
Other liabilities and accrued expenses	59	–	–	–	10	69
<b>Total</b>	<b>\$680</b>	<b>\$782</b>	<b>\$583</b>	<b>\$214</b>	<b>\$179</b>	<b>\$2,438</b>

### Note 12 Other Assets

Other assets are generally less liquid, non-financial assets. The table below presents other assets by type.

<i>in millions</i>	As of December	
	2010	2009
Property, leasehold improvements and equipment <sup>1</sup>	<b>\$11,106</b>	\$11,380
Goodwill and identifiable intangible assets <sup>2</sup>	<b>5,522</b>	4,920
Income tax-related assets <sup>3</sup>	<b>6,239</b>	7,937
Equity-method investments <sup>4</sup>	<b>1,445</b>	1,484
Miscellaneous receivables and other	<b>3,747</b>	3,747
<b>Total</b>	<b>\$28,059</b>	\$29,468

1. Net of accumulated depreciation and amortization of \$7.87 billion and \$7.28 billion as of December 2010 and December 2009, respectively.
2. See Note 13 for further information about goodwill and identifiable intangible assets.
3. See Note 26 for further information about income taxes.
4. Excludes investments of \$3.77 billion and \$2.95 billion accounted for at fair value under the fair value option as of December 2010 and December 2009, respectively, which are included in "Financial instruments owned, at fair value." See Note 8 for further information.

### Property, Leasehold Improvements and Equipment

Property, leasehold improvements and equipment included \$6.44 billion and \$5.90 billion as of December 2010 and December 2009, respectively, related to property, leasehold improvements and equipment that the firm uses in connection with its operations. The remainder is held by investment entities, including VIEs, consolidated by the firm.

Substantially all property and equipment are depreciated on a straight-line basis over the useful life of the asset.

Leasehold improvements are amortized on a straight-line basis over the useful life of the improvement or the term of the lease, whichever is shorter.

Certain costs of software developed or obtained for internal use are capitalized and amortized on a straight-line basis over the useful life of the software.

Property, leasehold improvements and equipment are tested for impairment whenever events or changes in circumstances suggest that an asset's or asset group's carrying value may not be fully recoverable. The firm's policy for impairment testing of property, leasehold improvements and equipment is the same as is used for identifiable intangible assets with finite lives. See Note 13 for further information.

### Note 13

## Goodwill and Identifiable Intangible Assets

The tables below present, by operating segment, the carrying values of goodwill and identifiable intangible assets, which are included in "Other assets."

<i>in millions</i>	Goodwill	
	As of December	
	2010	2009
Investment Banking:		
Underwriting	\$ 125	\$ 125
Institutional Client Services:		
Fixed Income, Currency and		
Commodities Client Execution	159	159
Equities Client Execution	2,361	2,361
Securities Services	117	117
Investing & Lending	172	218
Investment Management	561	563
<b>Total</b>	<b>\$3,495</b>	<b>\$3,543</b>

<i>in millions</i>	Identifiable Intangible Assets	
	As of December	
	2010	2009
Institutional Client Services:		
Fixed Income, Currency and		
Commodities Client Execution	\$ 608	\$ 21
Equities Client Execution	718	1,120
Investing & Lending	579	99
Investment Management	122	137
<b>Total</b>	<b>\$2,027</b>	<b>\$1,377</b>

## Goodwill

Goodwill is the cost of acquired companies in excess of the fair value of identifiable net assets at acquisition date.

The reorganization of the firm's segments in 2010 resulted in the reallocation of assets, including goodwill, and liabilities across reporting units. See Note 27 for further information on segments.

Goodwill is tested annually for impairment or more frequently if events occur or circumstances change that indicate an impairment may exist.

The goodwill impairment test consists of two steps.

- The first step compares the fair value of each reporting unit with its estimated net book value (including goodwill and identified intangible assets). If the reporting unit's fair value exceeds its estimated net book value, goodwill is not impaired.
- If the estimated fair value of a reporting unit is less than its estimated net book value, the second step of the goodwill impairment test is performed to measure the amount of impairment loss, if any. An impairment loss is equal to the excess of the carrying amount of goodwill over its fair value.

Goodwill was tested for impairment during the fourth quarter of 2010 and no impairment was identified.

To estimate the fair value of each reporting unit, both relative value and residual income valuation techniques are used because the firm believes market participants would use these techniques to value the firm's reporting units.

Relative value techniques apply average observable price-to-earnings multiples of comparable competitors to certain reporting units' net earnings. For other reporting units, fair value is estimated using price-to-book multiples based on residual income techniques, which compare excess reporting unit returns on equity to the firm's cost of equity capital over a long-term stable growth period. The net book value of each reporting unit reflects the estimated amount of shareholders' equity required to support the activities of the reporting unit.

### Identifiable Intangible Assets

The table below presents the gross carrying amount, accumulated amortization and net carrying amount of identifiable intangible assets and their weighted average remaining lives.

<i>\$ in millions</i>		As of December		
		2010	Weighted Average Remaining Lives	2009
<b>Customer lists</b>	Gross carrying amount	\$ 1,104		\$ 1,117
	Accumulated amortization	(529)		(472)
	Net carrying amount	\$ 575	10	\$ 645
<b>Broadcast royalties<sup>1</sup></b>	Gross carrying amount	\$ 560		\$ –
	Accumulated amortization	(61)		–
	Net carrying amount	\$ 499	8	\$ –
<b>Commodities-related intangibles<sup>2</sup></b>	Gross carrying amount	\$ 667		\$ 40
	Accumulated amortization	(52)		(10)
	Net carrying amount	\$ 615	18	\$ 30
<b>Insurance-related intangibles<sup>3</sup></b>	Gross carrying amount	\$ 292		\$ 292
	Accumulated amortization	(146)		(142)
	Net carrying amount	\$ 146	6	\$ 150
<b>Exchange-traded fund (ETF) lead market maker rights</b>	Gross carrying amount	\$ 138		\$ 138
	Accumulated amortization	(53)		(48)
	Net carrying amount	\$ 85	17	\$ 90
<b>NYSE DMM rights</b>	Gross carrying amount	\$ 714		\$ 714
	Accumulated amortization	(638)		(294)
	Net carrying amount	\$ 76	11	\$ 420
<b>Other</b>	Gross carrying amount	\$ 101		\$ 130
	Accumulated amortization	(70)		(88)
	Net carrying amount	\$ 31	4	\$ 42
<b>Total</b>	Gross carrying amount	\$ 3,576		\$ 2,431
	Accumulated amortization	(1,549)		(1,054)
	Net carrying amount	\$ 2,027	12	\$ 1,377

1. Represents television broadcast royalties held by a VIE consolidated upon adoption of ASU No. 2009-17.

2. Primarily includes commodity-related customer contracts and relationships, permits and access rights acquired during the first quarter of 2010.

3. Represents value of business acquired related to the firm's insurance businesses.

Substantially all of the firm's identifiable intangible assets are considered to have finite lives and are amortized over their estimated lives or, in the case of insurance contracts, in

proportion to estimated gross profits or premium revenues. Amortization expense for identifiable intangible assets is included in "Depreciation and amortization."

The table below presents amortization expense for identifiable intangible assets for the periods presented, and the estimated future amortization expense through 2015 for identifiable intangible assets as of December 2010.

*in millions*

<b>Amortization expense:</b>	
One month ended December 2008	\$ 39
2008	240
2009	96
2010 <sup>1</sup>	520
<b>Estimated future amortization expense:</b>	
2011	258
2012	246
2013	231
2014	202
2015	169

1. Includes an impairment loss of \$305 million on the firm's NYSE DMM rights.

Identifiable intangible assets are tested for recoverability whenever events or changes in circumstances indicate that an asset's or asset group's carrying value may not be recoverable.

If a recoverability test is necessary, the carrying value of an asset or asset group is compared to the total of the undiscounted cash flows expected to be received over the remaining useful life and from the disposition of the asset or asset group.

- If the total of the undiscounted cash flows exceeds the carrying value, the asset or asset group is not impaired.
- If the total of the undiscounted cash flows is less than the carrying value, the asset or asset group is not fully recoverable and an impairment loss is recognized as the difference between the carrying amount of the asset or asset group and its estimated fair value.

During the fourth quarter of 2010, as a result of continuing weak operating results in the firm's NYSE DMM business, the firm tested its NYSE DMM rights for impairment in accordance with ASC 360. Because the carrying value of the firm's NYSE DMM rights exceeded the projected undiscounted cash flows over the estimated remaining useful life of the firm's NYSE DMM rights, the firm determined that the rights were impaired. The firm recorded an impairment loss of \$305 million, which was included in "Depreciation and amortization" in the firm's Institutional Client Services segment in the fourth quarter of 2010. This impairment loss represented the excess of the carrying value of the firm's NYSE DMM rights over their estimated fair value. The firm estimated this fair value, which is a level 3 measurement, using a relative value analysis which incorporated a comparison to another DMM portfolio that was transacted between third parties.

## Note 14 Deposits

The tables below present deposits held in U.S. and non-U.S. offices and the maturities of time deposits. Substantially all U.S. deposits were held at GS Bank USA and were interest-bearing and substantially all non-U.S. deposits were held at Goldman Sachs Bank (Europe) PLC (GS Bank Europe) and were interest-bearing.

<i>in millions</i>	As of December	
	2010	2009
U.S. offices	\$32,353	\$32,797
Non-U.S. offices	6,216	6,621
<b>Total</b>	<b>\$38,569</b>	<b>\$39,418</b>

<i>in millions</i>	As of December 2010		
	U.S.	Non-U.S.	Total
2011	\$1,791	\$984	\$2,775
2012	1,018	–	1,018
2013	1,982	–	1,982
2014	497	–	497
2015	795	–	795
2016–thereafter	1,437	–	1,437
<b>Total</b>	<b>\$7,520<sup>1</sup></b>	<b>\$984<sup>2</sup></b>	<b>\$8,504</b>

1. Includes \$106 million greater than \$100,000, of which \$13 million matures within three months, \$4 million matures within three to six months, \$32 million matures within six to twelve months, and \$57 million matures after twelve months.

2. Substantially all were greater than \$100,000.

## Note 15 Short-Term Borrowings

Short-term borrowings were comprised of the following:

<i>in millions</i>	As of December	
	2010	2009
Other secured financings (short-term)	\$24,529	\$12,931
Unsecured short-term borrowings	47,842	37,516
<b>Total</b>	<b>\$72,371</b>	<b>\$50,447</b>

See Note 9 for further information about other secured financings.

Unsecured short-term borrowings include the portion of unsecured long-term borrowings maturing within one year of the financial statement date and unsecured long-term borrowings that are redeemable within one year of the financial statement date at the option of the holder.

The firm accounts for promissory notes, commercial paper and certain hybrid financial instruments at fair value under the fair value option. See Note 8 for further information about unsecured short-term borrowings that are accounted for at fair value. Short-term borrowings that are not recorded at fair

value are recorded based on the amount of cash received plus accrued interest, and such amounts approximate fair value due to the short-term nature of the obligations. The table below presents unsecured short-term borrowings.

<i>in millions</i>	As of December	
	2010	2009
Current portion of unsecured long-term borrowings <sup>1,2</sup>	\$25,396	\$17,928
Hybrid financial instruments	13,223	10,741
Promissory notes	3,265	2,119
Commercial paper	1,306	1,660
Other short-term borrowings	4,652	5,068
<b>Total</b>	<b>\$47,842</b>	<b>\$37,516</b>
Weighted average interest rate <sup>3</sup>	1.77%	1.31%

1. Includes \$10.43 billion and \$1.73 billion as of December 2010 and December 2009, respectively, issued by Group Inc. and guaranteed by the Federal Deposit Insurance Corporation (FDIC) under the Temporary Liquidity Guarantee Program (TLGP).

2. Includes \$24.46 billion and \$17.05 billion as of December 2010 and December 2009, respectively, issued by Group Inc.

3. The weighted average interest rates for these borrowings include the effect of hedging activities and exclude financial instruments accounted for at fair value under the fair value option. See Note 7 for further information about hedging activities.

## Note 16

### Long-Term Borrowings

Long-term borrowings were comprised of the following:

<i>in millions</i>	As of December	
	2010	2009
Other secured financings (long-term)	\$ 13,848	\$ 11,203
Unsecured long-term borrowings	174,399	185,085
<b>Total</b>	<b>\$188,247</b>	<b>\$196,288</b>

See Note 9 for further information about other secured financings. The table below presents unsecured long-term

borrowings extending through 2060 and consisting principally of senior borrowings.

<i>in millions</i>	As of December 2010			As of December 2009		
	U.S. Dollar	Non-U.S. Dollar	Total	U.S. Dollar	Non-U.S. Dollar	Total
Fixed-rate obligations <sup>1</sup>						
Group Inc.	\$ 81,192	\$35,353	\$116,545	\$ 77,487	\$37,208	\$114,695
Subsidiaries	1,622	532	2,154	1,630	1,088	2,718
Floating-rate obligations <sup>2</sup>						
Group Inc.	23,700	27,374	51,074	27,132	33,258	60,390
Subsidiaries	3,616	1,010	4,626	5,132	2,150	7,282
<b>Total<sup>3</sup></b>	<b>\$110,130</b>	<b>\$64,269</b>	<b>\$174,399</b>	<b>\$111,381</b>	<b>\$73,704</b>	<b>\$185,085</b>

1. Interest rates on U.S. dollar-denominated debt ranged from 0.20% to 10.04% (with a weighted average rate of 5.52%) and 0.25% to 10.04% (with a weighted average rate of 5.35%) as of December 2010 and December 2009, respectively. Interest rates on non-U.S. dollar-denominated debt ranged from 0.85% to 14.85% (with a weighted average rate of 4.65%) and 0.80% to 13.00% (with a weighted average rate of 4.49%) as of December 2010 and December 2009, respectively.

2. Floating interest rates generally are based on LIBOR or the federal funds target rate. Equity-linked and indexed instruments are included in floating-rate obligations.

3. Includes \$8.58 billion and \$19.03 billion as of December 2010 and December 2009, respectively, issued by Group Inc. and guaranteed by the FDIC under the TLGP.

The table below presents unsecured long-term borrowings by maturity date. In the table below:

- unsecured long-term borrowings maturing within one year of the financial statement date and unsecured long-term borrowings that are redeemable within one year of the financial statement date at the option of the holder are included as unsecured short-term borrowings;
- unsecured long-term borrowings that are repayable prior to maturity at the option of the firm are reflected at their contractual maturity dates; and

- unsecured long-term borrowings that are redeemable prior to maturity at the option of the holder are reflected at the dates such options become exercisable.

The aggregate contractual principal amount of unsecured long-term borrowings (principal and non-principal protected) for which the fair value option was elected exceeded the related fair value by \$349 million and \$672 million as of December 2010 and December 2009, respectively.

<i>in millions</i>	As of December 2010		
	Group Inc.	Subsidiaries	Total
2012	\$ 26,130	\$ 192	\$ 26,322
2013	23,546	54	23,600
2014	17,878	30	17,908
2015	16,609	544	17,153
2016–thereafter	83,456	5,960	89,416
<b>Total</b> <sup>1</sup>	<b>\$167,619</b>	<b>\$6,780</b>	<b>\$174,399</b>

1. Amount includes an increase of \$8.86 billion to the carrying amount of certain unsecured long-term borrowings related to hedge accounting. The amounts related to the carrying value of unsecured long-term borrowings associated with the effect of hedge accounting by year of maturity are as follows: \$532 million in 2012, \$750 million in 2013, \$839 million in 2014, \$382 million in 2015, \$6.36 billion in 2016 and thereafter.

The firm designates certain derivatives as fair value hedges to effectively convert a substantial portion of its fixed-rate unsecured long-term borrowings which are not accounted for at fair value into floating-rate obligations. Accordingly, excluding the cumulative impact of changes in the firm's credit spreads, the carrying value of unsecured long-term borrowings approximated fair value as of December 2010 and December 2009. For unsecured long-term borrowings for which the firm did not elect the fair value option, the

cumulative impact due to changes in the firm's own credit spreads would be a reduction in the carrying value of total unsecured long-term borrowings of less than 1% as of both December 2010 and December 2009. See Note 7 for further information about hedging activities. The table below presents unsecured long-term borrowings, after giving effect to hedging activities that converted a substantial portion of fixed-rate obligations to floating-rate obligations.

<i>in millions</i>	As of December 2010			As of December 2009		
	Group Inc.	Subsidiaries	Total	Group Inc.	Subsidiaries	Total
Fixed-rate obligations						
At fair value	\$ 16	\$ 6	\$ 22	\$ –	\$ 754	\$ 754
At amortized cost <sup>1</sup>	3,956	1,921	5,877	1,896	1,670	3,566
Floating-rate obligations						
At fair value	13,428	4,720	18,148	13,668	6,969	20,637
At amortized cost <sup>1</sup>	150,219	133	150,352	159,521	607	160,128
<b>Total</b>	<b>\$167,619</b>	<b>\$6,780</b>	<b>\$174,399</b>	<b>\$175,085</b>	<b>\$10,000</b>	<b>\$185,085</b>

1. The weighted average interest rates on the aggregate amounts were 1.90% (5.69% related to fixed-rate obligations and 1.74% related to floating-rate obligations) and 1.42% (5.49% related to fixed-rate obligations and 1.32% related to floating-rate obligations) as of December 2010 and December 2009, respectively. These rates exclude financial instruments accounted for at fair value under the fair value option.



## Subordinated Borrowings

Unsecured long-term borrowings include subordinated debt and junior subordinated debt. Junior subordinated debt is junior in right of payment to other subordinated borrowings,

which are junior to senior borrowings. As of December 2010 and December 2009, subordinated debt had maturities ranging from 2012 to 2038 and 2017 to 2038, respectively. The table below presents subordinated borrowings.

<i>in millions</i>	As of December 2010			As of December 2009		
	Par Amount	Carrying Amount	Rate <sup>1</sup>	Par Amount	Carrying Amount	Rate <sup>1</sup>
Subordinated debt <sup>2</sup>	\$14,345	\$16,977	1.19%	\$14,077	\$15,593	1.51%
Junior subordinated debt	5,082	5,716	2.50%	5,085	5,398	2.65%
<b>Total subordinated borrowings</b>	<b>\$19,427</b>	<b>\$22,693</b>	<b>1.54%</b>	<b>\$19,162</b>	<b>\$20,991</b>	<b>1.82%</b>

1. Weighted average interest rate after giving effect to fair value hedges used to convert these fixed-rate obligations into floating-rate obligations. See Note 7 for further information about hedging activities. See below for information about interest rates on junior subordinated debt.

2. As of December 2010, the par amount and carrying amount include \$13.81 billion and \$16.44 billion, respectively, of subordinated debt issued by Group Inc. As of December 2009, the par amount and carrying amount include \$13.78 billion and \$15.30 billion, respectively, of subordinated debt issued by Group Inc.

## Junior Subordinated Debt

**Junior Subordinated Debt Issued to APEX Trusts.** In 2007, Group Inc. issued a total of \$2.25 billion of remarketable junior subordinated debt to Goldman Sachs Capital II and Goldman Sachs Capital III (APEX Trusts), Delaware statutory trusts. The APEX Trusts issued \$2.25 billion of guaranteed perpetual Normal Automatic Preferred Enhanced Capital Securities (APEX) to third parties and a de minimis amount of common securities to Group Inc. Group Inc. also entered into contracts with the APEX Trusts to sell \$2.25 billion of Group Inc. perpetual non-cumulative preferred stock (the stock purchase contracts).

The APEX Trusts are wholly owned finance subsidiaries of the firm for regulatory and legal purposes but are not consolidated for accounting purposes.

The firm accounted for the stock purchase contracts as equity instruments and, accordingly, recorded the cost of the stock purchase contracts as a reduction to additional paid-in capital. See Note 19 for information on the preferred stock that Group Inc. will issue in connection with the stock purchase contracts.

The firm pays interest semi-annually on \$1.75 billion of junior subordinated debt issued to Goldman Sachs Capital II at a fixed annual rate of 5.59% and the debt matures on June 1, 2043. The firm pays interest quarterly on \$500 million of junior subordinated debt issued to Goldman Sachs Capital III at a rate per annum equal to three-month LIBOR plus 0.57% and the debt matures on September 1, 2043. In addition, the firm makes contract payments at a rate of 0.20% per annum on the stock purchase contracts held by the APEX Trusts.

The firm has the right to defer payments on the junior subordinated debt and the stock purchase contracts, subject to limitations, and therefore cause payment on the APEX to be deferred. During any such extension period, the firm will not be permitted to, among other things, pay dividends on or make certain repurchases of its common or preferred stock.

In connection with the APEX issuance, the firm covenanted in favor of certain of its debtholders, who were initially and are currently the holders of Group Inc.'s 6.345% Junior Subordinated Debentures due February 15, 2034, that, subject to certain exceptions, the firm would not redeem or purchase (i) Group Inc.'s junior subordinated debt issued to the APEX Trusts prior to the applicable stock purchase date or (ii) APEX or shares of Group Inc.'s perpetual Non-Cumulative Preferred Stock, Series E (Series E Preferred Stock) or perpetual Non-Cumulative Preferred Stock, Series F (Series F Preferred Stock) prior to the date that is ten years after the applicable stock purchase date, unless the applicable redemption or purchase price does not exceed a maximum amount determined by reference to the aggregate amount of net cash proceeds that the firm has received from the sale of qualifying equity securities during the 180-day period preceding the redemption or purchase.

**Junior Subordinated Debt Issued in Connection with Trust Preferred Securities.** Group Inc. issued \$2.84 billion of junior subordinated debentures in 2004 to Goldman Sachs Capital I (Trust), a Delaware statutory trust. The Trust issued \$2.75 billion of guaranteed preferred beneficial interests to third parties and \$85 million of common beneficial interests to Group Inc. and used the proceeds from the issuances to

purchase the junior subordinated debentures from Group Inc. The Trust is a wholly owned finance subsidiary of the firm for regulatory and legal purposes but is not consolidated for accounting purposes.

The firm pays interest semi-annually on the debentures at an annual rate of 6.345% and the debentures mature on February 15, 2034. The coupon rate and the payment dates applicable to the beneficial interests are the same as the interest rate and payment dates for the debentures. The firm has the right, from time to time, to defer payment of interest on the debentures, and, therefore, cause payment on the Trust's preferred beneficial interests to be deferred, in each case up to ten consecutive semi-annual periods. During any such extension period, the firm will not be permitted to, among other things, pay dividends on or make certain repurchases of its common stock. The Trust is not permitted to pay any distributions on the common beneficial interests held by Group Inc. unless all dividends payable on the preferred beneficial interests have been paid in full.

#### Note 17

### Other Liabilities and Accrued Expenses

The table below presents other liabilities and accrued expenses by type.

<i>in millions</i>	As of December	
	2010	2009
Compensation and benefits	\$ 9,089	\$11,170
Insurance-related liabilities	11,381	11,832
Noncontrolling interests <sup>1</sup>	872	960
Income tax-related liabilities <sup>2</sup>	2,042	4,022
Employee interests in consolidated funds	451	416
Subordinated liabilities issued by consolidated VIEs <sup>3</sup>	1,526	612
Accrued expenses and other	4,650	4,843
<b>Total</b>	<b>\$30,011</b>	<b>\$33,855</b>

1. Includes \$593 million and \$598 million related to consolidated investment funds as of December 2010 and December 2009, respectively.

2. See Note 26 for further information about income taxes.

3. Includes \$909 million related to entities consolidated upon adoption of ASU No. 2009-17.

The table below presents insurance-related liabilities by type.

<i>in millions</i>	As of December	
	2010	2009
Separate account liabilities	\$ 4,024	\$ 4,186
Liabilities for future benefits and unpaid claims	6,308	6,484
Contract holder account balances	801	874
Reserves for guaranteed minimum death and income benefits	248	288
<b>Total</b>	<b>\$11,381</b>	<b>\$11,832</b>

Separate account liabilities are supported by separate account assets, representing segregated contract holder funds under variable annuity and life insurance contracts. Separate account assets are included in "Cash and securities segregated for regulatory and other purposes."

Liabilities for future benefits and unpaid claims include liabilities arising from reinsurance provided by the firm to other insurers. The firm had a receivable of \$1.26 billion and \$1.29 billion as of December 2010 and December 2009, respectively, related to such reinsurance contracts, which is reported in "Receivables from customers and counterparties." In addition, the firm has ceded risks to reinsurers related to certain of its liabilities for future benefits and unpaid claims and had a receivable of \$839 million and \$870 million as of December 2010 and December 2009, respectively, related to such reinsurance contracts, which is reported in "Receivables from customers and counterparties." Contracts to cede risks to reinsurers do not relieve the firm of its obligations to contract holders. Liabilities for future benefits and unpaid claims include \$2.05 billion and \$1.84 billion carried at fair value under the fair value option as of December 2010 and December 2009, respectively.

Reserves for guaranteed minimum death and income benefits represent a liability for the expected value of guaranteed benefits in excess of projected annuity account balances. These reserves are based on total payments expected to be made less total fees expected to be assessed over the life of the contract.

## Note 18

## Commitments, Contingencies and Guarantees

## Commitments

The table below presents the firm's commitments.

<i>in millions</i>	Commitment Amount by Period of Expiration as of December 2010				Total Commitments as of	
	2011	2012–2013	2014–2015	2016– Thereafter	December 2010	December 2009
Commitments to extend credit <sup>1</sup>						
Commercial lending:						
Investment-grade	\$ 4,390	\$ 6,142	\$ 1,730	\$ 68	\$ 12,330	\$ 11,415
Non-investment-grade	1,595	4,935	2,899	2,490	11,919	8,153
William Street credit extension program	5,430	16,194	5,475	284	27,383	25,218
Warehouse financing	120	145	–	–	265	12
Total commitments to extend credit	11,535	27,416	10,104	2,842	51,897	44,798
Contingent and forward starting resale and securities borrowing agreements <sup>2</sup>	46,886	–	–	–	46,886	34,844
Forward starting repurchase and securities lending agreements <sup>2</sup>	12,509	–	–	–	12,509	10,545
Underwriting commitments	835	–	–	–	835	1,811
Letters of credit <sup>3</sup>	1,992	218	–	–	2,210	1,804
Investment commitments	2,583	5,877	1,860	773	11,093	13,240
Other	241	89	40	19	389	380
<b>Total commitments</b>	<b>\$76,581</b>	<b>\$33,600</b>	<b>\$12,004</b>	<b>\$3,634</b>	<b>\$125,819</b>	<b>\$107,422</b>

1. Commitments to extend credit are presented net of amounts syndicated to third parties.

2. These agreements generally settle within three business days.

3. Consists of commitments under letters of credit issued by various banks which the firm provides to counterparties in lieu of securities or cash to satisfy various collateral and margin deposit requirements.

## Commitments to Extend Credit

The firm's commitments to extend credit are agreements to lend with fixed termination dates and depend on the satisfaction of all contractual conditions to borrowing. The total commitment amount does not necessarily reflect actual future cash flows because the firm may syndicate all or substantial portions of these commitments and commitments can expire unused or be reduced or cancelled at the counterparty's request.

The firm generally accounts for commitments to extend credit at fair value. Losses, if any, are generally recorded, net of any fees in "Other principal transactions."

**Commercial Lending.** The firm's commercial lending commitments are generally extended in connection with contingent acquisition financing and other types of corporate lending as well as commercial real estate financing. Commitments that are extended for contingent acquisition financing are often intended to be short-term in nature, as borrowers often seek to replace them with other funding sources.

**William Street Credit Extension Program.** Substantially all of the commitments provided under the William Street credit extension program are to investment-grade corporate borrowers. Commitments under the program are principally extended by William Street Commitment Corporation (Commitment Corp.), a consolidated wholly owned subsidiary of GS Bank USA, GS Bank USA, and other subsidiaries of GS Bank USA. The commitments extended by Commitment Corp. are supported, in part, by funding raised by William Street Funding Corporation (Funding Corp.), another consolidated wholly owned subsidiary of GS Bank USA.

The assets and liabilities of Commitment Corp. and Funding Corp. are legally separated from other assets and liabilities of the firm. The assets of Commitment Corp. and of Funding Corp. will not be available to their respective shareholders until the claims of their respective creditors have been paid. In addition, no affiliate of either Commitment Corp. or Funding Corp., except in limited cases as expressly agreed in writing, is responsible for any obligation of either entity.

Sumitomo Mitsui Financial Group, Inc. (SMFG) provides the firm with credit loss protection that is generally limited to 95% of the first loss the firm realizes on approved loan commitments, up to a maximum of approximately \$950 million, with respect to most of the William Street commitments. In addition, subject to the satisfaction of certain conditions, upon the firm's request, SMFG will provide protection for 70% of additional losses on such commitments, up to a maximum of \$1.13 billion, of which \$375 million of protection had been provided as of both December 2010 and December 2009. The firm also uses other financial instruments to mitigate credit risks related to certain William Street commitments not covered by SMFG.

**Warehouse Financing.** The firm provides financing to clients who warehouse financial assets. These arrangements are secured by the warehoused assets, primarily consisting of residential and commercial mortgages.

#### Contingent and Forward Starting Resale and Securities Borrowing Agreements/Forward Starting Repurchase and Securities Lending Agreements

The firm enters into resale and securities borrowing agreements and repurchase and securities lending agreements that settle at a future date. The firm also enters into commitments to provide contingent financing to its clients through resale agreements. The firm's funding of these commitments depends on the satisfaction of all contractual conditions to the resale agreement and these commitments can expire unused.

#### Investment Commitments

The firm's investment commitments consist of commitments to invest in private equity, real estate and other assets directly and through funds that the firm raises and manages. These commitments include \$1.97 billion and \$2.46 billion as of December 2010 and December 2009, respectively, related to real estate private investments and \$9.12 billion and \$10.78 billion as of December 2010 and December 2009, respectively, related to corporate and other private investments. Of these amounts, \$10.10 billion and \$11.38 billion as of December 2010 and December 2009, respectively, relate to commitments to invest in funds managed by the firm, which will be funded at market value on the date of investment.

#### Leases

The firm has contractual obligations under long-term noncancelable lease agreements, principally for office space, expiring on various dates through 2069. Certain agreements

are subject to periodic escalation provisions for increases in real estate taxes and other charges. The table below presents future minimum rental payments, net of minimum sublease rentals.

<i>in millions</i>	<i>As of December 2010</i>
2011	\$ 528
2012	412
2013	340
2014	311
2015	279
2016–thereafter	1,520
<b>Total</b>	<b>\$3,390</b>

Rent charged to operating expense for the years ended December 2010, December 2009 and December 2008 was \$508 million, \$434 million and \$438 million, respectively.

Operating leases include office space held in excess of current requirements. Rent expense relating to space held for growth is included in "Occupancy" in the consolidated statements of earnings. The firm records a liability, based on the fair value of the remaining lease rentals reduced by any potential or existing sublease rentals, for leases where the firm has ceased using the space and management has concluded that the firm will not derive any future economic benefits. Costs to terminate a lease before the end of its term are recognized and measured at fair value on termination.

#### Contingencies

**Legal Proceedings.** See Note 30 for information on legal proceedings, including certain mortgage-related matters.

**Certain Mortgage-Related Contingencies.** There are multiple areas of focus by regulators, governmental agencies and others within the mortgage market that may impact originators, issuers, servicers and investors. There remains significant uncertainty surrounding the nature and extent of any potential exposure for participants in this market.

- **Representations and Warranties.** The firm was not a significant originator of residential mortgage loans. The firm did purchase loans originated by others and generally received loan-level representations of the type described below from the originators. During the period 2005 through 2008, the firm sold approximately \$10 billion of loans to government-sponsored enterprises and approximately \$11 billion of loans to other third parties. In addition, the firm transferred loans to trusts and other

mortgage securitization vehicles. As of December 2010, the outstanding balance of the loans transferred to trusts and other mortgage securitization vehicles during the period 2005 through 2008 was approximately \$49 billion. This amount reflects paydowns and cumulative losses of approximately \$76 billion (\$14 billion of which are cumulative losses). A small number of these Goldman Sachs-issued securitizations with an outstanding principal balance of \$739 million and total paydowns and cumulative losses of \$1.32 billion (\$410 million of which are cumulative losses) were structured with credit protection obtained from monoline insurers. In connection with both sales of loans and securitizations, the firm provided loan level representations of the type described below and/or assigned the loan level representations from the party from whom the firm purchased the loans.

The loan level representations made in connection with the sale or securitization of mortgage loans varied among transactions but were generally detailed representations applicable to each loan in the portfolio and addressed matters relating to the property, the borrower and the note. These representations generally included, but were not limited to, the following: (i) certain attributes of the borrower's financial status; (ii) loan-to-value ratios, owner occupancy status and certain other characteristics of the property; (iii) the lien position; (iv) the fact that the loan was originated in compliance with law; and (v) completeness of the loan documentation.

To date, repurchase claims and actual repurchases of residential mortgage loans based upon alleged breaches of representations have not been significant and have mainly involved government-sponsored enterprises. During the year ended December 2010, the firm incurred an immaterial loss on the repurchase of less than \$50 million of loans. As of December 2010, outstanding repurchase claims were not material.

Ultimately, the firm's exposure to claims for repurchase of residential mortgage loans based on alleged breaches of representations will depend on a number of factors including the following: (i) the extent to which these claims are actually made; (ii) the extent to which there are underlying breaches of representations that give rise to valid claims for repurchase; (iii) in the case of loans originated by others, the extent to which the firm could be held liable and, if it is, the firm's ability to pursue and collect on any claims against the parties who made representations to the firm;

(iv) macro-economic factors, including developments in the residential real estate market; and (v) legal and regulatory developments.

Based upon the large number of defaults in residential mortgages, including those sold or securitized by the firm, there is a potential for increasing claims for repurchases. However, the firm is not in a position to make a meaningful estimate of that exposure at this time.

- **Foreclosure and Other Mortgage Loan Servicing Practices and Procedures.** The firm has received a number of requests for information from regulators and other agencies, including state attorneys general and banking regulators, as part of an industry-wide focus on the practices of lenders and servicers in connection with foreclosure proceedings and other aspects of mortgage loan servicing practices and procedures. The requests seek information about the foreclosure and servicing protocols and activities of Litton Loan Servicing LP (Litton), the firm's residential mortgage servicing subsidiary, and any deviations therefrom. The firm is cooperating with the requests and is reviewing Litton's practices in this area. These inquiries may result in the imposition of fines or other regulatory action. Litton temporarily suspended evictions and foreclosure and real estate owned sales in a number of states, including those with judicial foreclosure procedures. Litton has recently resumed some of these activities. As of the date of this filing, the firm is not aware of foreclosures where the underlying foreclosure decision was not warranted. As of December 2010, the value of the firm's mortgage servicing rights was not material and any impact on their value would not be material to the firm. Similarly, at this time the firm does not expect the suspension of evictions and foreclosure and real estate owned sales to lead to a material increase in its mortgage servicing-related advances.

**Guaranteed Minimum Death and Income Benefits.** In connection with its insurance business, the firm is contingently liable to provide guaranteed minimum death and income benefits to certain contract holders and has established a reserve related to \$6.11 billion and \$6.35 billion of contract holder account balances as of December 2010 and December 2009, respectively, for such benefits. The weighted average attained age of these contract holders was 69 years and 68 years as of December 2010 and December 2009, respectively.

The net amount at risk, representing guaranteed minimum death and income benefits in excess of contract holder account balances, was \$1.60 billion and \$1.96 billion as of December 2010 and December 2009, respectively. See Note 17 for further information about insurance liabilities.

## Guarantees

The firm enters into various derivatives that meet the definition of a guarantee under U.S. GAAP, including written equity and commodity put options, written currency contracts and interest rate caps, floors and swaptions. Disclosures about derivatives are not required if they may be cash settled and the firm has no basis to conclude it is probable that the counterparties held the underlying instruments at inception of the contract. The firm has concluded that these conditions have been met for certain large, internationally active commercial and investment bank counterparties and certain other counterparties. Accordingly, the firm has not included such contracts in the table below.

The firm, in its capacity as an agency lender, indemnifies most of its securities lending customers against losses incurred in the event that borrowers do not return securities and the collateral held is insufficient to cover the market value of the securities borrowed.

In the ordinary course of business, the firm provides other financial guarantees of the obligations of third parties (e.g., standby letters of credit and other guarantees to

enable clients to complete transactions and fund-related guarantees). These guarantees represent obligations to make payments to beneficiaries if the guaranteed party fails to fulfill its obligation under a contractual arrangement with that beneficiary.

The table below presents certain information about derivatives that meet the definition of a guarantee and certain other guarantees. The maximum payout in the table below is based on the notional amount of the contract and therefore does not represent anticipated losses. See Note 7 for further information about credit derivatives that meet the definition of a guarantee which are not included below.

Because derivatives are accounted for at fair value, carrying value is considered the best indication of payment/performance risk for individual contracts. However, the carrying values below exclude the effect of a legal right of setoff that may exist under an enforceable netting agreement and the effect of netting of cash collateral posted under credit support agreements.

### Maximum Payout/Notional Amount by Period of Expiration

<i>in millions</i>	Carrying Value of Net Liability	As of December 2010				Total
		2011	2012–2013	2014–2015	2016–Thereafter	
Derivatives <sup>1</sup>	\$8,264	\$278,204	\$262,222	\$42,063	\$57,413	\$639,902
Securities lending indemnifications <sup>2</sup>	–	27,468	–	–	–	27,468
Other financial guarantees <sup>3</sup>	28	415	1,372	299	788	2,874

1. These derivatives are risk managed together with derivatives that do not meet the definition of a guarantee and, therefore, these amounts do not reflect the firm's overall risk related to its derivative activities.

2. Collateral held by the lenders in connection with securities lending indemnifications was \$28.21 billion as of December 2010. Because the contractual nature of these arrangements requires the firm to obtain collateral with a market value that exceeds the value of the securities lent to the borrower, there is minimal performance risk associated with these guarantees.

3. Other financial guarantees excludes certain commitments to issue standby letters of credit that are included in "Commitments to extend credit." See table in "Commitments" above for a summary of the firm's commitments.

As of December 2009, the carrying value of the net liability related to derivative guarantees and other financial guarantees was \$7.22 billion and \$207 million, respectively.

**Guarantees of Securities Issued by Trusts.** The firm has established trusts, including Goldman Sachs Capital I, II and III, and other entities for the limited purpose of issuing securities to third parties, lending the proceeds to the firm and entering into contractual arrangements with the firm and third parties related to this purpose. The firm does not consolidate these entities. See Note 16 for further information about the transactions involving Goldman Sachs Capital I, II and III.

The firm effectively provides for the full and unconditional guarantee of the securities issued by these entities. Timely payment by the firm of amounts due to these entities under the borrowing, preferred stock and related contractual arrangements will be sufficient to cover payments due on the securities issued by these entities.

Management believes that it is unlikely that any circumstances will occur, such as nonperformance on the part of paying agents or other service providers, that would make it necessary

for the firm to make payments related to these entities other than those required under the terms of the borrowing, preferred stock and related contractual arrangements and in connection with certain expenses incurred by these entities.

**Indemnities and Guarantees of Service Providers.** In the ordinary course of business, the firm indemnifies and guarantees certain service providers, such as clearing and custody agents, trustees and administrators, against specified potential losses in connection with their acting as an agent of, or providing services to, the firm or its affiliates.

The firm also indemnifies some clients against potential losses incurred in the event specified third-party service providers, including sub-custodians and third-party brokers, improperly execute transactions. In addition, the firm is a member of payment, clearing and settlement networks as well as securities exchanges around the world that may require the firm to meet the obligations of such networks and exchanges in the event of member defaults.

In connection with its prime brokerage and clearing businesses, the firm agrees to clear and settle on behalf of its clients the transactions entered into by them with other brokerage firms. The firm's obligations in respect of such transactions are secured by the assets in the client's account as well as any proceeds received from the transactions cleared and settled by the firm on behalf of the client. In connection with joint venture investments, the firm may issue loan guarantees under which it may be liable in the event of fraud, misappropriation, environmental liabilities and certain other matters involving the borrower.

The firm is unable to develop an estimate of the maximum payout under these guarantees and indemnifications. However, management believes that it is unlikely the firm will have to make any material payments under these arrangements, and no material liabilities related to these guarantees and indemnifications have been recognized in the consolidated statements of financial condition as of December 2010 and December 2009.

**Other Representations, Warranties and Indemnifications.** The firm provides representations and warranties to counterparties in connection with a variety of commercial transactions and occasionally indemnifies them against potential losses caused by the breach of those representations and warranties. The firm

may also provide indemnifications protecting against changes in or adverse application of certain U.S. tax laws in connection with ordinary-course transactions such as securities issuances, borrowings or derivatives.

In addition, the firm may provide indemnifications to some counterparties to protect them in the event additional taxes are owed or payments are withheld, due either to a change in or an adverse application of certain non-U.S. tax laws.

These indemnifications generally are standard contractual terms and are entered into in the ordinary course of business. Generally, there are no stated or notional amounts included in these indemnifications, and the contingencies triggering the obligation to indemnify are not expected to occur. The firm is unable to develop an estimate of the maximum payout under these guarantees and indemnifications. However, management believes that it is unlikely the firm will have to make any material payments under these arrangements, and no material liabilities related to these arrangements have been recognized in the consolidated statements of financial condition as of December 2010 and December 2009.

**Guarantees of Subsidiaries.** Group Inc. fully and unconditionally guarantees the securities issued by GS Finance Corp., a wholly owned finance subsidiary of the firm.

Group Inc. has guaranteed the payment obligations of Goldman, Sachs & Co. (GS&Co.), GS Bank USA, GS Bank Europe and Goldman Sachs Execution & Clearing, L.P. (GSEC), subject to certain exceptions.

In November 2008, the firm contributed subsidiaries into GS Bank USA, and Group Inc. agreed to guarantee certain losses, including credit-related losses, relating to assets held by the contributed entities. In connection with this guarantee, Group Inc. also agreed to pledge to GS Bank USA certain collateral, including interests in subsidiaries and other illiquid assets.

In addition, Group Inc. guarantees many of the obligations of its other consolidated subsidiaries on a transaction-by-transaction basis, as negotiated with counterparties. Group Inc. is unable to develop an estimate of the maximum payout under its subsidiary guarantees; however, because these guaranteed obligations are also obligations of consolidated subsidiaries included in the table above, Group Inc.'s liabilities as guarantor are not separately disclosed.

## Note 19

## Shareholders' Equity

## Common Equity

Dividends declared per common share were \$1.40 in 2010, \$1.05 in 2009 and \$1.40 in 2008. On January 18, 2011, Group Inc. declared a dividend of \$0.35 per common share to be paid on March 30, 2011 to common shareholders of record on March 2, 2011. On December 15, 2008, the Board declared a dividend of \$0.4666666 per common share to be paid on March 26, 2009 to common shareholders of record on February 24, 2009. The dividend of \$0.4666666 per common share is reflective of a four-month period (December 2008 through March 2009), due to the change in the firm's fiscal year-end.

During 2010 and 2009, the firm repurchased 25.3 million and 19,578 shares of its common stock at an average cost per share of \$164.48 and \$80.83, for a total cost of \$4.16 billion and \$2 million, respectively. In addition, to satisfy minimum statutory employee tax withholding requirements related to the delivery of common stock underlying restricted stock units (RSUs), the firm cancelled 6.2 million and 11.2 million of

RSUs with a total value of \$972 million and \$863 million in 2010 and 2009, respectively.

The firm's share repurchase program is intended to substantially offset increases in share count over time resulting from employee share-based compensation and to help maintain the appropriate level of common equity. The repurchase program is effected primarily through regular open-market purchases, the amounts and timing of which are determined primarily by the firm's issuance of shares resulting from employee share-based compensation as well as its current and projected capital position (i.e., comparisons of the firm's desired level of capital to its actual level of capital), but which may also be influenced by general market conditions and the prevailing price and trading volumes of the firm's common stock. Any repurchase of the firm's common stock requires approval by the Board of Governors of the Federal Reserve System (Federal Reserve Board).

## Preferred Equity

The table below presents perpetual preferred stock issued and outstanding.

Series	Shares Authorized	Shares Issued	Shares Outstanding	Dividend Rate	Earliest Redemption Date	Redemption Value (in millions)
A	50,000	30,000	29,999	3 month LIBOR + 0.75%, with floor of 3.75% per annum	April 25, 2010	\$ 750
B	50,000	32,000	32,000	6.20% per annum	October 31, 2010	800
C	25,000	8,000	8,000	3 month LIBOR + 0.75%, with floor of 4.00% per annum	October 31, 2010	200
D	60,000	54,000	53,999	3 month LIBOR + 0.67%, with floor of 4.00% per annum	May 24, 2011	1,350
G	50,000	50,000	50,000	10.00% per annum	October 1, 2008	5,500
	235,000	174,000	173,998			\$8,600

Each share of non-cumulative Series A Preferred Stock, Series B Preferred Stock, Series C Preferred Stock and Series D Preferred Stock issued and outstanding has a par value of \$0.01, has a liquidation preference of \$25,000, is represented by 1,000 depositary shares and is redeemable at the firm's option, subject to the approval of the Federal Reserve Board, at a redemption price equal to \$25,000 plus declared and unpaid dividends.

Each share of 10% Cumulative Perpetual Preferred Stock, Series G (Series G Preferred Stock) issued and outstanding has

a par value of \$0.01, has a liquidation preference of \$100,000 and is redeemable at the firm's option, subject to the approval of the Federal Reserve Board, at a redemption price equal to \$110,000 plus accrued and unpaid dividends. In connection with the issuance of the Series G Preferred Stock, the firm issued a five-year warrant to purchase up to 43.5 million shares of common stock at an exercise price of \$115.00 per share. The warrant is exercisable at any time until October 1, 2013 and the number of shares of common stock underlying the warrant and the exercise price are subject to adjustment for certain dilutive events.



All series of preferred stock are pari passu and have a preference over the firm's common stock on liquidation. Dividends on each series of preferred stock, if declared, are payable quarterly in arrears. The firm's ability to declare or pay dividends on, or purchase, redeem or otherwise acquire, its common stock is subject to certain restrictions in the event that the firm fails to pay or set aside full dividends on the preferred stock for the latest completed dividend period.

In 2007, the Board authorized 17,500.1 shares of Series E Preferred Stock, and 5,000.1 shares of Series F Preferred Stock, in connection with the APEX Trusts. See Note 16 for further information.

Under the stock purchase contracts with the APEX Trusts, Group Inc. will issue on the relevant stock purchase dates (on or before June 1, 2013 and September 1, 2013 for Series E and Series F Preferred Stock, respectively) one share of Series E and Series F Preferred Stock to Goldman Sachs Capital II and III, respectively, for each \$100,000 principal amount of subordinated debt held by these trusts. When issued, each share of Series E and Series F Preferred Stock will have a par value of \$0.01 and a liquidation preference of \$100,000 per share.

Dividends on Series E Preferred Stock, if declared, will be payable semi-annually at a fixed annual rate of 5.79% if the stock is issued prior to June 1, 2012 and quarterly thereafter, at a rate per annum equal to the greater of (i) three-month LIBOR plus 0.77% and (ii) 4.00%.

Dividends on Series F Preferred Stock, if declared, will be payable quarterly at a rate per annum equal to three-month LIBOR plus 0.77% if the stock is issued prior to September 1, 2012 and quarterly thereafter, at a rate per annum equal to the greater of (i) three-month LIBOR plus 0.77% and (ii) 4.00%.

The preferred stock may be redeemed at the option of the firm on the stock purchase dates or any day thereafter, subject to approval from the Federal Reserve Board and certain covenant restrictions governing the firm's ability to redeem or purchase the preferred stock without issuing common stock or other instruments with equity-like characteristics.

In June 2009, Group Inc. repurchased from the U.S. Treasury the 10.0 million shares of the Company's Fixed Rate Cumulative Perpetual Preferred Stock, Series H (Series H Preferred Stock), that were issued to the U.S. Treasury pursuant to the U.S. Treasury's TARP Capital Purchase Program. The repurchase resulted in a one-time preferred dividend of \$426 million, which is included in the consolidated statement of earnings for the year ended December 2009. This one-time preferred dividend represented the difference between the carrying value and the redemption value of the Series H Preferred Stock. In connection with the issuance of the Series H Preferred Stock in October 2008, the firm issued a 10-year warrant to the U.S. Treasury to purchase up to 12.2 million shares of common stock at an exercise price of \$122.90 per share. The firm repurchased this warrant in full in July 2009 for \$1.1 billion. This amount was recorded as a reduction to additional paid-in capital.

On January 18, 2011, Group Inc. declared dividends of \$239.58, \$387.50, \$255.56 and \$255.56 per share of Series A Preferred Stock, Series B Preferred Stock, Series C Preferred Stock and Series D Preferred Stock, respectively, to be paid on February 10, 2011 to preferred shareholders of record on January 26, 2011. In addition, Group Inc. declared a dividend of \$2,500 per share of Series G Preferred Stock to be paid on February 10, 2011 to preferred shareholders of record on January 26, 2011. The table below presents preferred dividends declared on preferred stock.

	Year Ended						One Month Ended	
	December 2010		December 2009		November 2008		December 2008	
	<i>per share</i>	<i>in millions</i>	<i>per share</i>	<i>in millions</i>	<i>per share</i>	<i>in millions</i>	<i>per share</i>	<i>in millions</i>
Series A	\$ 950.51	\$ 28	\$ 71094	\$ 21	\$1,068.86	\$ 32	\$ 239.58	\$ 7
Series B	1,550.00	50	1,162.50	38	1,550.00	50	387.50	12
Series C	1,013.90	8	758.34	6	1,110.18	9	255.56	2
Series D	1,013.90	55	758.34	41	1,105.18	59	255.56	14
Series G	10,000.00	500	7,500.00	375	1,083.33	54	2,500.00	125
Series H <sup>1</sup>	–	–	12.50	125	–	–	14.86	149
<b>Total</b>		<b>\$641</b>		<b>\$606</b>		<b>\$204</b>		<b>\$309</b>

1. Amounts for the year ended December 2009 exclude the one-time preferred dividend of \$426 million related to the repurchase of the TARP Series H Preferred Stock in the second quarter of 2009, as well as \$44 million of accrued dividends paid on repurchase of the Series H Preferred Stock.

### Accumulated Other Comprehensive Income/(Loss)

The table below presents accumulated other comprehensive income/(loss) by type.

<i>in millions</i>	As of December	
	2010	2009
Currency translation adjustment, net of tax	<b>\$ (170)</b>	\$(132)
Pension and postretirement liability adjustments, net of tax	<b>(229)</b>	(317)
Net unrealized gains on available-for-sale securities, net of tax <sup>1</sup>	<b>113</b>	87
<b>Total accumulated other comprehensive loss, net of tax</b>	<b>\$ (286)</b>	\$(362)

1. Substantially all consists of net unrealized gains on available-for-sale securities held by the firm's insurance subsidiaries as of both December 2010 and December 2009.

### Note 20

### Regulation and Capital Adequacy

The Federal Reserve Board is the primary regulator of Group Inc., a bank holding company and a financial holding company under the U.S. Bank Holding Company Act of 1956. As a bank holding company, the firm is subject to consolidated regulatory capital requirements that are computed in accordance with the Federal Reserve Board's capital adequacy regulations currently applicable to bank holding companies (Basel 1). These capital requirements, which are based on the Capital Accord of the Basel Committee on Banking Supervision (Basel Committee), are expressed as capital ratios that compare measures of capital to risk-weighted assets (RWAs). The firm's bank depository institution subsidiaries, including GS Bank USA, are subject to similar capital requirements.

Under the Federal Reserve Board's capital adequacy requirements and the regulatory framework for prompt corrective action that is applicable to GS Bank USA, the firm and its bank depository institution subsidiaries must meet specific capital requirements that involve quantitative measures of assets, liabilities and certain off-balance-sheet items as calculated under regulatory reporting practices. The firm and its bank depository institution subsidiaries' capital amounts, as well as GS Bank USA's prompt corrective action classification, are also subject to qualitative judgments by the regulators about components, risk weightings and other factors.

Many of the firm's subsidiaries, including GS&Co. and the firm's other broker-dealer subsidiaries, are subject to separate regulation and capital requirements as described below.

### Group Inc.

Federal Reserve Board regulations require bank holding companies to maintain a minimum Tier 1 capital ratio of 4% and a minimum total capital ratio of 8%. The required minimum Tier 1 capital ratio and total capital ratio in order to be considered a "well-capitalized" bank holding company under the Federal Reserve Board guidelines are 6% and 10%, respectively. Bank holding companies may be expected to maintain ratios well above the minimum levels, depending on their particular condition, risk profile and growth plans. The minimum Tier 1 leverage ratio is 3% for bank holding companies that have received the highest supervisory rating under Federal Reserve Board guidelines or that have implemented the Federal Reserve Board's risk-based capital measure for market risk. Other bank holding companies must have a minimum Tier 1 leverage ratio of 4%.

The table below presents information regarding Group Inc.'s regulatory capital ratios.

<i>\$ in millions</i>	As of December	
	2010	2009
Tier 1 capital	<b>\$ 71,233</b>	\$ 64,642
Tier 2 capital	<b>13,660</b>	13,828
Total capital	<b>84,893</b>	78,470
Risk-weighted assets	<b>444,290</b>	431,890
Tier 1 capital ratio	<b>16.0%</b>	15.0%
Total capital ratio	<b>19.1%</b>	18.2%
Tier 1 leverage ratio	<b>8.0%</b>	7.6%

RWAs under the Federal Reserve Board's risk-based capital guidelines are calculated based on the amount of market risk and credit risk. RWAs for market risk are determined by reference to the firm's Value-at-Risk (VaR) models, supplemented by other measures to capture risks not reflected in VaR models. Credit risk for on-balance sheet assets is based on the balance sheet value. For off-balance sheet exposures, including OTC derivatives and commitments, a credit equivalent amount is calculated based on the notional amount of each trade. All such assets and amounts are then assigned a risk weight depending on, among other things, whether the counterparty is a sovereign, bank or qualifying securities firm or other entity (or if collateral is held, depending on the nature of the collateral).

Tier 1 leverage ratio is defined as Tier 1 capital under Basel 1 divided by average adjusted total assets (which includes adjustments for disallowed goodwill and intangible assets, and the carrying value of equity investments in non-financial companies that are subject to deductions from Tier 1 capital).

### Regulatory Reform

The firm is currently working to implement the requirements set out in the Federal Reserve Board's Capital Adequacy Guidelines for Bank Holding Companies: Internal-Ratings-Based and Advanced Measurement Approaches, which are based on the advanced approaches under the Revised Framework for the International Convergence of Capital Measurement and Capital Standards issued by the Basel Committee as applicable to Group Inc. as a bank holding company (Basel 2). U.S. banking regulators have incorporated the Basel 2 framework into the existing risk-based capital requirements by requiring that internationally active banking organizations, such as Group Inc., transition to Basel 2 following the successful completion of a parallel run.

In addition, the Basel Committee has undertaken a program of substantial revisions to its capital guidelines. In particular, the changes in the "Basel 2.5" guidelines will result in increased capital requirements for market risk; additionally, the Basel 3 guidelines issued by the Basel Committee in December 2010 revise the definition of Tier 1 capital, introduce Tier 1 common equity as a regulatory metric, set new minimum capital ratios (including a new "capital conservation buffer," which must be composed exclusively of Tier 1 common equity and will be in addition to the other capital ratios), introduce a Tier 1 leverage ratio within international guidelines for the first time, and make substantial revisions to the computation of risk-weighted assets for credit exposures. Implementation of the new requirements is expected to take place over an extended transition period, starting at the end of 2011 (for Basel 2.5) and end of 2012 (for Basel 3). Although the U.S. federal banking agencies have now issued proposed rules that are intended to implement certain aspects of the Basel 2.5 guidelines, they have not yet addressed all aspects of those guidelines or the Basel 3 changes. In addition, both the Basel Committee and U.S. banking regulators implementing the Dodd-Frank Act have indicated that they will impose more stringent capital standards on systemically important financial institutions. Although the criteria for treatment as a systemically important financial institution have not yet been determined, it is probable that they will apply to the firm. Therefore, the regulations ultimately applicable to the firm may be substantially different from those that have been published to date.

The Dodd-Frank Wall Street Reform and Consumer Protection Act (Dodd-Frank Act) will subject the firm at a firmwide level to the same leverage and risk-based capital requirements that apply to depository institutions and

directs banking regulators to impose additional capital requirements as disclosed above. The Federal Reserve Board will be required to begin implementing the new leverage and risk-based capital regulation by January 2012. As a consequence of these changes, Tier 1 capital treatment for the firm's junior subordinated debt issued to trusts and the firm's cumulative preferred stock will be phased out over a three-year period beginning on January 1, 2013. The interaction between the Dodd-Frank Act and the Basel Committee's proposed changes adds further uncertainty to the firm's future capital requirements.

A number of other governmental entities and regulators, including the U.S. Treasury, the European Union and the U.K.'s Financial Services Authority (FSA), have also proposed or announced changes which will result in increased capital requirements for financial institutions.

As a consequence of these developments, the firm expects minimum capital ratios required to be maintained under Federal Reserve Board regulations will be increased and changes in the prescribed calculation methodology are expected to result in higher RWAs and lower capital ratios than those currently computed.

The capital requirements of several of the firm's subsidiaries will also be impacted in the future by the various proposals from the Basel Committee, the Dodd-Frank Act, and other governmental entities and regulators.

### Bank Subsidiaries

GS Bank USA, an FDIC-insured, New York State-chartered bank and a member of the Federal Reserve System and the FDIC, is regulated by the Federal Reserve Board and the New York State Banking Department and is subject to minimum capital requirements (described further below) that are calculated in a manner similar to those applicable to bank holding companies. GS Bank USA computes its capital ratios in accordance with the regulatory capital guidelines currently applicable to state member banks, which are based on Basel 1 as implemented by the Federal Reserve Board, for purposes of assessing the adequacy of its capital. In order to be considered a "well-capitalized" depository institution under the Federal Reserve Board guidelines, GS Bank USA must maintain a Tier 1 capital ratio of at least 6%, a total capital ratio of at least 10% and a Tier 1 leverage ratio of at least 5%. In November 2008, the firm contributed subsidiaries into GS Bank USA. In connection with this contribution, GS Bank USA agreed

with the Federal Reserve Board to minimum capital ratios in excess of these “well-capitalized” levels. Accordingly, for a period of time, GS Bank USA is expected to maintain a Tier 1 capital ratio of at least 8%, a total capital ratio of at least 11% and a Tier 1 leverage ratio of at least 6%.

The table below presents information regarding GS Bank USA’s regulatory capital ratios under Basel 1 as implemented by the Federal Reserve Board.

	As of December	
	2010	2009
Tier 1 capital ratio	18.8%	14.9%
Total capital ratio	23.9%	19.3%
Tier 1 leverage ratio	19.5%	15.4%

Effective January 18, 2011, upon receiving regulatory approval, GS Bank USA declared a dividend of \$1.00 billion to Group, Inc. In conjunction with the approval of this dividend, GS Bank USA also received approval to repay \$4.00 billion in subordinated debt to Group, Inc. The dividend and subordinated debt repayments took place on February 1, 2011, and would have reduced GS Bank USA’s Tier 1 and total capital ratios as of December 2010 by 1.0% and 5.1%, respectively.

GS Bank USA is currently working to implement the Basel 2 framework. Similar to the firm’s requirement as a bank holding company, GS Bank USA is required to transition to Basel 2 following the successful completion of a parallel run. In addition, the capital requirements for GS Bank USA are expected to be impacted by changes to the Basel Committee’s capital guidelines and by the Dodd-Frank Act, as outlined above.

The deposits of GS Bank USA are insured by the FDIC to the extent provided by law. The Federal Reserve Board requires depository institutions to maintain cash reserves with a Federal Reserve Bank. The amount deposited by the firm’s depository institution subsidiaries held at the Federal Reserve Bank was approximately \$28.12 billion and \$27.43 billion as of December 2010 and December 2009, respectively, which exceeded required reserve amounts by \$27.45 billion and \$25.86 billion as of December 2010 and December 2009, respectively. GS Bank Europe, a wholly owned credit institution, is regulated by the Central Bank of Ireland and is subject to minimum capital requirements. As of December 2010 and December 2009, GS Bank USA and GS Bank Europe were both in compliance with all regulatory capital requirements.

Transactions between GS Bank USA and its subsidiaries and Group Inc. and its subsidiaries and affiliates (other than, generally, subsidiaries of GS Bank USA) are regulated by the Federal Reserve Board. These regulations generally limit the types and amounts of transactions (including loans to and borrowings from GS Bank USA) that may take place and generally require those transactions to be on an arm’s-length basis.

### Broker-Dealer Subsidiaries

The firm’s U.S. regulated broker-dealer subsidiaries include GS&Co. and GSEC. GS&Co. and GSEC are registered U.S. broker-dealers and futures commission merchants, and are subject to regulatory capital requirements, including those imposed by the SEC, the Commodity Futures Trading Commission, Chicago Mercantile Exchange, the Financial Industry Regulatory Authority, Inc. (FINRA) and the National Futures Association. Rule 15c3-1 of the SEC and Rule 1.17 of the Commodity Futures Trading Commission specify uniform minimum net capital requirements, as defined, for their registrants, and also effectively require that a significant part of the registrants’ assets be kept in relatively liquid form. GS&Co. and GSEC have elected to compute their minimum capital requirements in accordance with the “Alternative Net Capital Requirement” as permitted by Rule 15c3-1.

As of December 2010, GS&Co. had regulatory net capital, as defined by Rule 15c3-1, of \$11.14 billion, which exceeded the amount required by \$9.21 billion. As of December 2010, GSEC had regulatory net capital, as defined by Rule 15c3-1, of \$1.96 billion, which exceeded the amount required by \$1.83 billion.

In addition to its alternative minimum net capital requirements, GS&Co. is also required to hold tentative net capital in excess of \$1 billion and net capital in excess of \$500 million in accordance with the market and credit risk standards of Appendix E of Rule 15c3-1. GS&Co. is also required to notify the SEC in the event that its tentative net capital is less than \$5 billion. As of December 2010 and December 2009, GS&Co. had tentative net capital and net capital in excess of both the minimum and the notification requirements.

### Insurance Subsidiaries

The firm has U.S. insurance subsidiaries that are subject to state insurance regulation and oversight in the states in which they are domiciled and in the other states in which

they are licensed. In addition, certain of the firm's insurance subsidiaries outside of the U.S. are regulated by the FSA and certain are regulated by the Bermuda Monetary Authority. The firm's insurance subsidiaries were in compliance with all regulatory capital requirements as of December 2010 and December 2009.

#### Other Non-U.S. Regulated Subsidiaries

The firm's principal non-U.S. regulated subsidiaries include Goldman Sachs International (GSI) and Goldman Sachs Japan Co., Ltd. (GSJCL). GSI, the firm's regulated U.K. broker-dealer, is subject to the capital requirements of the FSA. GSJCL, the firm's regulated Japanese broker-dealer, is subject to the capital requirements imposed by Japan's Financial Services Agency. As of December 2010 and December 2009, GSI and GSJCL were in compliance with their local capital adequacy requirements. Certain other non-U.S. subsidiaries of the firm are also subject to capital adequacy requirements promulgated by authorities of the countries in which they

operate. As of December 2010 and December 2009, these subsidiaries were in compliance with their local capital adequacy requirements.

#### Restrictions on Payments

The regulatory requirements referred to above restrict Group Inc.'s ability to withdraw capital from its regulated subsidiaries. As of December 2010 and December 2009, approximately \$24.70 billion and \$23.49 billion, respectively, of net assets of regulated subsidiaries were restricted as to the payment of dividends to Group Inc. In addition to limitations on the payment of dividends imposed by federal and state laws, the Federal Reserve Board, the FDIC and the New York State Banking Department have authority to prohibit or to limit the payment of dividends by the banking organizations they supervise (including GS Bank USA) if, in the relevant regulator's opinion, payment of a dividend would constitute an unsafe or unsound practice in the light of the financial condition of the banking organization.

#### Note 21

#### Earnings Per Common Share (EPS)

Basic EPS is calculated by dividing net earnings applicable to common shareholders by the weighted average number of common shares outstanding. Common shares outstanding includes common stock and RSUs for which no future service is required as a condition to the delivery of the underlying common stock. Diluted EPS includes the determinants of basic EPS and, in addition reflects the dilutive effect of the common stock deliverable for stock warrants and options and for RSUs for which future service is required as a condition to the delivery of the underlying common stock.

In the first quarter of fiscal 2009, the firm adopted amended accounting principles related to determining whether instruments granted in share-based payment transactions are participating securities. Accordingly, the firm treats unvested share-based payment awards that have non-forfeitable rights to dividends or dividend equivalents as a separate class of securities in calculating EPS.

The table below presents the computations of basic and diluted EPS.

	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<i>in millions, except per share amounts</i>				
Numerator for basic and diluted EPS—net earnings/(loss) applicable to common shareholders	\$7,713	\$12,192	\$2,041	\$(1,028)
Denominator for basic EPS—weighted average number of common shares	542.0	512.3	437.0	485.5
Effect of dilutive securities:				
RSUs	15.0	15.7	10.2	—
Stock options and warrants	28.3	22.9	9.0	—
Dilutive potential common shares	43.3	38.6	19.2	—
Denominator for diluted EPS—weighted average number of common shares and dilutive potential common shares	585.3	550.9	456.2	485.5
Basic EPS	\$14.15	\$ 23.74	\$ 4.67	\$ (2.15)
Diluted EPS	13.18	22.13	4.47	(2.15)

The diluted EPS computations in the table above do not include the antidilutive effect as follows:

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Number of antidilutive RSUs and common shares underlying antidilutive stock options and warrants	6.2	24.7	60.5	157.2

In the table above, unvested share-based payment awards that have non-forfeitable rights to dividends or dividend equivalents are treated as a separate class of securities in calculating EPS. The impact of applying this methodology was a reduction to basic EPS of \$0.08 and \$0.06 for the years

ended December 2010 and December 2009, respectively, and an increase in basic and diluted loss per common share of \$0.03 for the one month ended December 2008. EPS for the year ended November 2008 has not been restated due to immateriality.

## Note 22

### Transactions with Affiliated Funds

The firm has formed numerous nonconsolidated investment funds with third-party investors. The firm generally acts as the investment manager for these funds and, as such, is entitled to receive management fees and, in certain cases, advisory fees or incentive fees from these funds.

Additionally, the firm invests alongside the third-party investors in certain funds. The tables below present fees earned from affiliated funds, fees receivable from affiliated funds and the aggregate carrying value of the firm's interests in affiliated funds.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Fees earned from affiliated funds	\$3,126	\$2,517	\$3,137	\$206

<i>in millions</i>	As of December	
	2010	2009
Fees receivable from funds	\$ 886	\$ 1,044
Aggregate carrying value of interests in funds	14,773	13,837

The firm has provided voluntary financial support to certain of its funds that have experienced significant reductions in capital and liquidity or had limited access to the debt markets during the financial crisis. As of December 2010, the firm had exposure to these funds in the form of loans and guarantees of \$253 million, primarily related to certain real estate funds. In addition, as of December 2010, the firm had outstanding commitments to extend credit to these funds of \$160 million.

The firm may provide additional voluntary financial support to these funds if they were to experience significant financial distress; however, such amounts are not expected to be material to the firm. In the ordinary course of business, the firm may also engage in other activities with these funds, including, among others, securities lending, trade execution, market making, custody, and acquisition and bridge financing. See Note 18 for the firm's investment commitments related to these funds.

Note 23**Interest Income and Interest Expense**

Interest income is recorded on an accrual basis based on contractual interest rates. The table below presents the

sources of interest income and interest expense.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<b>Interest income</b>				
Deposits with banks	\$ 86	\$ 65	\$ 188	\$ 2
Securities borrowed, securities purchased under agreements to resell and federal funds sold	540	951	11,746	301
Financial instruments owned, at fair value	10,346	11,106	13,150	1,172
Other interest <sup>1</sup>	1,337	1,785	10,549	212
<b>Total interest income</b>	<b>\$12,309</b>	<b>\$13,907</b>	<b>\$35,633</b>	<b>\$1,687</b>
<b>Interest expense</b>				
Deposits	\$ 304	\$ 415	\$ 756	\$ 51
Securities loaned and securities sold under agreements to repurchase	708	1,317	7,414	229
Financial instruments sold, but not yet purchased, at fair value	1,859	1,854	2,789	174
Short-term borrowings <sup>2</sup>	453	623	1,864	107
Long-term borrowings <sup>2</sup>	3,155	2,585	6,975	297
Other interest <sup>3</sup>	327	(294)	11,559	144
<b>Total interest expense</b>	<b>\$ 6,806</b>	<b>\$ 6,500</b>	<b>\$31,357</b>	<b>\$1,002</b>
<b>Net interest income</b>	<b>\$ 5,503</b>	<b>\$ 7,407</b>	<b>\$ 4,276</b>	<b>\$ 685</b>

1. Primarily includes interest income on customer debit balances and other interest-earning assets.

2. Includes interest on unsecured borrowings and other secured financings.

3. Primarily includes interest expense on customer credit balances and other interest-bearing liabilities.

Note 24**Employee Benefit Plans**

The firm sponsors various pension plans and certain other postretirement benefit plans, primarily healthcare and life insurance. The firm also provides certain benefits to former or inactive employees prior to retirement.

**Defined Benefit Pension Plans and Postretirement Plans**

Employees of certain non-U.S. subsidiaries participate in various defined benefit pension plans. These plans generally provide benefits based on years of credited service and a percentage of the employee's eligible compensation. The firm maintains a defined benefit pension plan for most U.K. employees. As of April 2008, the U.K. defined benefit plan was closed to new participants, but will continue to accrue benefits for existing participants. These plans do not have a material impact on the firm's consolidated results of operations.

The firm also maintains a defined benefit pension plan for substantially all U.S. employees hired prior to November 1, 2003. As of November 2004, this plan was closed to new participants and frozen such that existing participants would not accrue any additional benefits. In addition, the firm maintains unfunded postretirement benefit plans that provide medical and life insurance for eligible retirees and their dependents covered under these programs. These plans do not have a material impact on the firm's consolidated results of operations.

The firm recognizes the funded status of its defined benefit pension and postretirement plans, measured as the difference between the fair value of the plan assets and the benefit obligation, in the consolidated statements of financial condition.

As of December 2010, “Other assets” and “Other liabilities and accrued expenses” included \$164 million (related to an overfunded pension plan) and \$641 million, respectively, related to these plans. As of December 2009, “Other liabilities and accrued expenses” included \$769 million related to these plans.

### Defined Contribution Plans

The firm contributes to employer-sponsored U.S. and non-U.S. defined contribution plans. The firm’s contribution to these plans was \$193 million, \$178 million and \$208 million for the years ended December 2010, December 2009 and November 2008, respectively.

### Note 25

### Employee Incentive Plans

The cost of employee services received in exchange for a share-based award is generally measured based on the grant-date fair value of the award. Share-based awards that do not require future service (i.e., vested awards, including awards granted to retirement-eligible employees) are expensed immediately. Share-based employee awards that require future service are amortized over the relevant service period. Expected forfeitures are included in determining share-based employee compensation expense.

The firm pays cash dividend equivalents on outstanding RSUs. Dividend equivalents paid on RSUs are generally charged to retained earnings. Dividend equivalents paid on RSUs expected to be forfeited are included in compensation expense.

In the first quarter of fiscal 2009, the firm adopted amended accounting principles related to income tax benefits of dividends on share-based payment awards. These amended principles require the tax benefit related to dividend equivalents paid on RSUs to be accounted for as an increase to additional paid-in capital. Previously, the firm accounted for this tax benefit as a reduction to income tax expense.

In certain cases, primarily related to the death of an employee or conflicted employment (as outlined in the applicable award agreements), the firm may cash settle share-based compensation awards. For awards accounted for as equity

instruments, additional paid-in capital is adjusted to the extent of the difference between the current value of the award and the grant-date value of the award.

### Stock Incentive Plan

The firm sponsors a stock incentive plan, The Goldman Sachs Amended and Restated Stock Incentive Plan (SIP), which provides for grants of incentive stock options, nonqualified stock options, stock appreciation rights, dividend equivalent rights, restricted stock, RSUs, awards with performance conditions and other share-based awards. In the second quarter of 2003, the SIP was approved by the firm’s shareholders, effective for grants after April 1, 2003. The SIP was further amended and restated, effective December 31, 2008.

The total number of shares of common stock that may be delivered pursuant to awards granted under the SIP through the end of the 2008 fiscal year could not exceed 250 million shares. The total number of shares of common stock that may be delivered for awards granted under the SIP in the 2009 fiscal year and each fiscal year thereafter cannot exceed 5% of the issued and outstanding shares of common stock, determined as of the last day of the immediately preceding fiscal year, increased by the number of shares available for awards in previous years but not covered by awards granted in such years. As of December 2010 and December 2009, 139.2 million and 140.6 million shares, respectively, were available for grant under the SIP.

### Restricted Stock Units

The firm issues RSUs to employees under the SIP, primarily in connection with year-end compensation and acquisitions. RSUs are valued based on the closing price of the underlying shares on the date of grant after taking into account a liquidity discount for any applicable post-vesting transfer restrictions. Year-end RSUs generally vest and deliver as outlined in the applicable RSU agreements. Employee RSU agreements generally provide that vesting is accelerated in certain circumstances, such as on retirement, death and extended absence. Delivery of the underlying shares of common stock is conditioned on the grantees satisfying certain vesting and other requirements outlined in the award agreements. The table below presents the activity related to RSUs.



## Notes to Consolidated Financial Statements

	Restricted Stock Units Outstanding		Weighted Average Grant-Date Fair Value of Restricted Stock Units Outstanding	
	Future Service Required	No Future Service Required	Future Service Required	No Future Service Required
Outstanding, December 2009	16,655,194	28,065,587	\$121.50	\$158.91
Granted <sup>1,2</sup>	<b>18,808,320</b>	<b>16,703,719</b>	<b>135.42</b>	<b>129.52</b>
Forfeited	(1,460,512)	(303,582)	117.42	160.75
Delivered <sup>3</sup>		(17,475,516)		147.13
Vested <sup>2</sup>	(12,547,209)	12,547,209	138.27	138.27
<b>Outstanding, December 2010</b>	<b>21,455,793</b>	<b>39,537,417</b>	<b>\$124.17</b>	<b>\$145.13</b>

1. The weighted average grant-date fair value of RSUs granted during the years ended December 2010, December 2009, November 2008 and one month ended December 2008 was \$132.64, \$151.31, \$154.31, and \$67.60, respectively. The fair value of the RSUs granted during the year ended December 2010 and one month ended December 2008 includes a liquidity discount of 13.2% and 14.3%, respectively, to reflect post-vesting transfer restrictions of up to 4 years.

2. The aggregate fair value of awards that vested during the years ended December 2010, December 2009, November 2008 and one month ended December 2008 was \$4.07 billion, \$2.18 billion, \$1.03 billion and \$41 million, respectively.

3. Includes RSUs that were cash settled.

In January 2011, the firm granted to its employees 15.3 million year-end RSUs, of which 8.4 million RSUs require future service as a condition of delivery. These awards are subject to additional conditions as outlined in the award agreements. Generally, shares underlying these awards, net of required withholding tax, deliver over a three-year period but are subject to post-vesting transfer restrictions through January 2016. These grants are not included in the above table.

### Stock Options

Stock options generally vest as outlined in the applicable stock option agreement. Options granted in February 2010 will generally become exercisable in one-third installments in

January 2011, January 2012 and January 2013 and will expire in February 2014. Employee stock option agreements provide that vesting is accelerated in certain circumstances, such as on retirement, death and extended absence. In general, options granted prior to February 2010 expire on the tenth anniversary of the grant date, although they may be subject to earlier termination or cancellation under certain circumstances in accordance with the terms of the SIP and the applicable stock option agreement. The dilutive effect of the firm's outstanding stock options is included in "Average common shares outstanding—Diluted" in the consolidated statements of earnings. See Note 21 for further information on EPS.

The table below presents the activity related to stock options.

	Options Outstanding	Weighted Average Exercise Price	Aggregate Intrinsic Value (in millions)	Weighted Average Remaining Life (years)
Outstanding, December 2009	62,272,097	\$ 95.27	\$4,781	6.64
Granted	<b>75,000</b>	<b>154.16</b>		
Exercised	(6,834,743)	84.93		
Forfeited	(264,489)	78.82		
<b>Outstanding, December 2010</b>	<b>55,247,865</b>	<b>\$ 96.71</b>	<b>\$4,152</b>	<b>6.25</b>
<b>Exercisable, December 2010</b>	<b>28,638,606</b>	<b>\$ 98.52</b>	<b>\$2,078</b>	<b>4.76</b>

The total intrinsic value of options exercised during the years ended December 2010, December 2009 and November 2008 and one month ended December 2008 was \$510 million,

\$484 million, \$433 million and \$1 million, respectively. The table below presents options outstanding.

Exercise Price	Options Outstanding	Weighted Average Exercise Price	Weighted Average Remaining Life (years)
\$ 75.00–\$ 89.99	38,868,442	\$ 78.80	7.33
90.00– 104.99	7,531,799	91.79	1.00
105.00– 119.99	–	–	–
120.00– 134.99	2,791,500	131.64	4.92
135.00– 149.99	–	–	–
150.00– 164.99	75,000	154.16	3.17
165.00– 194.99	–	–	–
195.00– 209.99	5,981,124	202.27	6.48
<b>Outstanding, December 2010</b>	<b>55,247,865</b>		

The weighted average fair value of options granted in the year ended December 2010 and in the one month ended December 2008 was \$37.58 and \$14.08 per option, respectively.

The table below presents the primary weighted average assumptions used to estimate fair value as of the grant date based on a Black-Scholes option-pricing model.

	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Risk-free interest rate	1.6%	N/A	N/A	1.1%
Expected volatility	32.5	N/A	N/A	50.1
Annual dividend per share	\$1.40	N/A	N/A	\$1.40
Expected life	3.75 years	N/A	N/A	4.0 years

The common stock underlying the options granted in the one month ended December 2008 is subject to transfer restrictions through January 2014. The value of the common stock underlying the options granted in the one month ended December 2008 reflects a liquidity discount of 26.7%, as a result of these transfer restrictions. The liquidity discount

was based on the firm's pre-determined written liquidity discount policy, which is consistently applied to all financial instruments with transfer restrictions.

The table below presents share-based compensation and the related tax benefit.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Share-based compensation	\$4,070	\$2,030	\$1,587	\$180
Excess tax benefit related to options exercised	183	166	144	–
Excess tax benefit/(provision) related to share-based compensation <sup>1</sup>	239	(793)	645	–

1. Represents the tax benefit/(provision), recognized in additional paid-in capital, on stock options exercised and the delivery of common stock underlying RSUs.

As of December 2010, there was \$1.50 billion of total unrecognized compensation cost related to non-vested share-based compensation arrangements.

This cost is expected to be recognized over a weighted average period of 1.61 years.

## Note 26

## Income Taxes

## Provision for Income Taxes

Income taxes are provided for using the asset and liability method under which deferred tax assets and liabilities are recognized for temporary differences between the financial reporting and tax bases of assets and liabilities. The firm reports interest expense related to income tax matters in “Provision for taxes”

in the consolidated statements of earnings and income tax penalties in “Other expenses.”

The tables below present the components of the provision/ (benefit) for taxes and a reconciliation of the U.S. federal statutory income tax rate to the firm’s effective income tax rate.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<b>Current taxes</b>				
U.S. federal	\$1,791	\$4,039	\$ (278)	\$ 157
State and local	325	594	91	10
Non-U.S.	1,083	2,242	1,964	287
<b>Total current tax expense</b>	<b>3,199</b>	<b>6,875</b>	<b>1,777</b>	<b>454</b>
<b>Deferred taxes</b>				
U.S. federal	1,516	(763)	(880)	(857)
State and local	162	(130)	(92)	(26)
Non-U.S.	(339)	462	(791)	(49)
<b>Total deferred tax (benefit)/expense</b>	<b>1,339</b>	<b>(431)</b>	<b>(1,763)</b>	<b>(932)</b>
<b>Provision/(benefit) for taxes</b>	<b>\$4,538</b>	<b>\$6,444</b>	<b>\$ 14</b>	<b>\$(478)</b>

	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
U.S. federal statutory income tax rate	35.0%	35.0%	35.0%	35.0%
State and local taxes, net of U.S. federal income tax effects	2.5	1.5	–	0.8
Tax credits	(0.7)	(0.3)	(4.3)	0.8
Non-U.S. operations	(2.3)	(3.5)	(29.8)	4.3
Tax-exempt income, including dividends	(1.0)	(0.4)	(5.9)	1.0
Other	1.7 <sup>1</sup>	0.2	5.6 <sup>2</sup>	(3.9)
<b>Effective income tax rate</b>	<b>35.2%</b>	<b>32.5%</b>	<b>0.6%</b>	<b>38.0%</b>

1. Primarily includes the effect of the SEC settlement of \$550 million, substantially all of which is non-deductible.

2. Primarily includes the effect of the liability increase as a result of adopting amended principles related to accounting for uncertainty in income taxes.

## Deferred Income Taxes

Deferred income taxes reflect the net tax effects of temporary differences between the financial reporting and tax bases of assets and liabilities. These temporary differences result in taxable or deductible amounts in future years and are measured using the tax rates and laws that will be in effect when such differences are expected to reverse. Valuation allowances are established to reduce deferred tax assets to the amount that more likely than not will be realized. Tax assets and liabilities are presented as a component of “Other assets” and “Other liabilities and accrued expenses,” respectively. See Notes 12 and 17 for further information.

The table below presents the significant components of deferred tax assets and liabilities.

<i>in millions</i>	As of December	
	2010	2009
<b>Deferred tax assets</b>		
Compensation and benefits	\$3,397	\$3,338
Unrealized losses	731	1,754
ASC 740 asset related to unrecognized tax benefits	972	1,004
Non-U.S. operations	652	807
Foreign tax credits	11	277
Net operating losses	250	184
Occupancy-related	129	159
Other, net	411	427
	6,553	7,950
Valuation allowance <sup>1</sup>	(50)	(74)
<b>Total deferred tax assets<sup>2</sup></b>	<b>\$6,503</b>	<b>\$7,876</b>
<b>Total deferred tax liabilities<sup>2,3</sup></b>	<b>\$1,647</b>	<b>\$1,611</b>

1. Relates primarily to the ability to utilize losses in various tax jurisdictions.

2. Before netting within tax jurisdictions.

3. Relates to depreciation and amortization.

The firm has recorded deferred tax assets of \$250 million and \$184 million as of December 2010 and December 2009, respectively, in connection with U.S. federal, state and local, and foreign net operating loss carryforwards. The firm also recorded a valuation allowance of \$42 million and \$46 million as of December 2010 and December 2009, respectively, related to these net operating loss carryforwards. As of December 2010, the U.S. federal, state and local, and foreign net operating loss carryforwards were \$341 million, \$1.54 billion and \$240 million, respectively. If not utilized, the U.S. federal net

operating loss carryforward will begin to expire in 2016 and the state and local net operating loss carryforwards will begin to expire in 2012. The foreign net operating loss carryforwards can be carried forward indefinitely.

The firm had foreign tax credit carryforwards of \$11 million and \$277 million as of December 2010 and December 2009, respectively. The firm recorded a related net deferred income tax asset of \$5 million and \$271 million as of December 2010 and December 2009, respectively. These carryforwards will begin to expire in 2013.

The firm had capital loss carryforwards of \$12 million and \$99 million as of December 2010 and December 2009, respectively. The firm recorded a related net deferred income tax asset of \$2 million and \$35 million as of December 2010 and December 2009, respectively. These carryforwards expire in 2014.

During 2010 and 2009, the valuation allowance was decreased by \$24 million and \$19 million, respectively, primarily due to the utilization of losses previously considered more likely than not to expire unused.

The firm permanently reinvests eligible earnings of certain foreign subsidiaries and, accordingly, does not accrue any U.S. income taxes that would arise if such earnings were repatriated. As of December 2010 and December 2009, this policy resulted in an unrecognized net deferred tax liability of \$2.67 billion and \$2.34 billion, respectively, attributable to reinvested earnings of \$17.70 billion and \$16.21 billion, respectively.

The firm adopted amended principles related to accounting for uncertainty in income taxes as of December 1, 2007 and recorded a transition adjustment resulting in a reduction of \$201 million to beginning retained earnings.

## Unrecognized Tax Benefits

The firm recognizes tax positions in the financial statements only when it is more likely than not that the position will be sustained on examination by the relevant taxing authority based on the technical merits of the position. A position that meets this standard is measured at the largest amount of benefit that will more likely than not be realized on settlement. A liability is established for differences between positions taken in a tax return and amounts recognized in the financial statements.

The table below presents the changes in the liability for unrecognized tax benefits, which is recorded in “Other liabilities and accrued expenses.” See Note 17 for further information.

<i>in millions</i>	As of		
	December 2010	December 2009	November 2008
Balance, beginning of year	\$1,925	\$1,548 <sup>3</sup>	\$1,042
Increases based on tax positions related to the current year	171	143	172
Increases based on tax positions related to prior years	162	379	264
Decreases related to tax positions of prior years	(104)	(19)	(67)
Decreases related to settlements	(128)	(91)	(38)
Acquisitions/(dispositions)	56	–	–
Exchange rate fluctuations	(1)	(35)	–
<b>Balance, end of year</b>	<b>\$2,081</b>	<b>\$1,925</b>	<b>\$1,373</b>
Related deferred income tax asset <sup>1</sup>	\$ 972	\$1,004	\$ 625
Net unrecognized tax benefit <sup>2</sup>	1,109	921	748

1. Included in “Other assets.” See Note 12.

2. If recognized, the net tax benefit would reduce the firm’s effective income tax rate.

3. Includes \$175 million recorded in the one month ended December 2008.

As of December 2010 and December 2009, the accrued liability for interest expense related to income tax matters and income tax penalties was \$213 million and \$194 million, respectively. The firm recognized \$28 million, \$62 million, \$37 million and \$3 million of interest and income tax penalties for the years ended December 2010, December 2009, November 2008 and one month ended December 2008, respectively. It is reasonably possible that unrecognized tax benefits could change significantly during the twelve months subsequent to December 2010 due to potential audit settlements. At this time, it is not possible to estimate the change or its impact on the firm’s effective tax rate over the next twelve months.

### Regulatory Tax Examinations

The firm is subject to examination by the U.S. Internal Revenue Service (IRS) and other taxing authorities in jurisdictions where the firm has significant business operations, such as the United Kingdom, Japan, Hong Kong, Korea and various states, such as New York. The tax years

under examination vary by jurisdiction. The firm believes that during 2011, certain audits have a reasonable possibility of being completed. The firm does not expect completion of these audits to have a material impact on the firm’s financial condition but it may be material to operating results for a particular period, depending, in part, on the operating results for that period.

The table below presents the earliest tax years that remain subject to examination by major jurisdiction.

Jurisdiction	As of December 2010
U.S. Federal <sup>1</sup>	2005
New York State and City <sup>2</sup>	2004
United Kingdom	2007
Japan <sup>3</sup>	2005
Hong Kong	2004
Korea	2008

1. IRS examination of fiscal 2005, 2006 and 2007 began during 2008. IRS examination of fiscal 2003 and 2004 has been completed but the liabilities for those years are not yet final.

2. New York State and City examination of fiscal 2004, 2005 and 2006 began in 2008.

3. Japan National Tax Agency examination of fiscal 2005 through 2009 began during the first quarter of 2010.

All years subsequent to the above remain open to examination by the taxing authorities. The firm believes that the liability for unrecognized tax benefits it has established is adequate in relation to the potential for additional assessments.

### Note 27

## Business Segments

In the fourth quarter of 2010, the firm reorganized its three previous reportable business segments into four new reportable business segments: Investment Banking, Institutional Client Services, Investing & Lending and Investment Management. Prior periods are presented on a comparable basis.

### Basis of Presentation

In reporting segments, certain of the firm’s business lines have been aggregated where they have similar economic characteristics and are similar in each of the following areas: (i) the nature of the services they provide, (ii) their methods of distribution, (iii) the types of clients they serve and (iv) the regulatory environments in which they operate.

The cost drivers of the firm taken as a whole—compensation, headcount and levels of business activity—are broadly similar in each of the firm's business segments. Compensation and benefits expenses in the firm's segments reflect, among other factors, the overall performance of the firm as well as the performance of individual businesses. Consequently, pre-tax margins in one segment of the firm's business may be significantly affected by the performance of the firm's other business segments.

The firm allocates revenues and expenses among the four reportable business segments. Due to the integrated nature of these segments, estimates and judgments are made in allocating certain revenue and expense items. Transactions between segments are based on specific criteria or approximate third-party rates. Total operating expenses include corporate items that have not been allocated to individual business segments. The allocation process is based on the manner in which management views the business of the firm.

The segment information presented in the table below is prepared according to the following methodologies:

- Revenues and expenses directly associated with each segment are included in determining pre-tax earnings.
- Net revenues in the firm's segments include allocations of interest income and interest expense to specific securities, commodities and other positions in relation to the cash generated by, or funding requirements of, such underlying positions. Net interest is included in segment net revenues as it is consistent with the way in which management assesses segment performance.
- Overhead expenses not directly allocable to specific segments are allocated ratably based on direct segment expenses.

Management believes that the following information provides a reasonable representation of each segment's contribution to consolidated pre-tax earnings/(loss) and total assets.

		For the or as of			
		December 2010	Year Ended December 2009	November 2008	One Month Ended December 2008
<i>in millions</i>					
<b>Investment Banking</b>	Net revenues	\$ 4,810	\$ 4,984	\$ 5,453	\$ 138
	Operating expenses	3,511	3,482	3,269	170
	Pre-tax earnings/(loss)	\$ 1,299	\$ 1,502	\$ 2,184	\$ (32)
	Segment assets	\$ 1,870	\$ 1,759	\$ 1,945	\$ 1,733
<b>Institutional Client Services</b>	Net revenues <sup>1</sup>	\$ 21,796	\$ 32,719	\$ 22,345	\$ 1,332
	Operating expenses	14,291	13,691	10,294	736
	Pre-tax earnings	\$ 7,505	\$ 19,028	\$ 12,051	\$ 596
	Segment assets	\$819,765	\$751,851	\$782,235	\$1,012,744
<b>Investing &amp; Lending</b>	Net revenues	\$ 7,541	\$ 2,863	\$ (10,821)	\$ (1,630)
	Operating expenses	3,361	3,523	2,719	204
	Pre-tax earnings/(loss)	\$ 4,180	\$ (660)	\$ (13,540)	\$ (1,834)
	Segment assets	\$ 78,771	\$ 83,851	\$ 88,443	\$ 85,488
<b>Investment Management</b>	Net revenues	\$ 5,014	\$ 4,607	\$ 5,245	\$ 343
	Operating expenses	4,051	3,673	3,528	263
	Pre-tax earnings	\$ 963	\$ 934	\$ 1,717	\$ 80
	Segment assets	\$ 10,926	\$ 11,481	\$ 11,924	\$ 12,260
<b>Total</b>	Net revenues	\$ 39,161	\$ 45,173	\$ 22,222	\$ 183
	Operating expenses	26,269	25,344	19,886	1,441
	Pre-tax earnings/(loss)	\$ 12,892	\$ 19,829	\$ 2,336	\$ (1,258)
	Total assets	\$911,332	\$848,942	\$884,547	\$1,112,225

1. Includes \$111 million, \$36 million, \$(61) million and \$(2) million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively, of realized gains/(losses) on securities held in the firm's insurance subsidiaries which are accounted for as available-for-sale.

Operating expenses in the table above include the following expenses that have not been allocated to the firm's segments:

- charitable contributions of \$345 million and \$810 million for the years ended December 2010 and December 2009, respectively;
- net provisions for a number of litigation and regulatory proceedings of \$682 million, \$104 million, \$(4) million

and \$68 million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively; and

- real estate-related exit costs of \$28 million, \$61 million and \$80 million for the years ended December 2010, December 2009 and November 2008, respectively.

The table below presents the amounts of net interest income included in net revenues.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Investment Banking	\$ –	\$ –	\$ 6	\$ –
Institutional Client Services	4,692	6,951	4,825	755
Investing & Lending	609	242	(773)	(74)
Investment Management	202	214	218	4
<b>Total net interest</b>	<b>\$5,503</b>	<b>\$7,407</b>	<b>\$4,276</b>	<b>\$685</b>

The table below presents the amounts of depreciation and amortization expense included in pre-tax earnings.

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
Investment Banking	\$ 172	\$ 156	\$ 185	\$ 13
Institutional Client Services	1,109	775	772	78
Investing & Lending	422	793	440	29
Investment Management	200	214	228	23
<b>Total depreciation and amortization<sup>1</sup></b>	<b>\$1,904</b>	<b>\$1,943</b>	<b>\$1,625</b>	<b>\$143</b>

1. Includes real estate-related exit costs of \$1 million and \$5 million for the years ended December 2010 and December 2009, respectively, that have not been allocated to the firm's segments.

### Geographic Information

Due to the highly integrated nature of international financial markets, the firm manages its businesses based on the profitability of the enterprise as a whole. The methodology for allocating profitability to geographic regions is dependent

on estimates and management judgment because a significant portion of the firm's activities require cross-border coordination in order to facilitate the needs of the firm's clients.

Geographic results are generally allocated as follows:

- **Investment Banking:** location of the client and investment banking team.
- **Institutional Client Services:** Fixed Income, Currency and Commodities Client Execution, and Equities (excluding Securities Services); location of the market-making desk; Securities Services: location of the primary market for the underlying security.

- **Investing & Lending:** Investing: location of the investment; Lending: location of the client.

- **Investment Management:** location of the sales team.

The table below presents the total net revenues, pre-tax earnings and net earnings of the firm by geographic region allocated based on the methodology referred to above, as well as the percentage of total net revenues, pre-tax earnings (excluding Corporate) and net earnings (excluding Corporate) for each geographic region.

\$ in millions	December 2010		Year Ended				One Month Ended	
			December 2009	December 2009	November 2008	November 2008	December 2008	December 2008
Net revenues								
Americas <sup>1</sup>	\$21,564	55%	\$25,313	56%	\$15,485	70%	\$ 197	N.M.
EMEA <sup>2</sup>	10,449	27	11,595	26	5,910	26	(440)	N.M.
Asia	7,148	18	8,265	18	827	4	426	N.M.
<b>Total net revenues</b>	<b>\$39,161</b>	<b>100%</b>	<b>\$45,173</b>	<b>100%</b>	<b>\$22,222</b>	<b>100%</b>	<b>\$ 183</b>	<b>100%</b>
Pre-tax earnings/(loss)								
Americas <sup>1</sup>	\$ 7,934	57%	\$11,461	56%	\$ 4,947	N.M.	\$ (555)	N.M.
EMEA <sup>2</sup>	3,080	22	5,508	26	181	N.M.	(806)	N.M.
Asia	2,933	21	3,835	18	(2,716)	N.M.	171	N.M.
Subtotal	13,947	100%	20,804	100%	2,412	100%	(1,190)	100%
Corporate <sup>3</sup>	(1,055)		(975)		(76)		(68)	
<b>Total pre-tax earnings/(loss)</b>	<b>\$12,892</b>		<b>\$19,829</b>		<b>\$ 2,336</b>		<b>\$(1,258)</b>	
Net earnings/(loss)								
Americas <sup>1</sup>	\$ 4,917	53%	\$ 7,120	51%	\$ 3,417	N.M.	\$ (366)	N.M.
EMEA <sup>2</sup>	2,236	24	4,201	30	703	N.M.	(498)	N.M.
Asia	2,083	23	2,689	19	(1,746)	N.M.	130	N.M.
Subtotal	9,236	100%	14,010	100%	2,374	100%	(734)	100%
Corporate	(882)		(625)		(52)		(46)	
<b>Total net earnings/(loss)</b>	<b>\$ 8,354</b>		<b>\$13,385</b>		<b>\$ 2,322</b>		<b>\$ (780)</b>	

1. Substantially all relates to the U.S.

2. EMEA (Europe, Middle East and Africa). Pre-tax earnings and net earnings include the impact of the U.K. bank payroll tax for the year ended December 2010.

3. Consists of net provisions for a number of litigation and regulatory proceedings of \$682 million, \$104 million, \$(4) million and \$68 million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively; charitable contributions of \$345 million and \$810 million for the years ended December 2010 and December 2009, respectively; and real estate-related exit costs of \$28 million, \$61 million and \$80 million for the years ended December 2010, December 2009 and November 2008, respectively.



## Note 28

## Credit Concentrations

Credit concentrations may arise from market making, client facilitation, investing, underwriting, lending and collateralized transactions and may be impacted by changes in economic, industry or political factors. The firm seeks to mitigate credit risk by actively monitoring exposures and obtaining collateral from counterparties as deemed appropriate.

While the firm's activities expose it to many different industries and counterparties, the firm routinely executes a high volume of transactions with asset managers, investment funds,

commercial banks, brokers and dealers, clearing houses and exchanges, which results in significant credit concentrations.

In the ordinary course of business, the firm may also be subject to a concentration of credit risk to a particular counterparty, borrower or issuer, including sovereign issuers, or to a particular clearing house or exchange.

The table below presents the credit concentrations in assets held by the firm. As of December 2010 and December 2009, the firm did not have credit exposure to any other counterparty that exceeded 2% of total assets.

<i>in millions</i>	As of December	
	2010	2009
U.S. government and federal agency obligations <sup>1</sup>	\$96,350	\$83,827
% of total assets	10.6%	9.9%
Other sovereign obligations <sup>2</sup>	\$40,379	\$38,607
% of total assets	4.4%	4.5%

1. Included in "Financial instruments owned, at fair value" and "Cash and securities segregated for regulatory and other purposes."

2. Principally consisting of securities issued by the governments of the United Kingdom, Japan and France as of December 2010, and the United Kingdom and Japan as of December 2009.

The table below presents collateral posted to the firm by counterparties to resale agreements and securities borrowed transactions (including those in "Cash and securities segregated

for regulatory and other purposes"). See Note 9 for further information about collateralized agreements and financings.

<i>in millions</i>	As of December	
	2010	2009
U.S. government and federal agency obligations	\$121,366	\$87,625
Other sovereign obligations <sup>1</sup>	73,357	77,989

1. Principally consisting of securities issued by the governments of France and Germany as of December 2010, and Germany, the United Kingdom and Japan as of December 2009.

## Notes to Consolidated Financial Statements

### Note 29 Parent Company

#### Group Inc. — Condensed Statements of Earnings

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<b>Revenues</b>				
Dividends from bank subsidiary	\$ —	\$ —	\$ 2,922	\$ 5
Dividends from nonbank subsidiaries	6,032	8,793	3,716	130
Undistributed earnings/(loss) of subsidiaries	2,884	5,884	(3,971)	(1,115)
Other revenues	964	(1,018)	(2,886)	(1,004)
Total non-interest revenues	9,880	13,659	(219)	(1,984)
Interest income	4,153	4,565	7,167	462
Interest expense	3,429	3,112	8,229	448
Net interest income	724	1,453	(1,062)	14
Net revenues, including net interest income	10,604	15,112	(1,281)	(1,970)
<b>Operating expenses</b>				
Compensation and benefits	423	637	122	(94)
Other expenses	238	1,034	471	32
Total operating expenses	661	1,671	593	(62)
Pre-tax earnings/(loss)	9,943	13,441	(1,874)	(1,908)
Provision/(benefit) for taxes	1,589	56	(4,196)	(1,128)
Net earnings/(loss)	8,354	13,385	2,322	(780)
Preferred stock dividends	641	1,193	281	248
<b>Net earnings/(loss) applicable to common shareholders</b>	<b>\$ 7,713</b>	<b>\$12,192</b>	<b>\$ 2,041</b>	<b>\$(1,028)</b>

#### Group Inc. — Condensed Statements of Financial Condition

<i>in millions</i>	As of December	
	2010	2009
<b>Assets</b>		
Cash and cash equivalents	\$ 7	\$ 1,140
Loans to and receivables from subsidiaries		
Bank subsidiary	5,050	5,564
Nonbank subsidiaries	182,316	177,952
Investments in subsidiaries and other affiliates		
Bank subsidiary	18,807	17,318
Nonbank subsidiaries and other affiliates	52,498	48,421
Financial instruments owned, at fair value	24,153	23,977
Other assets	8,612	11,254
<b>Total assets</b>	<b>\$291,443</b>	<b>\$285,626</b>
<b>Liabilities and shareholders' equity</b>		
Unsecured short-term borrowings <sup>1</sup>		
With third parties	\$ 32,299	\$ 24,604
With subsidiaries	5,483	4,208
Payables to subsidiaries	358	509
Financial instruments sold, but not yet purchased, at fair value	935	1,907
Other liabilities	6,230	6,682
Unsecured long-term borrowings <sup>2</sup>		
With third parties	167,782	175,300
With subsidiaries <sup>3</sup>	1,000	1,702
Total liabilities	214,087	214,912
<b>Commitments, contingencies and guarantees</b>		
<b>Shareholders' equity</b>		
Preferred stock	6,957	6,957
Common stock	8	8
Restricted stock units and employee stock options	7,706	6,245
Additional paid-in capital	42,103	39,770
Retained earnings	57,163	50,252
Accumulated other comprehensive loss	(286)	(362)
Stock held in treasury, at cost	(36,295)	(32,156)
Total shareholders' equity	77,356	70,714
<b>Total liabilities and shareholders' equity</b>	<b>\$291,443</b>	<b>\$285,626</b>

#### Group Inc. — Condensed Statements of Cash Flows

<i>in millions</i>	Year Ended			One Month Ended
	December 2010	December 2009	November 2008	December 2008
<b>Cash flows from operating activities</b>				
Net earnings/(loss)	\$ 8,354	\$ 13,385	\$ 2,322	\$ (780)
Non-cash items included in net earnings				
Undistributed (earnings)/loss of subsidiaries	(2,884)	(5,884)	3,971	1,115
Depreciation and amortization	18	39	36	3
Deferred income taxes	214	(3,347)	(2,178)	(847)
Share-based compensation	393	100	40	—
Changes in operating assets and liabilities				
Financial instruments owned, at fair value	(176)	24,382	(4,661)	(8,188)
Financial instruments sold, but not yet purchased, at fair value	(1,091)	(1,032)	1,559	(557)
Other, net	10,852	10,081	(12,162)	4,091
Net cash provided by/(used for) operating activities	15,680	37,724	(11,073)	(5,163)
<b>Cash flows from investing activities</b>				
Purchase of property, leasehold improvements and equipment	(15)	(5)	(49)	—
Issuance of short-term loans to subsidiaries, net of repayments	(9,923)	(6,335)	3,701	1,923
Issuance of term loans to subsidiaries	(5,532)	(13,823)	(14,242)	(1,687)
Repayments of term loans by subsidiaries	1,992	9,601	24,925	714
Capital contributions to subsidiaries, net	(1,038)	(2,781)	(22,245)	(6,179)
Net cash used for investing activities	(14,516)	(13,343)	(7,910)	(5,229)
<b>Cash flows from financing activities</b>				
Unsecured short-term borrowings, net	3,137	(13,266)	(10,564)	4,616
Proceeds from issuance of long-term borrowings	21,098	22,814	35,645	9,171
Repayment of long-term borrowings, including the current portion	(21,838)	(27,374)	(23,959)	(3,358)
Common stock repurchased	(4,183)	(2)	(2,034)	(1)
Preferred stock repurchased	—	(9,574)	—	—
Repurchase of common stock warrants	—	(1,100)	—	—
Dividends and dividend equivalents paid on common stock, preferred stock and restricted stock units	(1,443)	(2,205)	(850)	—
Proceeds from issuance of common stock, including stock option exercises	581	6,260	6,105	2
Proceeds from issuance of preferred stock, net of issuance costs	—	—	13,366	—
Proceeds from issuance of common stock warrants	—	—	1,633	—
Excess tax benefit related to share-based compensation	352	135	614	—
Cash settlement of share-based compensation	(1)	(2)	—	—
Net cash provided by/(used for) financing activities	(2,297)	(24,314)	19,956	10,430
Net increase/(decrease) in cash and cash equivalents	(1,133)	67	973	38
Cash and cash equivalents, beginning of year	1,140	1,073	62	1,035
<b>Cash and cash equivalents, end of year</b>	<b>\$ 7</b>	<b>\$ 1,140</b>	<b>\$ 1,035</b>	<b>\$ 1,073</b>

#### Supplemental Disclosures:

Cash payments for third-party interest, net of capitalized interest, were \$3.07 billion, \$2.77 billion, \$7.18 billion and \$248 million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively.

Cash payments for income taxes, net of refunds, were \$2.05 billion, \$2.77 billion, \$991 million and \$1 million for the years ended December 2010, December 2009 and November 2008 and one month ended December 2008, respectively.

1. Includes \$7.82 billion and \$6.57 billion at fair value as of December 2010 and December 2009, respectively.
2. Includes \$13.44 billion and \$13.67 billion at fair value as of December 2010 and December 2009, respectively.
3. Unsecured long-term borrowings with subsidiaries by maturity date are \$306 million in 2012, \$200 million in 2013, \$119 million in 2014, \$94 million in 2015 and \$281 million in 2016–thereafter.

Note 30**Legal Proceedings**

The firm is involved in a number of judicial, regulatory and arbitration proceedings (including those described below) concerning matters arising in connection with the conduct of the firm's businesses. Many of these proceedings are at preliminary stages, and many of these cases seek an indeterminate amount of damages.

With respect to matters described below, management has estimated the upper end of the range of reasonably possible loss as being equal to (i) the amount of money damages claimed, where applicable, (ii) the amount of securities that the firm sold in cases involving underwritings where the firm is being sued by purchasers and is not being indemnified by a party that the firm believes will pay any judgment, or (iii) in cases where the purchasers are demanding that the firm repurchase securities, the price that purchasers paid for the securities less the estimated value, if any, as of December 2010 of the relevant securities. As of December 2010, the firm has estimated the aggregate amount of reasonably possible losses for these matters to be approximately \$3.4 billion.

Under ASC 450 an event is "reasonably possible" if "the chance of the future event or events occurring is more than remote but less than likely" and an event is "remote" if "the chance of the future event or events occurring is slight." Thus, references to the upper end of the range of reasonably possible loss for cases in which the firm is able to estimate a range of reasonably possible loss mean the upper end of the range of loss for cases for which the firm believes the risk of loss is more than slight. The amounts reserved against such matters are not significant as compared to the upper end of the range of reasonably possible loss.

Management is unable to estimate a range of reasonably possible loss for cases described below in which damages have not been specified and (i) the proceedings are in early stages, (ii) there is uncertainty as to the likelihood of a class being certified or the ultimate size of the class, (iii) there is uncertainty as to the outcome of pending appeals or motions, (iv) there are significant factual issues to be resolved, and/or (v) there are novel legal issues presented. However, for these cases, management does not believe, based on currently available information, that the outcomes of these proceedings will have a material adverse effect on the firm's financial condition, though the outcomes could be material to the firm's operating results for any particular period, depending, in part, upon the operating results for such period.

**IPO Process Matters.** Group Inc. and GS&Co. are among the numerous financial services companies that have been named as defendants in a variety of lawsuits alleging improprieties in the process by which those companies participated in the underwriting of public offerings in recent years.

GS&Co. has, together with other underwriters in certain offerings as well as the issuers and certain of their officers and directors, been named as a defendant in a number of related lawsuits filed in the U.S. District Court for the Southern District of New York alleging, among other things, that the prospectuses for the offerings violated the federal securities laws by failing to disclose the existence of alleged arrangements tying allocations in certain offerings to higher customer brokerage commission rates as well as purchase orders in the aftermarket, and that the alleged arrangements resulted in market manipulation. On October 5, 2009, the district court approved a settlement agreement entered into by the parties. The firm has paid into a settlement fund the full amount that GS&Co. would contribute in the proposed settlement. On October 23, 2009, certain objectors filed a petition in the U.S. Court of Appeals for the Second Circuit seeking review of the district court's certification of a class for purposes of the settlement, and various objectors appealed certain aspects of the settlement's approval. Certain of the appeals have been withdrawn, and on December 8, 2010, January 14, 2011 and February 3, 2011, plaintiffs moved to dismiss the remaining appeals.

GS&Co. is among numerous underwriting firms named as defendants in a number of complaints filed commencing October 3, 2007, in the U.S. District Court for the Western District of Washington alleging violations of Section 16 of the Exchange Act in connection with offerings of securities for 15 issuers during 1999 and 2000. The complaints generally assert that the underwriters, together with each issuer's directors, officers and principal shareholders, entered into purported agreements to tie allocations in the offerings to increased brokerage commissions and aftermarket purchase orders. The complaints further allege that, based upon these and other purported agreements, the underwriters violated the reporting provisions of, and are subject to short-swing profit recovery under, Section 16 of the Exchange Act. The district court granted defendants' motions to dismiss by a decision dated March 12, 2009. On December 2, 2010, the appellate

court affirmed in part and reversed in part, upholding the dismissal of seven of the actions in which GS&Co. is a defendant but remanding the remaining eight actions in which GS&Co. is a defendant for consideration of other bases for dismissal. On December 16, 2010, the underwriters and the plaintiff filed petitions for rehearing and/or rehearing en banc, which were denied on January 18, 2011. The issuance of the mandate has been stayed to permit the parties to seek Supreme Court review.

GS&Co. has been named as a defendant in an action commenced on May 15, 2002 in New York Supreme Court, New York County, by an official committee of unsecured creditors on behalf of eToys, Inc., alleging that the firm intentionally underpriced eToys, Inc.'s initial public offering. The action seeks, among other things, unspecified compensatory damages resulting from the alleged lower amount of offering proceeds. The court granted GS&Co.'s motion to dismiss as to five of the claims; plaintiff appealed from the dismissal of the five claims, and GS&Co. appealed from the denial of its motion as to the remaining claim. The New York Appellate Division, First Department affirmed in part and reversed in part the lower court's ruling on the firm's motion to dismiss, permitting all claims to proceed except the claim for fraud, as to which the appellate court granted leave to replead, and the New York Court of Appeals affirmed in part and reversed in part, dismissing claims for breach of contract, professional malpractice and unjust enrichment, but permitting claims for breach of fiduciary duty and fraud to continue. On remand to the lower court, GS&Co. moved to dismiss the surviving claims or, in the alternative, for summary judgment, but the motion was denied by a decision dated March 21, 2006, and the court subsequently permitted plaintiff to amend the complaint again. On November 8, 2010, GS&Co.'s motion for summary judgment was granted by the lower court; plaintiff has appealed.

Group Inc. and certain of its affiliates have, together with various underwriters in certain offerings, received subpoenas and requests for documents and information from various governmental agencies and self-regulatory organizations in connection with investigations relating to the public offering process. Goldman Sachs has cooperated with these investigations.

**World Online Litigation.** In March 2001, a Dutch shareholders association initiated legal proceedings for an unspecified amount of damages against GSI and others in Amsterdam District Court in connection with the initial

public offering of World Online in March 2000, alleging misstatements and omissions in the offering materials and that the market was artificially inflated by improper public statements and stabilization activities. Goldman Sachs and ABN AMRO Rothschild served as joint global coordinators of the approximately €2.9 billion offering. GSI underwrote 20,268,846 shares and GS&Co. underwrote 6,756,282 shares for a total offering price of approximately €1.16 billion.

The district court rejected the claims against GSI and ABN AMRO, but found World Online liable in an amount to be determined. On appeal, the Netherlands Court of Appeals affirmed in part and reversed in part the decision of the district court holding that certain of the alleged disclosure deficiencies were actionable as to GSI and ABN AMRO. On further appeal, the Netherlands Supreme Court on November 27, 2009 affirmed the rulings of the Court of Appeals, except found certain additional aspects of the offering materials actionable and held that GSI and ABN AMRO could potentially be held responsible for certain public statements and press releases by World Online and its former CEO. On November 18, 2010, the parties reached a settlement in principle, subject to documentation, pursuant to which GSI will contribute up to €48 million to a settlement fund. The firm has reserved the full amount of GSI's proposed contribution to the settlement.

**Research Matters.** GS&Co. is one of several investment firms that have been named as defendants in substantively identical purported class actions filed in the U.S. District Court for the Southern District of New York alleging violations of the federal securities laws in connection with research coverage of certain issuers and seeking compensatory damages. One such action, relating to coverage of RSL Communications, Inc., commenced on July 15, 2003. The parties entered into a settlement agreement on August 23, 2010, which received final court approval on February 23, 2011. Under the settlement agreement, GS&Co. paid approximately \$3.38 million.

Group Inc. and GS&Co. were named as defendants in a purported class action filed on July 18, 2003 on behalf of purchasers of Group Inc. stock from July 1, 1999 through May 7, 2002. The complaint in the U.S. District Court for the Southern District of New York, alleged that defendants breached their fiduciary duties and violated the federal securities laws in connection with the firm's research activities and sought, among other things, unspecified compensatory damages and/or rescission. On July 12, 2010, the parties entered into a settlement agreement pursuant to which

the settlement has been funded by the firm's insurers. The settlement received court approval on December 15, 2010 and has become final.

Group Inc. and certain of its affiliates are subject to a number of investigations and reviews by various governmental and regulatory bodies and self-regulatory organizations relating to research practices, including communications among research analysts, sales and trading personnel and clients. Goldman Sachs is cooperating with the investigations and reviews.

#### **Adelphia Communications Fraudulent Conveyance**

**Litigation.** GS&Co. is among numerous entities named as defendants in two adversary proceedings commenced in the U.S. Bankruptcy Court for the Southern District of New York, one on July 6, 2003 by a creditors committee, and the second on or about July 31, 2003 by an equity committee of Adelphia Communications, Inc. Those proceedings have now been consolidated in a single amended complaint filed by the Adelphia Recovery Trust on October 31, 2007. The complaint seeks, among other things, to recover, as fraudulent conveyances, payments made allegedly by Adelphia Communications, Inc. and its affiliates to certain brokerage firms, including approximately \$62.9 million allegedly paid to GS&Co., in respect of margin calls made in the ordinary course of business on accounts owned by members of the family that formerly controlled Adelphia Communications, Inc. By a decision dated June 15, 2009, the district court required plaintiff to amend its complaint to specify the source of the margin payments to GS&Co. By a decision dated July 30, 2009, the district court held that the sufficiency of the amended claim would be determined at the summary judgment stage. On March 2, 2010, GS&Co. moved for summary judgment.

**Specialist Matters.** Spear, Leeds & Kellogg Specialists LLC (SLKS) and certain affiliates have received requests for information from various governmental agencies and self-regulatory organizations as part of an industry-wide investigation relating to activities of floor specialists in recent years. Goldman Sachs has cooperated with the requests.

On March 30, 2004, certain specialist firms on the NYSE, including SLKS, without admitting or denying the allegations, entered into a final global settlement with the SEC and the NYSE covering certain activities during the years 1999 through 2003. The SLKS settlement involves, among other things, (i) findings by the SEC and the NYSE that SLKS

violated certain federal securities laws and NYSE rules, and in some cases failed to supervise certain individual specialists, in connection with trades that allegedly disadvantaged customer orders, (ii) a cease and desist order against SLKS, (iii) a censure of SLKS, (iv) SLKS' agreement to pay an aggregate of \$45.3 million in disgorgement and a penalty to be used to compensate customers, (v) certain undertakings with respect to SLKS' systems and procedures, and (vi) SLKS' retention of an independent consultant to review and evaluate certain of SLKS' compliance systems, policies and procedures. Comparable findings were made and sanctions imposed in the settlements with other specialist firms. The settlement did not resolve the related private civil actions against SLKS and other firms or regulatory investigations involving individuals or conduct on other exchanges.

SLKS, Spear, Leeds & Kellogg, L.P. and Group Inc. are among numerous defendants named in purported class actions brought beginning in October 2003 on behalf of investors in the U.S. District Court for the Southern District of New York alleging violations of the federal securities laws and state common law in connection with NYSE floor specialist activities. The actions, which have been consolidated, seek unspecified compensatory damages, restitution and disgorgement on behalf of purchasers and sellers of unspecified securities between October 17, 1998 and October 15, 2003. By a decision dated March 14, 2009, the district court granted plaintiffs' motion for class certification. The defendants' petition with the U.S. Court of Appeals for the Second Circuit seeking review of the certification ruling was denied by an order dated October 1, 2009. The specialist defendants' petition for a rehearing and/or rehearing en banc was denied on February 24, 2010.

**Treasury Matters.** GS&Co. has been named as a defendant in a purported class action filed on March 10, 2004 in the U.S. District Court for the Northern District of Illinois on behalf of holders of short positions in 30-year U.S. Treasury futures and options on the morning of October 31, 2001. The complaint alleges that the firm purchased 30-year bonds and futures prior to a forthcoming Treasury refunding announcement that morning based on non-public information about that announcement, and that such purchases increased the costs of covering such short positions. The complaint also names as defendants the Washington, D.C.-based political consultant who allegedly was the source of the information, a former GS&Co. economist who allegedly received the information, and another company and one of its employees who also

allegedly received and traded on the information prior to its public announcement. The complaint alleges violations of the federal commodities and antitrust laws, as well as Illinois statutory and common law, and seeks, among other things, unspecified damages including treble damages under the antitrust laws. The district court dismissed the antitrust and Illinois state law claims but permitted the federal commodities law claims to proceed. Plaintiff's motion for class certification was denied by a decision dated August 22, 2008. GS&Co. moved for summary judgment, and the district court granted the motion but only insofar as the claim relates to the trading of treasury bonds. On October 13, 2009, the parties filed an offer of judgment and notice of acceptance with respect to plaintiff's individual claim. On December 11, 2009, the plaintiff purported to appeal with respect to the district court's prior denial of class certification, and GS&Co. moved to dismiss the appeal on January 25, 2010. By an order dated April 13, 2010, the U.S. Court of Appeals for the Seventh Circuit ruled that GS&Co.'s motion would be entertained together with the merits of the appeal.

**Mutual Fund Matters.** GS&Co. and certain mutual fund affiliates have received subpoenas and requests for information from various governmental agencies and self-regulatory organizations including the SEC as part of the industry-wide investigation relating to the practices of mutual funds and their customers. GS&Co. and its affiliates have cooperated with such requests.

**Refco Securities Litigation.** GS&Co. and the other lead underwriters for the August 2005 initial public offering of 26.5 million shares of common stock of Refco Inc. are among the defendants in various putative class actions filed in the U.S. District Court for the Southern District of New York beginning in October 2005 by investors in Refco Inc. in response to certain publicly reported events that culminated in the October 17, 2005 filing by Refco Inc. and certain affiliates for protection under U.S. bankruptcy laws. The actions, which have been consolidated, allege violations of the disclosure requirements of the federal securities laws and seek compensatory damages. In addition to the underwriters, the consolidated complaint names as defendants Refco Inc. and certain of its affiliates, certain officers and directors of Refco Inc., Thomas H. Lee Partners, L.P. (which held a majority of Refco Inc.'s equity through certain funds it manages), Grant Thornton (Refco Inc.'s outside auditor), and BAWAG P.S.K. Bank für Arbeit und Wirtschaft und Österreichische

Postsparkasse Aktiengesellschaft (BAWAG). Lead plaintiffs entered into a settlement with BAWAG, which was approved following certain amendments on June 29, 2007. GS&Co. underwrote 5,639,200 shares of common stock at a price of \$22 per share for a total offering price of approximately \$124 million. On April 20, 2010, certain underwriting defendants including GS&Co. entered into a settlement of the action, pursuant to which they will contribute \$49.5 million to a settlement fund. The settlement received court approval on October 27, 2010 and has become final.

GS&Co. has, together with other underwriters of the Refco Inc. initial public offering, received requests for information from various governmental agencies and self-regulatory organizations. GS&Co. has cooperated with those requests.

**Fannie Mae Litigation.** GS&Co. was added as a defendant in an amended complaint filed on August 14, 2006 in a purported class action pending in the U.S. District Court for the District of Columbia. The complaint asserts violations of the federal securities laws generally arising from allegations concerning Fannie Mae's accounting practices in connection with certain Fannie Mae-sponsored REMIC transactions that were allegedly arranged by GS&Co. The complaint does not specify a dollar amount of damages. The other defendants include Fannie Mae, certain of its past and present officers and directors, and accountants. By a decision dated May 8, 2007, the district court granted GS&Co.'s motion to dismiss the claim against it. The time for an appeal will not begin to run until disposition of the claims against other defendants.

Beginning in September 2006, Group Inc. and/or GS&Co. were named as defendants in four Fannie Mae shareholder derivative actions in the U.S. District Court for the District of Columbia. The complaints generally allege that the Goldman Sachs defendants aided and abetted a breach of fiduciary duty by Fannie Mae's directors and officers in connection with certain Fannie Mae-sponsored REMIC transactions and one of the complaints also asserts a breach of contract claim. The complaints also name as defendants certain former officers and directors of Fannie Mae as well as an outside accounting firm. The complaints seek, *inter alia*, unspecified damages. The Goldman Sachs defendants were dismissed without prejudice from the first filed of these actions, and the remaining claims in that action were dismissed for failure to make a demand on Fannie Mae's board of directors. That dismissal has been affirmed on appeal.

The district court dismissed the remaining three actions on July 28, 2010. The plaintiffs filed motions for reconsideration, which were denied on October 22, 2010, and have revised their notices of appeal in these actions.

**Compensation-Related Litigation.** On January 17, 2008, Group Inc., its Board, executive officers and members of its management committee were named as defendants in a purported shareholder derivative action in the U.S. District Court for the Eastern District of New York predicting that the firm's 2008 Proxy Statement will violate the federal securities laws by undervaluing certain stock option awards and alleging that senior management received excessive compensation for 2007. The complaint seeks, among other things, an injunction against the distribution of the 2008 Proxy Statement, the voiding of any election of directors in the absence of an injunction and an equitable accounting for the allegedly excessive compensation. On January 25, 2008, the plaintiff moved for a preliminary injunction to prevent the 2008 Proxy Statement from using options valuations that the plaintiff alleges are incorrect and to require the amendment of SEC Form 4s filed by certain of the executive officers named in the complaint to reflect the stock option valuations alleged by the plaintiff. Plaintiff's motion for a preliminary injunction was denied, and plaintiff's appeal from this denial was dismissed. On February 13, 2009, the plaintiff filed an amended complaint, which added purported direct (i.e., non-derivative) claims based on substantially the same theory. The plaintiff filed a further amended complaint on March 24, 2010, and the defendants' motion to dismiss this further amended complaint was granted on September 30, 2010. On October 22, 2010, the plaintiff filed a notice of appeal from the dismissal of his complaint.

On March 24, 2009, the same plaintiff filed an action in New York Supreme Court, New York County against Group Inc., its directors and certain senior executives alleging violation of Delaware statutory and common law in connection with substantively similar allegations regarding stock option awards. On April 14, 2009, Group Inc. removed the action to the U.S. District Court for the Southern District of New York and has moved to transfer to the district court judge presiding over the other actions described in this section and to dismiss. The action was transferred on consent to the U.S. District Court for the Eastern District of New York, where defendants moved to dismiss on April 23, 2009. On July 10, 2009, plaintiff moved to remand the action to state

court, and this motion was granted on July 29, 2010. On January 7, 2011, the plaintiff filed an amended complaint.

Purported shareholder derivative actions have been commenced in New York Supreme Court, New York County and Delaware Court of Chancery beginning on December 14, 2009, alleging that the Board breached its fiduciary duties in connection with setting compensation levels for the year 2009 and that such levels are excessive. The complaints name as defendants Group Inc., the Board and certain senior executives. The complaints seek, *inter alia*, unspecified damages, restitution of certain compensation paid, and an order requiring the firm to adopt corporate reforms. In the actions in New York state court, on April 8, 2010, the plaintiffs filed a motion indicating that they no longer intend to pursue their claims but are seeking an award of attorney's fees in connection with bringing the suit, which the defendants have opposed. In the actions brought in the Delaware Court of Chancery, the defendants moved to dismiss on March 9, 2010, and the plaintiffs amended their complaint on April 28, 2010 to include, among other things, the allegations included in the SEC's action described in the "Mortgage-Related Matters" section below. The defendants moved to dismiss this amended complaint on May 12, 2010. In lieu of responding to defendants' motion, plaintiffs moved on December 8, 2010 for permission to file a further amended complaint, which the defendants had opposed. The court granted plaintiffs' motion to amend on January 19, 2011, and the defendants moved to dismiss the second amended complaint on February 4, 2011.

Group Inc. and certain of its affiliates are subject to a number of investigations and reviews from various governmental agencies and self-regulatory organizations regarding the firm's compensation processes. The firm is cooperating with the investigations and reviews.

**Mortgage-Related Matters.** On April 16, 2010, the SEC brought an action (SEC Action) under the U.S. federal securities laws in the U.S. District Court for the Southern District of New York against GS&Co. and Fabrice Tourre, one of its employees, in connection with a CDO offering made in early 2007 (ABACUS 2007-AC1 transaction), alleging that the defendants made materially false and misleading statements to investors and seeking, among other things, unspecified monetary penalties. Investigations of GS&Co. by FINRA and of GSI by the U.K. Financial Services Authority (FSA) were subsequently initiated, and Group Inc. and certain

of its affiliates have received requests for information from other regulators, regarding CDO offerings, including the ABACUS 2007-AC1 transaction, and related matters.

On July 14, 2010, GS&Co. entered into a consent agreement with the SEC, settling all claims made against GS&Co. in the SEC Action (SEC Settlement), pursuant to which, GS&Co. paid \$550 million of disgorgement and civil penalties, and which was approved by the U.S. District Court for the Southern District of New York on July 20, 2010.

On September 9, 2010, the FSA announced a settlement with GSI pursuant to which the FSA found that GSI violated certain FSA principles by failing to (i) provide notification about the SEC Wells Notice issued to Mr. Tourre (who worked on the ABACUS 2007-AC1 transaction but subsequently transferred to GSI and became registered with the FSA) and (ii) have procedures and controls to ensure that GSI's Compliance Department would be alerted to various aspects of the SEC investigation so as to be in a position to determine whether any aspects were reportable to the FSA. The FSA assessed a fine of £17.5 million.

On November 9, 2010, FINRA announced a settlement with GS&Co. relating to GS&Co.'s failure to file Form U4 updates within 30 days of learning of the receipt of Wells Notices by Mr. Tourre and another employee as well as deficiencies in the firm's systems and controls for such filings. FINRA assessed a fine of \$650,000 and GS&Co. agreed to undertake a review and remediation of the applicable systems and controls.

On January 6, 2011, ACA Financial Guaranty Corp. filed an action against GS&Co. in respect of the ABACUS 2007-AC1 transaction in New York Supreme Court, New York County. The complaint includes allegations of fraudulent inducement, fraudulent concealment and unjust enrichment and seeks at least \$30 million in compensatory damages, at least \$90 million in punitive damages and unspecified disgorgement.

Since April 22, 2010, a number of putative shareholder derivative actions have been filed in New York Supreme Court, New York County, and the U.S. District Court for the Southern District of New York against Group Inc., the Board and certain officers and employees of Group Inc. and its affiliates in connection with mortgage-related matters between 2004 and 2007, including the ABACUS 2007-AC1 transaction and other CDO offerings. These derivative complaints generally include allegations of breach of fiduciary duty, corporate waste, abuse of control, mismanagement, unjust enrichment, misappropriation of information, securities

fraud and insider trading, and challenge the accuracy and adequacy of Group Inc.'s disclosure. These derivative complaints seek, among other things, declaratory relief, unspecified compensatory damages, restitution and certain corporate governance reforms. The New York Supreme Court has consolidated the two actions pending in that court. Certain plaintiffs in the federal court cases have moved to consolidate these actions and to appoint lead plaintiff and lead counsel. In addition, as described in the "Compensation-Related Litigation" section above, the plaintiffs in the compensation-related Delaware Court of Chancery actions have amended their complaint to assert, among other things, allegations similar to those in the derivative claims referred to above, the defendants moved to dismiss this amended complaint, and the plaintiffs then sought permission to amend further, which the court granted on January 19, 2011. The defendants moved to dismiss the second amended complaint on February 4, 2011.

Since April 23, 2010, the Board has received letters from shareholders demanding that the Board take action to address alleged misconduct by GS&Co., the Board and certain officers and employees of Group Inc. and its affiliates. The demands generally allege misconduct in connection with the ABACUS 2007-AC1 transaction, the alleged failure by Group Inc. to adequately disclose the SEC investigation that led to the SEC Action, and Group Inc.'s 2009 compensation practices. The demands include a letter from a Group Inc. shareholder, which previously made a demand that the Board investigate and take action in connection with auction products matters, and has now expanded its demand to address the foregoing matters. The Board previously rejected the demands relating to auction products matters.

In addition, beginning April 26, 2010, a number of purported securities law class actions have been filed in the U.S. District Court for the Southern District of New York challenging the adequacy of Group Inc.'s public disclosure of, among other things, the firm's activities in the CDO market and the SEC investigation that led to the SEC Action. The purported class action complaints, which name as defendants Group Inc. and certain officers and employees of Group Inc. and its affiliates, generally allege violations of Sections 10(b) and 20(a) of the Exchange Act and seek unspecified damages. On June 25, 2010, certain shareholders and groups of shareholders moved to consolidate these actions and to appoint lead plaintiffs and lead counsel.

GS&Co., Goldman Sachs Mortgage Company and GS Mortgage Securities Corp. and three current or former Goldman Sachs



employees are defendants in a putative class action commenced on December 11, 2008 in the U.S. District Court for the Southern District of New York brought on behalf of purchasers of various mortgage pass-through certificates and asset-backed certificates issued by various securitization trusts in 2007 and underwritten by GS&Co. The second amended complaint generally alleges that the registration statement and prospectus supplements for the certificates violated the federal securities laws, and seeks unspecified compensatory damages and rescission or rescissionary damages. Defendants' motion to dismiss the second amended complaint was granted on January 28, 2010 with leave to replead certain claims. On March 31, 2010, the plaintiff filed a third amended complaint relating to two offerings, which the defendants moved to dismiss on June 22, 2010. This motion to dismiss was denied as to the plaintiff's Section 12(a)(2) claims on September 22, 2010, and granted as to the plaintiff's Section 11 claims on October 15, 2010, and the plaintiff's motion for reconsideration was denied on November 17, 2010. On December 9, 2010, the plaintiff filed a motion for entry of final judgment or certification of an interlocutory appeal as to plaintiff's Section 11 claims, which was denied on January 11, 2011. On June 3, 2010, another investor (who had unsuccessfully sought to intervene in the action) filed a separate putative class action asserting substantively similar allegations relating to an additional offering pursuant to the 2007 registration statement. The defendants moved to dismiss this separate action on November 1, 2010. GS&Co. underwrote approximately \$951 million principal amount of certificates to all purchasers in the offerings at issue in the complaint (excluding those offerings for which the claims have been dismissed).

Group Inc., GS&Co., Goldman Sachs Mortgage Company and GS Mortgage Securities Corp. are among the defendants in a separate putative class action commenced on February 6, 2009 in the U.S. District Court for the Southern District of New York brought on behalf of purchasers of various mortgage pass-through certificates and asset-backed certificates issued by various securitization trusts in 2006 and underwritten by GS&Co. The other defendants include three current or former Goldman Sachs employees and various rating agencies. The second amended complaint generally alleges that the registration statement and prospectus supplements for the certificates violated the federal securities laws, and seeks unspecified compensatory and rescissionary damages. Defendants moved to dismiss the second amended complaint. On January 12, 2011, the district court granted the motion to dismiss with respect to offerings in which plaintiff

had not purchased securities, but denied the motion to dismiss with respect to a single offering in which the plaintiff allegedly purchased securities. GS&Co. underwrote approximately \$698 million principal amount of certificates to all purchasers in the offerings at issue in the complaint (excluding those offerings for which the claims have been dismissed).

On September 30, 2010, a putative class action was filed in the U.S. District Court for the Southern District of New York against GS&Co., Group Inc. and two former GS&Co. employees on behalf of investors in notes issued in 2006 and 2007 by two synthetic CDOs (Hudson Mezzanine 2006-1 and 2006-2). The complaint, which was amended on February 4, 2011, asserts federal securities law and common law claims, and seeks unspecified compensatory, punitive and other damages.

Various alleged purchasers of, and counterparties involved in transactions relating to, mortgage pass-through certificates, CDOs and other mortgage-related products (including the Federal Home Loan Banks of Seattle, Chicago and Indianapolis, the Charles Schwab Corporation, Cambridge Place Investment Management Inc., Basis Yield Alpha Fund (Master) and Landesbank Baden-Württemberg, among others) have filed complaints in state and federal court against firm affiliates, generally alleging that the offering documents for the securities that they purchased contained untrue statements of material facts and material omissions and generally seeking rescission and damages. Certain of these complaints also name other firms as defendants. Additionally, the National Credit Union Administration (NCUA) has stated that it intends to pursue similar claims on behalf of certain credit unions for which it acts as conservator, and the firm and the NCUA have entered into an agreement tolling the relevant statutes of limitation. A number of other entities have threatened to assert claims against the firm in connection with various mortgage-related offerings, and the firm has entered into agreements with a number of these entities to toll the relevant statute of limitations. The firm estimates, based on currently available information, that the aggregate cumulative losses experienced by the plaintiffs with respect to the securities at issue in active cases brought against the firm where purchasers are seeking rescission of mortgage-related securities was approximately \$457 million as of December 2010. This amount was calculated as the aggregate amount by which the initial purchase price for the securities allegedly purchased by the plaintiffs exceeds the estimated December 2010 value of those securities. This estimate does not include the potential NCUA

claims or any claims by other purchasers in the same or other mortgage-related offerings that have not actually brought claims against the firm.

The firm has also received requests for information from regulators relating to the mortgage-related securitization process, subprime mortgages, CDOs, synthetic mortgage-related products, particular transactions, and servicing and foreclosure activities, and is cooperating with the requests.

The firm expects to be the subject of additional putative shareholder derivative actions, purported class actions, rescission and “put back” claims and other litigation, additional investor and shareholder demands, and additional regulatory and other investigations and actions with respect to mortgage-related offerings, loan sales, CDOs, and servicing and foreclosure activities. See Note 18 for further information regarding mortgage-related contingencies.

GS&Co., along with numerous other financial institutions, is a defendant in an action brought by the City of Cleveland alleging that the defendants’ activities in connection with securitizations of subprime mortgages created a “public nuisance” in Cleveland. The action is pending in the U.S. District Court for the Northern District of Ohio, and the complaint seeks, among other things, unspecified compensatory damages. The district court granted defendants’ motion to dismiss by a decision dated May 15, 2009. The City appealed on May 18, 2009. The appellate court affirmed the complaint’s dismissal by a decision dated July 27, 2010 and, on October 14, 2010, denied the City’s petition for rehearing en banc. On January 12, 2011, the City filed a petition for writ of certiorari with the U.S. Supreme Court.

**Auction Products Matters.** On August 21, 2008, GS&Co. entered into a settlement in principle with the Office of the Attorney General of the State of New York and the Illinois Securities Department (on behalf of the North American Securities Administrators Association) regarding auction rate securities. Under the agreement, Goldman Sachs agreed, among other things, (i) to offer to repurchase at par the outstanding auction rate securities that its private wealth management clients purchased through the firm prior to February 11, 2008, with the exception of those auction rate securities where auctions are clearing, (ii) to continue to work with issuers and other interested parties, including regulatory and governmental entities, to expeditiously

provide liquidity solutions for institutional investors, and (iii) to pay a \$22.5 million fine. The settlement is subject to definitive documentation and approval by the various states. On June 2, 2009, GS&Co. entered into an Assurance of Discontinuance with the New York State Attorney General. On March 19, 2010, GS&Co. entered into an Administrative Consent Order with the Illinois Secretary of State, Securities Department, which had conducted an investigation on behalf of states other than New York. GS&Co. has entered into similar consent orders with most states and is in the process of doing so with the remaining states.

On August 28, 2008, a putative shareholder derivative action was filed in the U.S. District Court for the Southern District of New York naming as defendants Group Inc., the Board, and certain senior officers. The complaint alleges generally that the Board breached its fiduciary duties and committed mismanagement in connection with its oversight of auction rate securities marketing and trading operations, that certain individual defendants engaged in insider selling by selling shares of Group Inc., and that the firm’s public filings were false and misleading in violation of the federal securities laws by failing to accurately disclose the alleged practices involving auction rate securities. The complaint seeks damages, injunctive and declaratory relief, restitution, and an order requiring the firm to adopt corporate reforms. On May 19, 2009, the district court granted defendants’ motion to dismiss, and on July 20, 2009 denied plaintiffs’ motion for reconsideration. Following the dismissal of the shareholder derivative action, the named plaintiff in such action sent the Board a letter demanding that the Board investigate the allegations set forth in the complaint, and the Board ultimately rejected the demand.

On September 4, 2008, Group Inc. was named as a defendant, together with numerous other financial services firms, in two complaints filed in the U.S. District Court for the Southern District of New York alleging that the defendants engaged in a conspiracy to manipulate the auction securities market in violation of federal antitrust laws. The actions were filed, respectively, on behalf of putative classes of issuers of and investors in auction rate securities and seek, among other things, treble damages in an unspecified amount. Defendants’ motion to dismiss was granted on January 26, 2010. On March 1, 2010, the plaintiffs filed a notice of appeal from the dismissal of their complaints.

**Private Equity-Sponsored Acquisitions Litigation.** Group Inc. and “GS Capital Partners” are among numerous private equity firms and investment banks named as defendants in a federal antitrust action filed in the U.S. District Court for the District of Massachusetts in December 2007. As amended, the complaint generally alleges that the defendants have colluded to limit competition in bidding for private equity-sponsored acquisitions of public companies, thereby resulting in lower prevailing bids and, by extension, less consideration for shareholders of those companies in violation of Section 1 of the U.S. Sherman Antitrust Act and common law. The complaint seeks, among other things, treble damages in an unspecified amount. Defendants moved to dismiss on August 27, 2008. The district court dismissed claims relating to certain transactions that were the subject of releases as part of the settlement of shareholder actions challenging such transactions, and by an order dated December 15, 2008 otherwise denied the motion to dismiss. On April 26, 2010, the plaintiffs moved for leave to proceed with a second phase of discovery encompassing additional transactions. On August 18, 2010, the court permitted discovery on eight additional transactions, and the plaintiffs filed a fourth amended complaint on October 7, 2010. The defendants filed a motion to dismiss certain aspects of the fourth amended complaint on October 21, 2010, and the court granted that motion on January 13, 2011.

**Washington Mutual Securities Litigation.** GS&Co. is among numerous underwriters named as defendants in a putative securities class action amended complaint filed on August 5, 2008 in the U.S. District Court for the Western District of Washington. As to the underwriters, plaintiffs allege that the offering documents in connection with various securities offerings by Washington Mutual, Inc. failed to describe accurately the company’s exposure to mortgage-related activities in violation of the disclosure requirements of the federal securities laws. The defendants include past and present directors and officers of Washington Mutual, the company’s former outside auditors, and numerous underwriters. By a decision dated May 15, 2009, the district court granted in part and denied in part the underwriter defendants’ motion to dismiss, with leave to replead and, on June 15, 2009, plaintiffs filed an amended complaint. By a decision dated October 27, 2009, the federal district court granted and denied in part the underwriters’ motion to dismiss. On October 12, 2010, the court granted class certification (except as to one transaction). On

December 1, 2010, the defendants moved for partial judgment on the pleadings as to two of the offerings. By a decision dated January 28, 2011, the district court denied the defendants’ motion for partial judgment on the pleadings.

GS&Co. underwrote approximately \$520 million principal amount of securities to all purchasers in the offerings at issue in the complaint (excluding those offerings for which the claims have been dismissed).

On September 25, 2008, the FDIC took over the primary banking operations of Washington Mutual, Inc. and then sold them. On September 27, 2008, Washington Mutual, Inc. filed for Chapter 11 bankruptcy in the U.S. bankruptcy court in Delaware.

**IndyMac Pass-Through Certificates Litigation.** GS&Co. is among numerous underwriters named as defendants in a putative securities class action filed on May 14, 2009 in the U.S. District Court for the Southern District of New York. As to the underwriters, plaintiffs allege that the offering documents in connection with various securitizations of mortgage-related assets violated the disclosure requirements of the federal securities laws. The defendants include IndyMac-related entities formed in connection with the securitizations, the underwriters of the offerings, certain ratings agencies which evaluated the credit quality of the securities, and certain former officers and directors of IndyMac affiliates. On November 2, 2009, the underwriters moved to dismiss the complaint. The motion was granted in part on February 17, 2010 to the extent of dismissing claims based on offerings in which no plaintiff purchased, and the court reserved judgment as to the other aspects of the motion. By a decision dated June 21, 2010, the district court formally dismissed all claims relating to offerings in which no named plaintiff purchased certificates (including all offerings underwritten by GS&Co.), and both granted and denied the defendants’ motions to dismiss in various other respects. On May 17, 2010, four additional investors filed a motion seeking to intervene in order to assert claims based on additional offerings (including two underwritten by GS&Co.). On July 6, 2010, another additional investor filed a motion to intervene in order to assert claims based on additional offerings (none of which were underwritten by GS&Co.).

GS&Co. underwrote approximately \$751 million principal amount of securities to all purchasers in the offerings at issue in the May 2010 motion to intervene. On July 11, 2008, IndyMac Bank was placed under an FDIC receivership,

and on July 31, 2008, IndyMac Bancorp, Inc. filed for Chapter 7 bankruptcy in the U.S. Bankruptcy Court in Los Angeles, California.

**Employment-Related Matters.** On May 27, 2010, a putative class action was filed in the U.S. District Court for the Southern District of New York by several contingent technology workers who were employees of third-party vendors. The plaintiffs are seeking overtime pay for alleged hours worked in excess of 40 per work week. The complaint alleges that the plaintiffs were de facto employees of GS&Co. and that GS&Co. is responsible for the overtime pay under federal and state overtime laws. The complaint seeks class action status and unspecified damages.

On September 15, 2010, a putative class action was filed in the U.S. District for the Southern District of New York by three former female employees alleging that Group Inc. and GS&Co. have systematically discriminated against female employees in respect of compensation, promotion, assignments, mentoring and performance evaluations. The complaint alleges a class consisting of all female employees employed at specified levels by Group Inc. and GS&Co. since July 2002, and asserts claims under federal and New York City discrimination laws. The complaint seeks class action status, injunctive relief and unspecified amounts of compensatory, punitive and other damages. On November 22, 2010, Group Inc. and GS&Co. filed a motion to stay the claims of one of the named plaintiffs and to compel individual arbitration with that individual, based on an arbitration provision contained in an employment agreement between Group Inc. and the individual.

**Transactions with the Hellenic Republic (Greece).** Group Inc. and certain of its affiliates are subject to a number of investigations and reviews by various governmental and regulatory bodies and self-regulatory organizations in connection with the firm's transactions with the Hellenic Republic (Greece), including financing and swap transactions. Goldman Sachs is cooperating with the investigations and reviews.

**Sales, Trading and Clearance Practices.** Group Inc. and certain of its affiliates are subject to a number of investigations and reviews by various governmental and regulatory bodies and self-regulatory organizations relating to the sales, trading and clearance of corporate and government securities and other financial products, including compliance with the SEC's short sale rule, algorithmic and quantitative trading, futures trading, securities lending practices, trading of

credit derivative instruments, commodities trading and the effectiveness of insider trading controls and internal information barriers. Goldman Sachs is cooperating with the investigations and reviews.

**Municipal Securities Matters.** Group Inc. and certain of its affiliates are subject to a number of investigations and reviews by various governmental and regulatory bodies and self-regulatory organizations relating to transactions involving municipal securities, including wall-cross procedures and conflict of interest disclosure with respect to state and municipal clients, the trading of municipal derivative instruments in connection with municipal offerings, political contribution rules and the possible impact of credit default swap transactions on municipal issuers. Goldman Sachs is cooperating with the investigations and reviews.

Group Inc., Goldman Sachs Mitsui Marine Derivative Products, L.P. (GSMMDP) and GS Bank USA are among numerous financial services firms that have been named as defendants in numerous substantially identical individual antitrust actions filed beginning on November 12, 2009 that have been coordinated with related antitrust class action litigation and individual actions, in which no Goldman Sachs affiliate is named, for pre-trial proceedings in the U.S. District Court for the Southern District of New York. The plaintiffs include individual California municipal entities and three New York non-profit entities. On April 26, 2010, the Goldman Sachs defendants' motion to dismiss complaints filed by several individual California municipal plaintiffs was denied. All of these complaints against Group Inc., GSMMDP and GS Bank USA generally allege that the Goldman Sachs defendants participated in a conspiracy to arrange bids, fix prices and divide up the market for derivatives used by municipalities in refinancing and hedging transactions from 1992 to 2008. The complaints assert claims under the federal antitrust laws and either California's Cartwright Act or New York's Donnelly Act, and seek, among other things, treble damages under the antitrust laws in an unspecified amount and injunctive relief.

**Financial Crisis-Related Matters.** Group Inc. and certain of its affiliates are subject to a number of investigations and reviews by various governmental and regulatory bodies and self-regulatory organizations relating to the 2008 financial crisis, including the establishment and unwind of credit default swaps between Goldman Sachs and American International Group, Inc. (AIG) and other transactions with, and in the securities of, AIG, The Bear Stearns Companies Inc., Lehman Brothers Holdings Inc. and other firms. Goldman Sachs is cooperating with the investigations and reviews.

## Supplemental Financial Information

### Quarterly Results (unaudited)

The following represents the firm's unaudited quarterly results for the fiscal years ended December 2010 and December 2009. These quarterly results were prepared in accordance with generally

accepted accounting principles and reflect all adjustments that are, in the opinion of management, necessary for a fair statement of the results. These adjustments are of a normal recurring nature.

<i>in millions, except per share data</i>	Three Months Ended			
	December 2010	September 2010	June 2010	March 2010
Total non-interest revenues	\$7,304	\$ 7,775	\$ 7,222	\$11,357
Interest income	3,069	2,937	3,302	3,001
Interest expense	1,731	1,809	1,683	1,583
Net interest income	1,338	1,128	1,619	1,418
Net revenues, including net interest income	8,642	8,903	8,841	12,775
Operating expenses <sup>1</sup>	5,168	6,092	7,393	7,616
Pre-tax earnings	3,474	2,811	1,448	5,159
Provision for taxes	1,087	913	835	1,703
Net earnings	2,387	1,898	613	3,456
Preferred stock dividends	160	161	160	160
Net earnings applicable to common shareholders	\$2,227	\$ 1,737	\$ 453	\$ 3,296
Earnings per common share				
Basic	\$ 4.10	\$ 3.19	\$ 0.82	\$ 6.02
Diluted	3.79	2.98	0.78	5.59
Dividends declared per common share	0.35	0.35	0.35	0.35

<i>in millions, except per share data</i>	Three Months Ended			
	December 2009	September 2009	June 2009	March 2009
Total non-interest revenues	\$7,847	\$10,682	\$11,719	\$ 7,518
Interest income	3,075	3,000	3,470	4,362
Interest expense	1,307	1,310	1,428	2,455
Net interest income	1,768	1,690	2,042	1,907
Net revenues, including net interest income	9,615	12,372	13,761	9,425
Operating expenses <sup>1</sup>	2,238	7,578	8,732	6,796
Pre-tax earnings	7,377	4,794	5,029	2,629
Provision for taxes	2,429	1,606	1,594	815
Net earnings	4,948	3,188	3,435	1,814
Preferred stock dividends	161	160	717	155
Net earnings applicable to common shareholders	\$4,787	\$ 3,028	\$ 2,718	\$ 1,659
Earnings per common share				
Basic	\$ 9.01	\$ 5.74	\$ 5.27	\$ 3.48
Diluted	8.20	5.25	4.93	3.39
Dividends declared per common share	0.35	0.35	0.35	—

1. The timing and magnitude of changes in the firm's discretionary compensation accruals can have a significant effect on results in a given quarter.

## Common Stock Price Range

The table below presents the high and low sales prices per share of the firm's common stock.

	Year Ended					
	December 2010		December 2009		November 2008	
	High	Low	High	Low	High	Low
First quarter	\$178.75	\$147.81	\$115.65	\$ 59.13	\$229.35	\$169.00
Second quarter	186.41	131.02	151.17	100.46	203.39	140.27
Third quarter	157.25	129.50	188.00	135.23	190.04	152.25
Fourth quarter	171.61	144.70	193.60	160.20	172.45	47.41

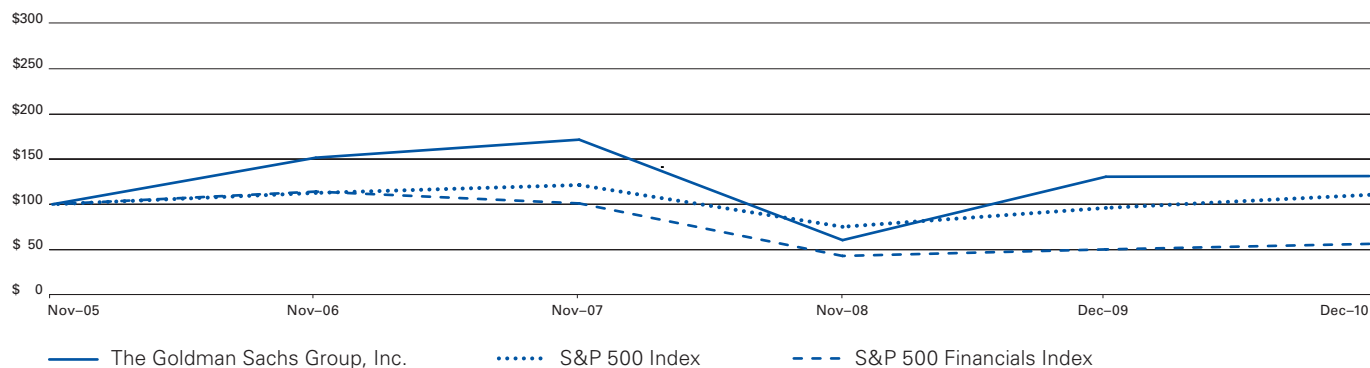
As of February 11, 2011, there were 12,165 holders of record of the firm's common stock. On February 11, 2011, the

last reported sales price for the firm's common stock on the New York Stock Exchange was \$166.66 per share.

## Common Stock Price Performance

The following graph compares the performance of an investment in the firm's common stock from November 25, 2005 through December 31, 2010, with the S&P 500 Index and the S&P 500 Financials Index. The graph assumes \$100 was invested on November 25, 2005 in each of the firm's common stock, the

S&P 500 Index and the S&P 500 Financials Index, and the dividends were reinvested on the date of payment without payment of any commissions. The performance shown in the graph represents past performance and should not be considered an indication of future performance.



The table below shows the cumulative total returns in dollars of the firm's common stock, the S&P 500 Index and the S&P 500 Financials Index for Goldman Sachs' last five fiscal year ends<sup>1</sup>, assuming \$100 was invested on November 25, 2005 in each of the firm's common stock, the S&P 500 Index and

the S&P 500 Financials Index, and the dividends were reinvested on the date of payment without payment of any commissions. The performance shown in the table represents past performance and should not be considered an indication of future performance.

	11/25/05	11/24/06	11/30/07	11/28/08	12/31/09	12/31/10
The Goldman Sachs Group, Inc.	\$100.00	\$151.58	\$171.54	\$60.32	\$130.51	\$131.22
S&P 500 Index	100.00	112.57	121.31	75.10	95.98	110.44
S&P 500 Financials Index	100.00	114.04	100.97	42.83	50.08	56.18

1. As a result of the firm's change in fiscal year-end during 2009, this table includes 61 months, beginning November 25, 2005 and ending December 31, 2010.

Supplemental Financial Information

Selected Financial Data

	As of or for the					One
	Year Ended					Month Ended
	December 2010	December 2009	November 2008	November 2007	November 2006	December 2008
<i>Income statement data (in millions)</i>						
Total non-interest revenues	\$ 33,658	\$ 37,766	\$ 17,946	\$ 42,000	\$ 34,167	\$ (502)
Interest income	12,309	13,907	35,633	45,968	35,186	1,687
Interest expense	6,806	6,500	31,357	41,981	31,688	1,002
Net interest income	5,503	7,407	4,276	3,987	3,498	685
Net revenues, including net interest income	39,161	45,173	22,222	45,987	37,665	183
Compensation and benefits	15,376	16,193	10,934	20,190	16,457	744
U.K. bank payroll tax	465	–	–	–	–	–
Other operating expenses	10,428	9,151	8,952	8,193	6,648	697
Pre-tax earnings/(loss)	\$ 12,892	\$ 19,829	\$ 2,336	\$ 17,604	\$ 14,560	\$ (1,258)
<i>Balance sheet data (in millions)</i>						
Total assets	\$911,332	\$848,942	\$884,547	\$1,119,796	\$838,201	\$1,112,225
Other secured financings (long-term)	13,848	11,203	17,458	33,300	26,134	18,413
Unsecured long-term borrowings	174,399	185,085	168,220	164,174	122,842	185,564
Total liabilities	833,976	778,228	820,178	1,076,996	802,415	1,049,171
Total shareholders' equity	77,356	70,714	64,369	42,800	35,786	63,054
<i>Common share data (in millions, except per share amounts)</i>						
Earnings/(loss) per common share						
Basic	\$ 14.15	\$ 23.74	\$ 4.67	\$ 26.34	\$ 20.93	\$ (2.15)
Diluted	13.18	22.13	4.47	24.73	19.69	(2.15)
Dividends declared per common share	1.40	1.05	1.40	1.40	1.30	0.47 <sup>5</sup>
Book value per common share <sup>1</sup>	128.72	117.48	98.68	90.43	72.62	95.84
Average common shares outstanding						
Basic	542.0	512.3	437.0	433.0	449.0	485.5
Diluted	585.3	550.9	456.2	461.2	477.4	485.5
<i>Selected data (unaudited)</i>						
Total staff						
Americas	19,900	18,900	19,700	20,100	18,100	19,200
Non-Americas	15,800	13,600	14,800	15,400	12,800	14,100
Total staff <sup>2</sup>	35,700	32,500	34,500	35,500	30,900	33,300
Total staff, including consolidated entities held for investment purposes	38,700	36,200	39,200	40,000	34,700	38,000
<i>Assets under management (in billions)<sup>3</sup></i>						
Asset class						
Alternative investments <sup>4</sup>	\$ 148	\$ 146	\$ 146	\$ 151	\$ 145	\$ 145
Equity	144	146	112	255	215	114
Fixed income	340	315	248	256	198	253
Total non-money market assets	632	607	506	662	558	512
Money markets	208	264	273	206	118	286
Total assets under management	\$ 840	\$ 871	\$ 779	\$ 868	\$ 676	\$ 798

1. Book value per common share is based on common shares outstanding, including RSUs granted to employees with no future service requirements, of 546.9 million, 542.7 million, 485.4 million, 439.0 million, 450.1 million and 485.9 million as of December 2010, December 2009, November 2008, November 2007, November 2006 and December 2008, respectively.

2. Includes employees, consultants and temporary staff.

3. Substantially all assets under management are valued as of calendar month-end.

4. Primarily includes hedge funds, private equity, real estate, currencies, commodities and asset allocation strategies.

5. Rounded to the nearest penny. Exact dividend amount was \$0.4666666 per common share and was reflective of a four-month period (December 2008 through March 2009), due to the change in the firm's fiscal year-end.

## Supplemental Financial Information

### Statistical Disclosures

#### Distribution of Assets, Liabilities and Shareholders' Equity

The table below presents a summary of consolidated average balances and interest rates.

<i>in millions, except rates</i>	For the Year Ended								
	December 2010			December 2009			November 2008		
	Average balance	Interest	Average rate	Average balance	Interest	Average rate	Average balance	Interest	Average rate
<b>Assets</b>									
Deposits with banks	\$ 29,371	\$ 86	0.29%	\$ 22,108	\$ 65	0.29%	\$ 5,887	\$ 188	3.19%
U.S.	24,988	67	0.27	18,134	45	0.25	1,541	41	2.66
Non-U.S.	4,383	19	0.43	3,974	20	0.50	4,346	147	3.38
Securities borrowed, securities purchased under agreements to resell, at fair value, and federal funds sold	353,719	540	0.15	355,636	951	0.27	421,157	11,746	2.79
U.S.	243,907	75	0.03	255,785	14	0.01	331,043	8,791	2.66
Non-U.S.	109,812	465	0.42	99,851	937	0.94	90,114	2,955	3.28
Financial instruments owned, at fair value <sup>1,2</sup>	273,801	10,346	3.78	277,706	11,106	4.00	328,208	13,150	4.01
U.S.	189,136	7,865	4.16	198,849	8,429	4.24	186,498	7,700	4.13
Non-U.S.	84,665	2,481	2.93	78,857	2,677	3.39	141,710	5,450	3.85
Other interest-earning assets <sup>3</sup>	118,364	1,337	1.13	127,067	1,785	1.40	221,040	10,549	4.77
U.S.	82,965	689	0.83	83,000	1,052	1.27	131,778	4,438	3.37
Non-U.S.	35,399	648	1.83	44,067	733	1.66	89,262	6,111	6.85
<b>Total interest-earning assets</b>	<b>775,255</b>	<b>12,309</b>	<b>1.59</b>	<b>782,517</b>	<b>13,907</b>	<b>1.78</b>	<b>976,292</b>	<b>35,633</b>	<b>3.65</b>
Cash and due from banks	3,709			5,066			7,975		
Other non-interest-earning assets <sup>2</sup>	113,310			124,554			154,727		
<b>Total Assets</b>	<b>\$892,274</b>			<b>\$912,137</b>			<b>\$1,138,994</b>		



Supplemental Financial Information

in millions, except rates	For the Year Ended								
	December 2010			December 2009			November 2008		
	Average balance	Interest	Average rate	Average balance	Interest	Average rate	Average balance	Interest	Average rate
<b>Liabilities</b>									
Interest-bearing deposits	\$ 38,011	\$ 304	0.80%	\$ 41,076	\$ 415	1.01%	\$ 26,455	\$ 756	2.86%
U.S.	31,418	279	0.89	35,043	371	1.06	21,598	617	2.86
Non-U.S.	6,593	25	0.38	6,033	44	0.73	4,857	139	2.86
Securities loaned and securities sold under agreements to repurchase, at fair value	160,280	708	0.44	156,794	1,317	0.84	194,935	7,414	3.80
U.S.	112,839	355	0.31	111,718	392	0.35	107,361	3,663	3.41
Non-U.S.	47,441	353	0.74	45,076	925	2.05	87,574	3,751	4.28
Financial instruments sold, but not yet purchased <sup>1,2</sup>	89,040	1,859	2.09	72,866	1,854	2.54	95,377	2,789	2.92
U.S.	44,713	818	1.83	39,647	586	1.48	49,152	1,202	2.45
Non-U.S.	44,327	1,041	2.35	33,219	1,268	3.82	46,225	1,587	3.43
Commercial paper	1,624	5	0.31	1,002	5	0.50	4,097	145	3.54
U.S.	289	1	0.35	284	3	1.06	3,147	121	3.84
Non-U.S.	1,335	4	0.30	718	2	0.28	950	24	2.53
Other borrowings <sup>4,5</sup>	53,888	448	0.83	58,129	618	1.06	99,351	1,719	1.73
U.S.	33,017	393	1.19	36,164	525	1.45	52,126	1,046	2.01
Non-U.S.	20,871	55	0.26	21,965	93	0.42	47,225	673	1.43
Long-term borrowings <sup>5,6</sup>	193,031	3,155	1.63	203,280	2,585	1.27	203,360	6,975	3.43
U.S.	183,338	2,910	1.59	192,054	2,313	1.20	181,775	6,271	3.45
Non-U.S.	9,693	245	2.53	11,226	272	2.42	21,585	704	3.26
Other interest-bearing liabilities <sup>7</sup>	189,008	327	0.17	207,148	(294)	(0.14)	345,956	11,559	3.34
U.S.	142,752	(221)	(0.15)	147,206	(723)	(0.49)	214,780	6,275	2.92
Non-U.S.	46,256	548	1.18	59,942	429	0.72	131,176	5,284	4.03
<b>Total interest-bearing liabilities</b>	<b>724,882</b>	<b>6,806</b>	<b>0.94</b>	<b>740,295</b>	<b>6,500</b>	<b>0.88</b>	<b>969,531</b>	<b>31,357</b>	<b>3.23</b>
Non-interest-bearing deposits	169			115			4		
Other non-interest-bearing liabilities <sup>2</sup>	92,966			106,200			122,292		
<b>Total liabilities</b>	<b>818,017</b>			<b>846,610</b>			<b>1,091,827</b>		
<b>Shareholders' equity</b>									
Preferred stock	6,957			11,363			5,157		
Common stock	67,300			54,164			42,010		
<b>Total shareholders' equity</b>	<b>74,257</b>			<b>65,527</b>			<b>47,167</b>		
<b>Total liabilities, preferred stock and shareholders' equity</b>	<b>\$892,274</b>			<b>\$912,137</b>			<b>\$1,138,994</b>		
Interest rate spread			0.65%			0.90%			0.42%
Net interest income and net yield on interest-earning assets	\$5,503	0.71		\$7,407	0.95		\$ 4,276	0.44	
U.S.	4,161	0.77		6,073	1.09		1,775	0.27	
Non-U.S.	1,342	0.57		1,334	0.59		2,501	0.77	
<b>Percentage of interest-earning assets and interest-bearing liabilities attributable to non-U.S. operations<sup>8</sup></b>									
Assets		30.22%				28.98%			33.33%
Liabilities		24.35				24.07			35.03

1. Consists of cash financial instruments, including equity securities and convertible debentures.

2. Derivative instruments and commodities are included in other non-interest-earning assets and other non-interest-bearing liabilities.

3. Primarily consists of cash and securities segregated for regulatory and other purposes and certain receivables from customers and counterparties.

4. Consists of short-term other secured financings and unsecured short-term borrowings, excluding commercial paper.

5. Interest rates include the effects of interest rate swaps accounted for as hedges.

6. Consists of long-term other secured financings and unsecured long-term borrowings.

7. Primarily consists of certain payables to customers and counterparties.

8. Assets, liabilities and interest are attributed to U.S. and non-U.S. based on the location of the legal entity in which the assets and liabilities are held.

Supplemental Financial Information

**Changes in Net Interest Income, Volume and Rate Analysis**

The table below presents an analysis of the effect on net interest income of volume and rate changes. In this analysis, changes due to volume/rate variance have been allocated to volume.

<i>in millions</i>	For the Year Ended					
	December 2010 versus December 2009			December 2009 versus November 2008		
	Increase (decrease) due to change in:			Increase (decrease) due to change in:		
	Volume	Rate	Net change	Volume	Rate	Net change
<b>Interest-earning assets</b>						
Deposits with banks	\$ 20	\$ 1	\$ 21	\$ 39	\$ (162)	\$ (123)
U.S.	18	4	22	41	(37)	4
Non-U.S.	2	(3)	(1)	(2)	(125)	(127)
Securities borrowed, securities purchased under agreements to resell, at fair value and federal funds sold	38	(449)	(411)	87	(10,882)	(10,795)
U.S.	(4)	65	61	(4)	(8,773)	(8,777)
Non-U.S.	42	(514)	(472)	91	(2,109)	(2,018)
Financial instruments owned, at fair value	(234)	(526)	(760)	(1,610)	(434)	(2,044)
U.S.	(404)	(160)	(564)	524	205	729
Non-U.S.	170	(366)	(196)	(2,134)	(639)	(2,773)
Other interest-earning assets	(159)	(289)	(448)	(1,370)	(7,394)	(8,764)
U.S.	–	(363)	(363)	(618)	(2,768)	(3,386)
Non-U.S.	(159)	74	(85)	(752)	(4,626)	(5,378)
<b>Change in interest income</b>	<b>(335)</b>	<b>(1,263)</b>	<b>(1,598)</b>	<b>(2,854)</b>	<b>(18,872)</b>	<b>(21,726)</b>
<b>Interest-bearing liabilities</b>						
Interest-bearing deposits	(30)	(81)	(111)	151	(492)	(341)
U.S.	(32)	(60)	(92)	142	(388)	(246)
Non-U.S.	2	(21)	(19)	9	(104)	(95)
Securities loaned and securities sold under agreements to repurchase, at fair value	22	(631)	(609)	(857)	(5,240)	(6,097)
U.S.	4	(41)	(37)	15	(3,286)	(3,271)
Non-U.S.	18	(590)	(572)	(872)	(1,954)	(2,826)
Financial instruments sold, but not yet purchased, at fair value	354	(349)	5	(636)	(299)	(935)
U.S.	93	139	232	(140)	(476)	(616)
Non-U.S.	261	(488)	(227)	(496)	177	(319)
Commercial paper	2	(2)	–	(31)	(109)	(140)
U.S.	–	(2)	(2)	(30)	(88)	(118)
Non-U.S.	2	–	2	(1)	(21)	(22)
Other borrowings	(40)	(130)	(170)	(339)	(762)	(1,101)
U.S.	(37)	(95)	(132)	(232)	(289)	(521)
Non-U.S.	(3)	(35)	(38)	(107)	(473)	(580)
Long-term debt	(177)	747	570	(128)	(4,262)	(4,390)
U.S.	(138)	735	597	123	(4,081)	(3,958)
Non-U.S.	(39)	12	(27)	(251)	(181)	(432)
Other interest-bearing liabilities	(155)	776	621	(178)	(11,675)	(11,853)
U.S.	7	495	502	332	(7,330)	(6,998)
Non-U.S.	(162)	281	119	(510)	(4,345)	(4,855)
<b>Change in interest expense</b>	<b>(24)</b>	<b>330</b>	<b>306</b>	<b>(2,018)</b>	<b>(22,839)</b>	<b>(24,857)</b>
<b>Change in net interest income</b>	<b>\$(311)</b>	<b>\$(1,593)</b>	<b>\$(1,904)</b>	<b>\$ (836)</b>	<b>\$ 3,967</b>	<b>\$ 3,131</b>

## Supplemental Financial Information

### Available-for-sale Securities Portfolio

The table below presents the fair value of available-for-sale securities.

<i>in millions</i>	Amortized Cost	Gross Unrealized Gains	Gross Unrealized Losses	Fair Value
<b>Available-for-sale securities, December 2010</b>				
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 176	\$ –	\$ –	\$ 176
U.S. government and federal agency obligations	638	18	(19)	637
Non-U.S. government obligations	2	–	–	2
Mortgage and other asset-backed loans and securities	593	82	(5)	670
Corporate debt securities	1,533	162	(7)	1,688
State and municipal obligations	356	8	(5)	359
Other debt obligations	136	7	(2)	141
<b>Total available-for-sale securities</b>	<b>\$3,434</b>	<b>\$277</b>	<b>\$(38)</b>	<b>\$3,673</b>
<b>Available-for-sale securities, December 2009</b>				
Commercial paper, certificates of deposit, time deposits and other money market instruments	\$ 309	\$ –	\$ –	\$ 309
U.S. government and federal agency obligations	982	8	(40)	950
Non-U.S. government obligations	32	1	–	33
Mortgage and other asset-backed loans and securities	583	70	(15)	638
Corporate debt securities	1,485	160	(4)	1,641
State and municipal obligations	179	5	(2)	182
Other debt obligations	108	3	–	111
<b>Total available-for-sale securities</b>	<b>\$3,678</b>	<b>\$247</b>	<b>\$(61)</b>	<b>\$3,864</b>

Supplemental Financial Information

The table below presents the fair value, amortized cost and weighted average yields of available-for-sale securities by

contractual maturity. Yields are calculated on a weighted average basis.

		As of December 2010									
		Due in One Year or Less		Due After One Year Through Five Years		Due After Five Years Through Ten Years		Due After Ten Years		Total	
<i>\$ in millions</i>		Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
<b>Fair value of available-for-sale securities</b>											
Commercial paper, certificates of deposit, time deposits and other money market instruments											
		\$176	–%	\$ –	–%	\$ –	–%	\$ –	–%	\$ 176	–%
U.S. government and federal agency obligations											
		37	4	99	3	17	4	484	4	637	4
Non-U.S. government obligations											
		–	–	2	2	–	–	–	–	2	2
Mortgage and other asset-backed loans and securities											
		–	–	–	–	–	–	670	11	670	11
Corporate debt securities											
		34	6	126	6	717	6	811	7	1,688	6
State and municipal obligations											
		–	–	10	5	11	5	338	6	359	6
Other debt obligations											
		–	–	–	–	24	1	117	5	141	4
<b>Total available-for-sale securities</b>		<b>\$247</b>		<b>\$237</b>		<b>\$769</b>		<b>\$2,420</b>		<b>\$3,673</b>	
<b>Amortized cost of available-for-sale securities</b>		<b>\$246</b>		<b>\$220</b>		<b>\$708</b>		<b>\$2,260</b>		<b>\$3,434</b>	

		As of December 2009									
		Due in One Year or Less		Due After One Year Through Five Years		Due After Five Years Through Ten Years		Due After Ten Years		Total	
<i>\$ in millions</i>		Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield	Amount	Yield
<b>Fair value of available-for-sale securities</b>											
Commercial paper, certificates of deposit, time deposits and other money market instruments											
		\$309	–%	\$ –	–%	\$ –	–%	\$ –	–%	\$ 309	–%
U.S. government and federal agency obligations											
		15	3	142	3	148	4	645	4	950	4
Non-U.S. government obligations											
		–	–	33	3	–	–	–	–	33	3
Mortgage and other asset-backed loans and securities											
		–	–	–	–	22	5	616	15	638	15
Corporate debt securities											
		71	6	252	6	638	7	680	7	1,641	6
State and municipal obligations											
		–	–	10	5	10	5	162	7	182	6
Other debt obligations											
		–	–	41	1	15	3	55	9	111	5
<b>Total available-for-sale securities</b>		<b>\$395</b>		<b>\$478</b>		<b>\$833</b>		<b>\$2,158</b>		<b>\$3,864</b>	
<b>Amortized cost of available-for-sale securities</b>		<b>\$394</b>		<b>\$458</b>		<b>\$772</b>		<b>\$2,054</b>		<b>\$3,678</b>	

## Supplemental Financial Information

### Deposits

The table below presents a summary of the firm's interest-bearing deposits.

<i>\$ in millions</i>	Average Balances			Average Interest Rates		
	December 2010	December 2009	November 2008	December 2010	December 2009	November 2008
<b>U.S.:</b>						
Savings <sup>1</sup>	\$23,260	\$23,024	\$20,214	0.44%	0.62%	2.82%
Time	8,158	12,019	1,384	2.16	1.89	3.40
Total U.S. deposits	31,418	35,043	21,598	0.89	1.06	2.86
<b>Non-U.S.:</b>						
Demand	5,559	5,402	4,842	0.34	0.61	2.83
Time	1,034	631	15	0.58	1.65	13.00
Total Non-U.S. deposits	6,593	6,033	4,857	0.38	0.73	2.86
<b>Total deposits</b>	<b>\$38,011</b>	<b>\$41,076</b>	<b>\$26,455</b>	<b>0.80</b>	<b>1.01</b>	<b>2.86</b>

1. Amounts are available for withdrawal upon short notice, generally within seven days.

### Ratios

The table below presents selected financial ratios.

	Year Ended		
	December 2010	December 2009	November 2008
Net earnings to average assets	0.9%	1.5%	0.2%
Return on common shareholders' equity <sup>1</sup>	11.5	22.5	4.9
Return on total shareholders' equity <sup>2</sup>	11.3	20.4	4.9
Total average equity to average assets	8.3	7.2	4.1

1. Based on net earnings applicable to common shareholders divided by average monthly common shareholders' equity.

2. Based on net earnings divided by average monthly total shareholders' equity.

### Short-term and Other Borrowed Funds

The table below presents a summary of the firm's securities loaned and securities sold under agreements to repurchase and short-term borrowings. These borrowings generally mature

within one year of the financial statement date and include borrowings that are redeemable at the option of the holder within one year of the financial statement date.

<i>\$ in millions</i>	Securities Loaned and Securities Sold Under Agreements to Repurchase			Commercial Paper			Other Funds Borrowed <sup>1,2</sup>		
	December 2010	December 2009	November 2008	December 2010	December 2009	November 2008	December 2010	December 2009	November 2008
Amounts outstanding at year-end	\$173,557	\$143,567	\$79,943	\$1,306	\$1,660	\$1,125	\$71,065	\$48,787	\$72,758
Average outstanding during the year	160,280	156,794	194,935	1,624	1,002	4,097	53,888	58,129	99,351
Maximum month-end outstanding	173,557	169,083	256,596	1,712	3,060	12,718	71,065	77,712	109,927
<b>Weighted average interest rate</b>									
During the year	0.44%	0.84%	3.80%	0.31%	0.50%	3.54%	0.83%	1.06%	1.73%
At year-end	0.44	0.26	3.27	0.20	0.37	2.79	0.63	0.76	2.06

1. Includes short-term secured financings of \$24.53 billion, \$12.93 billion and \$21.23 billion as of December 2010, December 2009 and November 2008, respectively.

2. As of December 2010, December 2009 and November 2008, weighted average interest rates include the effects of hedging.

## Supplemental Financial Information

### Cross-border Outstandings

Cross-border outstandings are based upon the Federal Financial Institutions Examination Council's (FFIEC) regulatory guidelines for reporting cross-border risk. Claims include cash, receivables, securities purchased under agreements to resell, securities borrowed and cash financial instruments, but exclude derivative instruments and commitments. Securities purchased under agreements to

resell and securities borrowed are presented based on the domicile of the counterparty, without reduction for related securities collateral held.

The tables below present cross-border outstandings for each country in which cross-border outstandings exceed 0.75% of consolidated assets in accordance with the FFIEC guidelines.

<i>in millions</i>	As of December 2010			Total
	Banks	Governments	Other	
<b>Country</b>				
France	\$29,380	\$ 7,369	\$ 4,326	\$41,075
United Kingdom	5,630	4,833	26,516	36,979
Cayman Islands	7	–	35,949	35,956
Japan	28,579	49	4,936	33,564
Germany	3,897	15,791	2,186	21,874
China	10,724	700	2,705	14,129
Switzerland	2,464	150	6,875	9,489

<i>in millions</i>	As of December 2009			Total
	Banks	Governments	Other	
<b>Country</b>				
United Kingdom	\$ 3,284	\$4,843	\$51,664	\$59,791
Japan	18,259	107	4,833	23,199
Cayman Islands	53	16	21,476	21,545
France	8,846	4,648	5,655	19,149
Germany	8,610	6,080	2,885	17,575
China	9,105	108	4,187	13,400
Ireland	5,634	20	1,577	7,231

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## *A Tradition of Service*

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**SIDNEY J. WEINBERG, JR.**

*March 27, 1923–October 4, 2010*

Since 1965, when Jim Weinberg joined our Investment Banking Division, the firm has been the beneficiary of his distinguished 45-year career. Jim led Goldman Sachs' Investment Banking Services Department from 1978 to 1988 before retiring to become a Limited Partner. After the initial public offering in 1999, Jim served as a Senior Director for the remainder of his life.

Jim's legacy is evident not only in his professional accomplishments, but also through his service to the community. His distinguished career included serving as a member of the Board of Directors of The Goldman Sachs Foundation, Senior Trustee of the Carnegie Institution of Washington, a Life Trustee of the New York-Presbyterian Hospital, Trustee Emeritus and former Chairman of the Board of Trustees of Scripps College, Chairman Emeritus of the Keck Graduate Institute of Applied Life Sciences, and an Honorary Trustee and Honorary Member of the Woods Hole Oceanographic Institution.

In 2005, he was elected a fellow of the American Academy of Arts & Sciences.

We are deeply grateful for the time we were privileged to share with Jim Weinberg, for his lasting contributions to business, philanthropy and community, and most especially, for his legacy of integrity and distinguished leadership.

May his humility, quiet strength, kindness and wonderful good humor remain an enduring example of how to work—and live—with distinction.

# Shareholder Information

## Executive Offices

The Goldman Sachs Group, Inc.  
200 West Street  
New York, New York 10282  
1-212-902-1000  
[www.gs.com](http://www.gs.com)

## Common Stock

The common stock of The Goldman Sachs Group, Inc. is listed on the New York Stock Exchange and trades under the ticker symbol "GS."

## Shareholder Inquiries

Information about the firm, including all quarterly earnings releases and financial filings with the U.S. Securities and Exchange Commission, can be accessed via our Web site at [www.gs.com](http://www.gs.com).

Shareholder inquiries can also be directed to Investor Relations via email at [gs-investor-relations@gs.com](mailto:gs-investor-relations@gs.com) or by calling 1-212-902-0300.

## 2010 Annual Report on Form 10-K

Copies of the firm's 2010 Annual Report on Form 10-K as filed with the U.S. Securities and Exchange Commission can be accessed via our Web site at [www.gs.com/shareholders/](http://www.gs.com/shareholders/).

Copies can also be obtained by contacting Investor Relations via email at [gs-investor-relations@gs.com](mailto:gs-investor-relations@gs.com) or by calling 1-212-902-0300.

## SEC Certifications

The certifications by the Chief Executive Officer and the Chief Financial Officer of The Goldman Sachs Group, Inc., required under Section 302 of the Sarbanes-Oxley Act of 2002, have been filed as exhibits to the firm's 2010 Annual Report on Form 10-K.

## NYSE Certification

In May 2010, the Chief Executive Officer of The Goldman Sachs Group, Inc. made an unqualified certification to the NYSE with respect to the firm's compliance with the NYSE corporate governance listing standards.

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